

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,284

Tuesday July 14 1987

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Wall St. securities  
firms - too far,  
too fast, Page 18

## World News Business Summary

### US escorts for Kuwait 'may start next week'

Kuwait and the US said a plan to place 11 Kuwaiti oil tankers under American naval protection was proceeding on schedule and suggested the first Kuwait vessel could be flying the American flag early next week.

### N-test talks resume

The US and the Soviet Union resumed talks in Geneva on limiting nuclear tests and possibly staging experimental explosions at each other's test sites next year.

### Salvador sabotage

Sabotage attacks almost paralysed public transport in El Salvador on the first day of a ban called by left-wing guerrillas to protest against police shootings of striking hospital workers.

### W. German protest

West Germany protested to South Africa over its refusal to allow a Born MP to enter the country to investigate charges that West German companies were helping to build South African submarines.

### Seoul shuffle

South Korean President Chun Doo Hwan appointed a new prime minister and seven cabinet ministers, all members of the ruling Democratic Justice Party.

### Soviets in Israel

The first official Soviet delegation to visit Israel in 20 years slipped into the country in a Soviet jet on the same flight as a Soviet Jewish dissident who was mobbed on arrival.

### Sri Lanka clashes

Troop reinforcements were sent to Vadamachchi, northern Sri Lanka, after 22 rebels and soldiers were killed in clashes between separatist and security forces.

### Philippines plot

Three military officers were being questioned about a plot to overthrow President Corason Aquino and restore Ferdinand Marcos to power.

### AIDS-test demo

Police in New Delhi arrested 70 African students protesting against 'discrimination' against blacks in compulsory AIDS tests for foreign students.

### Cycle race alert

French police tightened security around Tour de France cyclists after indications that Basque guerrillas were planning an attack on the race during stages in south-west France.

### Ingrate statement

The White House firmly rejected suggestions that President Ronald Reagan had been briefed last year on plans to use profits from Iranian arms sales for covert operations.

### Bullfight outrage

A veteran Spanish bullfighter was punched by a fan involved before a magistrate after he refused to kill a bull at Madrid's bullring, saying the beast had poor eyesight and had been fought before, making it too dangerous.

### Herbal pillow cure

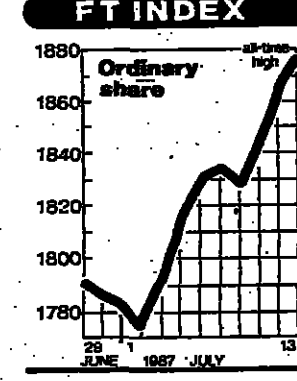
A herbal pillow just invented in China and stuffed with medicines such as wild chrysanthemum may help sufferers from headaches, insomnia or high blood pressure. The China News Service said 82 per cent of 763 patients reported improvement.

### CBS to sell magazines division for \$650m

CBS, US broadcasting and recording group in the throes of a deep restructuring, is selling its magazine division to senior management for \$650m in cash.

KLUWER, Dutch publisher at the centre of a hostile takeover battle, may be forced to unravel a secret 'poison pill' tactic while its white knight, publisher Wolters Kluwer, must launch its friendly offer.

LONDON: Equities broke fresh ground again as the new two-week trading account got underway and the rapid advance of the past fortnight failed to deter



investors. The FT-SE 100 index climbed through the 2,400 level for the first time before falling back to close 4.6 higher at a record 2,386.8. The FT Ordinary index was up 9 at 1,877.8, also a new peak. Glits were quietly firm.

WALL STREET: The Dow Jones Industrial average closed down 3.02 at 2,452.97.

TOKYO: Trading remained thin and prices moved only slightly as the Nikkei average closed 15.02 higher at 24,118.01.

DOLLAR fell in London to DM 1.6425 (1.6450; DM 1.6325) (1.6475). The pound rose to Y151.07 (Y150.65). On Bank of England figures the dollar's index was unchanged at 103.2.

STERLING rose in London to \$1.6175 (\$1.6140; DM 2.9775; \$2.4425 (Y243.25). It fell to FF 162.40 (FF 162.25) and to L 2.4850 (L 2.4875). The pound's exchange rate index rose 0.2 to 73.1.

CHASE MANHATTAN and First Chase both lost money in bond trading during the second quarter during one of the biggest shakeouts in the US credit markets for several years.

TRANSCO ENERGY, leading US gas pipeline company, lost \$25m on the sale of its Gulf of Mexico to the US eastern seaboard, has halved its quarterly dividend from 68 cents to 34 cents a share.

GEFINOR Investment, Luxembourg-based merchant banking group, has bought the Shearwater, a ship and stationery division of Textron in the US for \$135m.

NCR, major US computer and electronics group, lifted second-quarter net income to a better-than-expected \$96.6m or \$1.05 a share.

WHEELPOOL, US domestic appliance group, suffered a fall in second-quarter net earnings from \$82.4m or 71 cents a share to \$47.4m or 45 cents, despite a slight increase in sales.

SUMITOMO Electric Industries and affiliates improved consolidated net profits to ¥16,680bn (\$111m) for the year to March - up 22 per cent from the previous year.

JAPAN'S Life Insurance Association says its 24 insurers wrote off foreign exchange losses totaling ¥2,238.3bn (\$14.85bn) in fiscal year to March 1987 caused by the yen's steep appreciation - up 137 per cent from the previous year.

## Japanese bonds make first-day splash in London

By Alexander Nicoll, Euromarkets Correspondent, in London

OUTSIDE LONDON'S Royal Exchange yesterday morning, all was as serene as the City can be during rush hour. Elegant Japanese women in kimonos diffidently proffered badges to be pinned to their jackets.

Inside, the pandemonium was even greater than usual. JGBs had arrived.

Not a new brand of ear-splitting stereo, nor a redeveloper's drill. The London International Financial Futures Exchange (Liffe), housed under the dome of the Royal Exchange, had launched trading in Japanese Government bond futures.

It was, as they say these days, serious money. In scenes reminiscent of the London play of the same name, the first day of the new theatre audience might believe - an astonishing ¥1,000bn (\$8.5bn) worth of futures contracts changed hands within half an hour.

No sooner had Mr Shiro Uramatsu, executive vice-president of the Tokyo Stock Ex-

change, rung the ritual bell to start proceedings than a roar went up from the trading pit. After less than five minutes, there were cheers as volume topped 1,000 contracts - each worth ¥100m.

By the end of the day, 36,065 JGB contracts, worth ¥3,606bn had been dealt - believed to be the most successful launch of any futures contract except the Tokyo Stock Exchange's own similar product in 1985.

Liffe officials, who had expected a first day surge, were still taken aback by the early volume. Mr Michael Jenkins, chief executive, predicted that volume would settle down to 7,000 to 8,000 contracts a day within a few months.

Much of yesterday's business was no doubt 'congratulatory'. For the Japanese securities houses and banks which have helped Liffe to develop the contract, it was important that it should start with a bang.

In Tokyo, their head offices

and those of their investment clients, were watching their price screens, and sending buy and sell orders to help volume along.

They can use the futures contract either to speculate on the volatile Tokyo bond market or to protect their bond portfolio from adverse price movements. The growth of trading in yen bonds outside Tokyo, and the volatility of prices outside Tokyo trading hours, provide the basis for Liffe's decision to trade JGBs.

Though most of the trading was driven from Tokyo - taking advantage of new permission for Japanese residents to trade on foreign futures markets - it would have been impossible to tell by looking at the trading pit.

Among the teeming crowd of perhaps a hundred clamorous, arm-wheeled traders in their multi-coloured jackets not a single Japanese could be seen. Liffe's 29 Japanese member firms have either hired 6ft Lon-



Shiro Uramatsu, executive vice-president of the Tokyo Stock Exchange (right) and Michael Jenkins, chief executive of Liffe, at yesterday's launch of trading in Japanese government bonds.

doners, with the physique and voice to make themselves heard in the melee, or prefer to channel their orders through other members.

London's start of government bonds and of futures based up

on them, is to be followed next year in Chicago where the Board of Trade, the world's largest futures exchange, plans to launch a yen bond contract identical to and interchangeable with Liffe's.

## Daimler expected to appoint Reuter as Breitschwerdt quits

By Haig Simonian in Frankfurt

MR Werner Breitschwerdt, chief executive of Daimler-Benz, the West German motor group which over the past two years has diversified drastically into electronics and aerospace, is to step down prematurely, ending months of speculation about his future.

Mr Breitschwerdt, a car specialist who used to be Daimler's research and development director, is likely to be succeeded by Mr Edvard Reuter, the finance director and recently appointed deputy chief executive.

Mr Reuter has been the main driving force behind Daimler's rapid expansion. The departure, highly unusual in the smooth world of German boardroom life, suggests a change of heart by the Deutsche Bank, which owns 28 per cent of Daimler's shares and has in the past been a staunch supporter of Mr Breitschwerdt.

Mr Alfred Herrhausen, Deutsche Bank's co-speaker, is also chairman of Daimler's supervisory board. The bank is believed to have been a major behind-the-scenes influence when Mr Reuter, a member of the opposition Social Democratic Party, was passed over for the top job at Daimler in 1983.

However, Mr Reuter was promoted to deputy chief executive in March to strengthen the lead-



Werner Breitschwerdt: personal decision

ership of the group, which now includes AEG, the electronics company, Motoren und Turbinen Union (MTU), an aero engine manufacturer, and Dornier, Germany's second biggest aircraft maker. Recently, there has been renewed speculation about Daimler taking a stake in Messerschmitt-Boelkow-Lohm, Germany's partner in the European Airbus consortium.

Daimler's supervisory board is holding a special meeting on July 22 which is expected to confirm Mr Reuter as Mr Breitschwerdt's successor. Though when exactly Mr Breitschwerdt will hand over the reins remains unclear.

The meeting is also expected to appoint to the Daimler board Mr Helmut Werner, the present chief executive of Continental Gummi, the German tyre manufacturer. Mr Werner is widely regarded as a likely future head of Daimler.

Mr Breitschwerdt, who will be 60 on September 23, said his resignation was an 'exclusively personal decision' which he hoped would be in the interests of the company.

Although his contract with Daimler was not due to expire until early 1989, he has suffered from public questioning about his qualifications to run what is now one of Germany's biggest and richest industrial companies.

Early reactions to the news in the stock market were broadly positive. 'Shareholders' concern about boardroom quarrels will now be over,' said a local analyst. Daimler's share price closed DM 6.50 higher at DM 1.127.50.

Background, Page 22

## Anglo-Italian talks could lead to joint polyethylene venture

By Alan Friedman in Milan and Max Wilkinson in London

ENICHEM, the Italian state-owned chemicals group, and British Petroleum (BP), have been negotiating a possible joint venture which could lead to an important restructuring of Europe's polyethylene production.

Enichem and BP are the two largest producers of polyethylene in Europe with a combined output of 1.4m tonnes a year, nearly a quarter of total production in Europe. A joint venture in polyethylene would have sales of around \$1bn a year.

An Enichem-BP polyethylene agreement might be modelled on the unusual merger earlier this year, in which Enichem and Britain's Imperial Chemical Industries pooled their loss-making polyvinyl chloride (PVC) and vinyl chloride monomer (VCM) operations in Europe.

The Enichem-BP talks, which have been underway for several months, have already resulted in a general agreement between the two companies on technical matters. However, the negotiations are being held up by difficulties in the long-running talks

between Enichem and the Milan-based Montedison chemicals concern on joint ventures designed to restructure the Italian chemicals sector.

Professor Franco Reviglio, chairman of the ENI state holding company which controls Enichem, expressed frustration last week and demanded that Montedison respond to Rome's proposals. Prof Reviglio, in his first public acknowledgment of talks with BP, told Montedison that 'our patience is not infinite because the (domestic) joint ventures with Montedison are also linked to international agreements such as one which is being defined in the polyethylene field with British Petroleum'.

Enichem's loss-making polyethylene operations last year had total revenues of £700bn (\$525m). About 400 workers are employed at four Italian plants located at Brindisi in the Puglia region, Ferrara in Emilia Romagna, and at Ragusa and Gela in Sicily.

Enichem, with annual output of 800,000 tonnes of polyethyl-

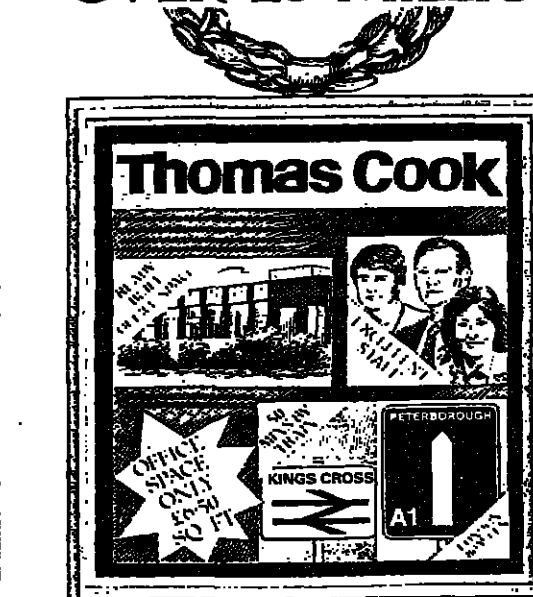
ene is slightly larger than BP in this sector. The British company's 600,000 tonnes a year of polyethylene production is one of the three major parts of BP chemicals, which last year made profits of £198m (\$318m) on sales of £1.78bn.

Yesterday, BP Chemicals confirmed that talks had taken place with the Italian company, although it said the talks had ceased. The indications from Italy, not denied by BP, are that the talks might be resumed again before long.

The Montedison-Enichem talks stemmed from an offer last November by ENI, under which the state group proposed a series of joint ventures aimed at eliminating domestic duplication in chemicals sectors such as elastomers, synthetic fibres, fertilisers and detergents.

Last November's initiative was answered in April when Montedison proposed buying Enichem for about £1,500bn. In May, however, ENI said that Enichem was not for sale and insisted instead on joint venture negotiations with Montedison.

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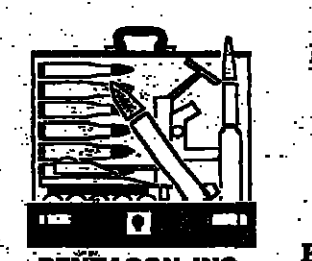
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THE PETERBOROUGH EFFECT

IT'S BEEN WORKING FOR CENTURIES

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## EUROPEAN NEWS

## DOUBTS OVER SUBSIDIES

## Soviet prices chief calls for overhaul

By Patrick Cockburn in Moscow

MR Valentin Pavlov, chairman of the Soviet state committee for prices, has said that the entire price system in the Soviet Union needs to be changed as soon as possible.

As the man in control of the Soviet pricing system, Mr Pavlov's views are important. Soviet economists see a change in the method of determining prices away from orders from above towards greater influence by the market as critical to the introduction of successful economic reforms.

A year ago, Mr Pavlov replaced Mr Nikolai Glushkov, his highly conservative predecessor who had headed the state committee for prices for 11 years. Up to now he has been extremely reticent about changes but in a long interview entitled "overhauling the entire system of prices" recently published by the Soviet news agency Novosti, Mr Pavlov is strongly critical of the present pricing system.

Speaking of price formation, Mr Pavlov says: "We have long been pursuing a policy, not of price stability, but of price stagnation. As a result prices play little role in creating balance between supply and demand leading to continual shortages both for retail and wholesale goods."

## Unsound

Heavy state subsidies at various stages between production and consumption also lead to goods being underpriced given the level of demand. Mr Pavlov gives as an example a subsidy of 2.5bn roubles (2.5bn) for mineral fertilisers sold to farms and another subsidy of 3bn roubles (3bn) for agricultural machinery. "Since we use such economically unsound prices, farm products are sold to the consumer much cheaper than their actual production cost," says Mr Pavlov. Subsidies for food in 1987 amounted to 58bn roubles. A chart in the pamphlet says that Soviet rents have not changed since 1928, utility rates for electricity and gas since 1946, prices for bread, sugar

and eggs since 1954 and for meat, butter, cheese and milk since 1962.

Although the Government is evidently eager to raise the price of these basics it is concerned by the political impact of an increase in the cost of living.

Personal savings in the banks have risen to 270bn roubles in 1986 compared with 47bn in 1970 — an increase partly attributable to lack of items for sale but a general price rise would hit the poorly paid — notably some 50m Soviet pensioners — and Mr Pavlov says the Government cannot raise prices without tackling the issue of pay.

## Demand

He points out that five-year plans since 1976 have raised wages, pensions and cash benefits according to plan targets but proposals to produce goods sufficient to meet the consequent increase in demand have not been met.

The result is "a specific kind of inflation, because an ever increasing number of goods were in short supply and unobtainable." The state also had to increase the prices of other goods regarded as luxuries to pay for the subsidies on basics. As a result cars cost 2,500 to 3,000 roubles to make but sell at between 8,000 and 9,000 roubles.

Mr Pavlov says that it is doubtful, however, if goods such as cars, of which there are 15m on the roads, can really be classed as luxuries. He also notes that furs are considered a luxury and priced accordingly but "tell anyone in January when temperatures in Moscow can fall below 30 degrees centigrade that a fur coat or a fur hat is not an essential item."

Mr Pavlov does not say — and the Government has not decided — when price reform will be introduced but Soviet and foreign economists believe it will take between two and three years. When it does come it is likely to be the key test for economic change.

## Early shift to rouble convertibility unlikely

By Patrick Cockburn

The Soviet Union is very unlikely to shift towards making the rouble convertible with Western hard currencies in the foreseeable future, said diplomats in Moscow yesterday.

Commenting on Western press reports about convertibility they said that the Soviet Union had pressed its East European and other allies grouped in the Council For Mutual Economic Assistance to accept convertibility between their soft currencies at a summit last November but had received no support.

A working party of CMEA members is examining the issue of convertibility and is to report to the next CMEA council meeting but it is unlikely that the Soviet Union will attain all its objectives.

Over the past two years Moscow has tried to increase its trade with its East European allies and to increase co-ordination of production and development. Making the rouble convertible with East European currencies would make trade easier.

Under a comprehensive programme for CMEA adopted in 1985 the Soviet Union is committed to continuing its supplies of oil, gas and electricity to its allies but wants better quality manufactures and machinery in return. It also wants individual East European countries to specialise — possibly through joint ventures — in different products which Moscow needs to import.

Some 500 individual Soviet enterprises now have the right to trade directly with Eastern Europe and a convertible currency would make it easier for them to carry out their business.

Difficulties in economic co-ordination, including the introduction of rouble convertibility, between the Soviet Union and the other CMEA countries stem partly from the East European desire not to become more reliant on Moscow. They also wish to sell their best products for hard currency in Western markets while continuing to obtain raw materials from the Soviet Union at prices often below the world market.

Mr Miklos Nemeth, the Communist Party's newly-appointed central committee secretary for economic policy, said "effective employment" is to be given greater emphasis although full employment remains a "basic principle."

Diana Smith assesses the election chances of two party leaders  
Uneven battle for Portuguese votes

ANIBAL Cavaco Silva and Vitor Constancio have such similar backgrounds, educational records and career routes that it is tempting to say that the only difference between the two prominent Portuguese economists-turned-politicians is that one is tall, the other not.

Both men are in their forties. Both came from modest families and studied their way up the academic ladder to degrees in economics in Lisbon and post-graduate work in the United Kingdom. Prof Cavaco Silva was at York University, Dr Constancio at Leeds, both roughly at the same time.

Both have been finance ministers — Dr Constancio in 1978, Prof Cavaco Silva in 1979-80. Both have been officials of the Bank of Portugal for years, in the research and/or planning departments of the central bank.

But here the differences begin. Dr Constancio has been governor twice of the Bank of Portugal, in 1977-78 and 1985-86. Prof Cavaco Silva has been Prime Minister since October, 1986.

The parties the two head have similar names: Prof Cavaco Silva the Social Democrats (PSD), Dr Constancio the Socialists (PS), but there the similarity ends. The PSD (originally and more accurately baptised Popular Democratic Party) ranges from centre to conservative, the PS from social democrat Nordic-style to radical.

Prof Cavaco Silva hopes to repeat his prime ministerial performance, with a revised script and cast of his choice, after the July 19 general election.



Vitor Constancio (left): challenging Anibal Cavaco Silva for the prime ministership.

Dr Constancio has a similar ambition. But at the moment the polls offer Prof Cavaco Silva 39-46 per cent and Dr Constancio 22-28 per cent. Whether the PSD will win the 43 per cent it needs to free it from a tenuous coalition with the dwindling Christian Democrats (CDS) depends on how well Prof Cavaco Silva can woo enough of the electorate to give him 126 seats in parliament.

The most radical distance between the two men lies in style rather than content, since politically they have much common ground: a firm commitment to the European Community, a belief in streamlined management of the financial system and public sector, efficient financial markets and a less heavy handed central bank. But the difference is highly visible in this final week of

campaign. Prof Cavaco Silva, tall and gaunt, tough-talking and so prone to self-congratulation that his detractors often call him and his government arrogant, has reorganised a PSD that was in rebellious chaos before he took it over in mid-1985 and asserted Portugal's interests in the European Community. The technocrat from the Algarve has learned how to look more relaxed but still tends to speak stiffly. This, his admirers say, is not arrogance but painful timidity.

Whether shy or haughty, Prof Cavaco Silva has had no compunction in this campaign about assuring the Portuguese that if they do not give his PSD a majority they can expect hard times—political and economic impasse, financial instability and national gloom.

Dr Vitor Constancio, small, quiet, a persuasive negotiator greatly admired internationally for his tenacious, subtle dealings with the International Monetary Fund and the EC, approaches his electorate in a radically different way. But so far his gentle persuasion that the Socialists are everyone's party and deserve a strategic vote even if only to frustrate the PSD's bid for a majority, is not lighting fires or scaring voters. His speeches are factual and undramatic, but searching conscientiously for a keynote he does not yet appear to have found. His campaign started tepidly: only a small but discreetly-reassuring cut from ex-Socialist leader President Mario Soares, and the discreet appearance in the background of members of the Soares clan, has dispensed some of the middle age voters' scepticism of approach for the run-up to July 19.

But it is symptomatic that while he did all he could to stress severance from his former leader, Dr Constancio in the event had to tip into the outer fringe of President Soares' limelight.

The problem for Dr Constancio is that everyone can see what the new PSD is—a body kept under tight rein by its stern leader who has made several heads roll inside the party so as to impose order.

Constancio wants the PS to swell until it can occupy as much space to the left of centre as the PSD occupies to the right. A serious man with a strongly-supportive wife and family, he is fighting an uneven battle with the steamroller Cavaco style which leaves little room for quiet, conscientious rivals.

## Hungarian workers urged to show job flexibility

By Leslie Colly in Berlin

HUNGARY's senior economics officials said Hungarians must learn to change jobs "three or even four times" in their working life as the result of new economic reforms expected to close down many loss-making companies.

Mr Miklos Nemeth, the Communist Party's newly-appointed central committee secretary for economic policy, said "effective employment" is to be given greater emphasis although full employment remains a "basic principle."

Nemeth said, should have the right to give notice to "those who work badly." The jobs, he said, would get new employment through labour exchanges, public welfare jobs and retraining.

Reforms announced earlier this month by the party stipulate that subsidies are to be more "forcefully" reduced to loss-making companies, which are to be closed down if they cannot be made profitable.

Mr Nemeth said the Government had paid the "horribly

large sum" of 50bn forints (more than \$1bn) to subsidise inefficient producers in the past 18 months.

Mr Nemeth said the aim would be to create a regulated market which eliminated harmful monopolies and fostered competition among industrial processes, in services, agriculture and food processing.

Mr Nemeth claimed the future strategic role of central planning would not weaken but strengthen the responsibilities of planners and government

bodies. He said there had been a rethinking of the Communist Party's leading role and of the division of labour between the party and government "amidst new conditions." This would be reflected in the reform programmes to be presented in the autumn.

A Hungarian official said the Government sought to reduce the rate of increase in the foreign debt—expected to reach up to \$3.5bn this year—when it hit its rise by the end of the decade.

## Albania presses on with pay incentives

By Judy Dempsey in Vienna

ALBANIAN authorities are pressing ahead with the introduction of income differentials among certain groups of workers as a means of providing incentives. The measures are part of a cautious policy by Mr Ramis Alia, the Albanian party leader who in recent months has been critical of the performance of the economy, to make economy more efficient.

The new measures, which were spelt out in the party's theoretical monthly magazine, stipulate that material incentives and fixed bonuses will be given to those workers' collectives and individuals who exceed the plan and "especially for those who create inventions, rationalise, or achieve tangible gains for the economy." The article said that the new bonuses and incentive schemes would be taken from a special fund.

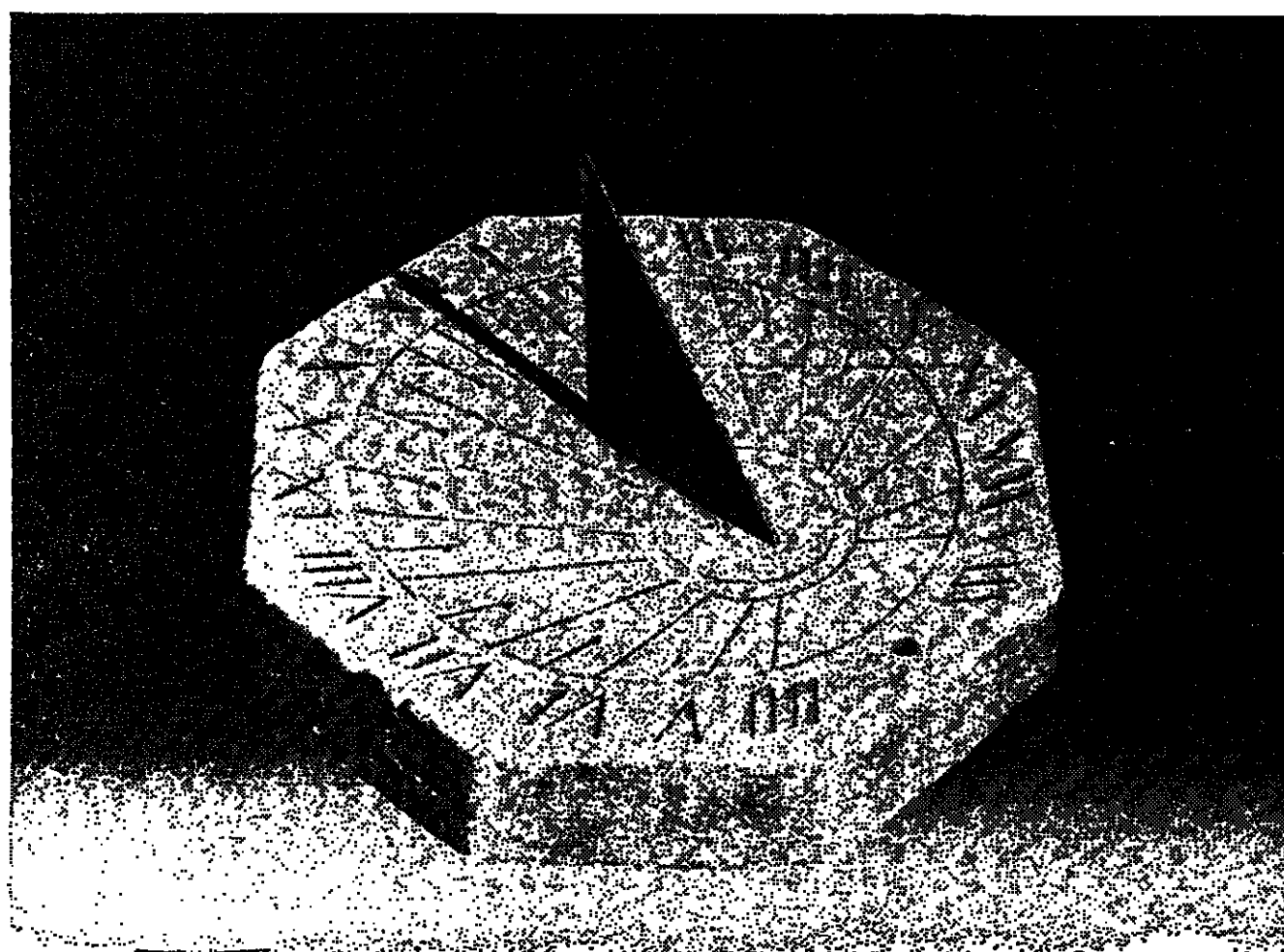
At the moment, most Albanian enterprises have a fund which looks after the social interests of the workers, providing them with excursions, short holidays and other forms of entertainment. It has been decided that the funds in the enterprises should not only be doubled but that their scope should be redefined.

Exclusively on social aspects, the fund must provide "incentives" and to "reward highly outstanding workers and employees in the enforcement of discipline in labour, production and technology."

## FINANCIAL TIMES

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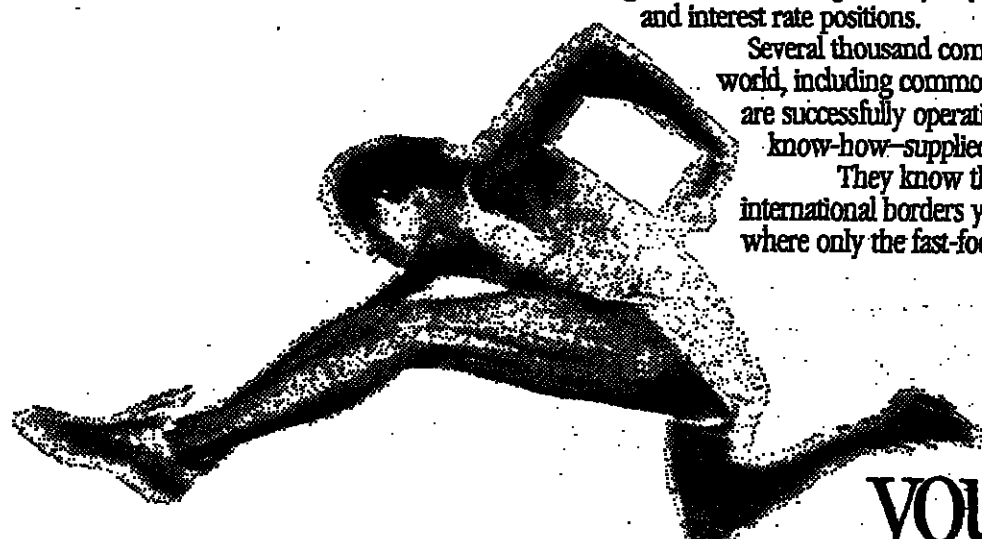
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## EUROPEAN NEWS

## EC demands progress by Moscow on human rights

BY QUENTIN PEELE IN COPENHAGEN

EUROPEAN COMMUNITY foreign ministers yesterday called on Mr Mikhail Gorbachev, the Soviet leader, to prove the substance of his reforms with "concrete deeds" on human rights at the Vienna conference on security and co-operation in Europe.

They expressed a growing mood of optimism about the reforms launched in the Soviet Union, and about the prospects for an agreement on the removal of intermediate-range nuclear missiles (INF) from Europe — but tempered their enthusiasm with the demand for more proof of action.

A broad-ranging debate on the state of East-West relations, and the meaning of the Gorbachev plans for economic and political reforms, dominated the foreign ministers' six-monthly debate on political aspects of foreign policy, held in Copenhagen under Danish chairmanship.

The 12 ministers concluded that the prospects for an INF agreement remained good, in spite of disagreements between the US and Soviet Union on the

maintenance of 100 missiles in Asia, and the inclusion or exclusion of 72 West German Pershing 1A missiles in the final deal.

Mr Hans-Dietrich Genscher, the West German Foreign Minister, gave what was described as "a very positive assessment" of the value of the recent visit to Moscow by Mr Richard von Weizsäcker, the West German President. He told his colleagues it was "obvious that the Soviet Union wanted results from the arms talks in Geneva," according to Mr Uffe Ellemann-Jensen, the Danish Foreign Minister who chaired the talks.

Mr Geoffrey Howe, the British Foreign Secretary, said the public pressures were bound to increase as the INF talks and security conference came to a head. "The West must not allow itself to be blown off course by rude noises from the Soviet propaganda bull-horn," he said. "The fact of the matter is that if the West holds steady, the end of the year could see both an INF agreement and the door opened to new sets of talks on strength-

ening security and reducing conventional weapons in Europe."

Even Sir Geoffrey expressed the view that Mr Gorbachev had launched "a far-reaching agenda of reform" at the recent Soviet central committee plenum which "almost certainly forebodes a period of some turbulence in the Soviet Union."

A major concern expressed by many of the ministers was the need for Western Europe to have a clear and concerted political response to the reforms being initiated in Moscow. One proposal already suggested to the Soviet government is for the 12 EC ambassadors to hold regular meetings with Mr Eduard Shevardnadze, the Soviet Foreign Minister, to reinforce the dialogue.

The 12 are open to the possibilities presented by recent developments in Soviet policy, they concluded. However, "they insist on the need for significant and lasting progress to be achieved in all fields and in particular as regards respect for human rights and fundamental freedoms."

## Surprise choice as Italian Premier

By Alan Friedman in Milan

PRESIDENT Francesco Cossiga last night surprised the Italian political world by asking an unlikely Christian Democrat — Mr Giovanni Goria, the 43-year-old Treasury Minister, to form a government.

The choice of Mr Goria, whose only Cabinet post has been as Treasury Minister since December 1985, comes in the wake of violent opposition by the Socialist Party of Mr Bettino Craxi to the naming of Mr Ciriaco De Mita, Christian Democrat party leader, as Prime Minister-designate.

The naming of the bearded and charismatic Mr Goria as premier-designate, was seen in Rome last night as a clear sign that Italy is headed for more political stability after the summer months. Mr Goria is at best a compromise candidate.

It was widely expected that should Mr De Mita not be asked to form a government the mandate would be given to an experienced Christian Democrat such as Foreign Minister Giulio Andreotti or former deputy premier Arnaldo Forlani.

## Extremists embarrass French right

BY GEORGE GRAHAM IN PARIS

FRANCE's right-wing majority parties have been forced again to confront their relationship with the extreme right-wing National Front, only two months after narrowly averting a dangerous split in the government over the issue.

Party leaders are due to consider tomorrow what to do about Mr Hervé Fournier, the Republican mayor of Grasse, the world's perfume capital, who formed an alliance with the National Front party of Mr Jean-Marie Le Pen in order to win re-election on Sunday.

Mr Fournier defeated his Communist rival thanks to the National Front votes, but in the second round of the two-stage election the left-wing parties gained ground at his expense. The Grasse election has reawakened the fears of supporters of Mr Michel Noir, the Foreign Trade Minister who two months ago came close to resigning from the Government after he was rebuffed for writing that he would prefer to lose



Jacques Chirac: difficult time

the next national elections rather than to make a pact with the National Front.

At the same time, the majority parties have been embarrassed by the widely publicised return from South Africa of nine right-wing mem-

bers of parliament, three of them members of the National Front, who have been convinced by their short visit that apartheid no longer exists. The nine have been attacked from all sides for their comments, although from the right the tone has been less one of outrage than of amazement that the six members of the RPR and UDF parties which make up the ruling majority should have been so naive.

Only a few months away from next year's elections, they have taken the risk of opening up a controversy which can only play the game of the left and which the presidential candidates of the right could well have done without," said the pro-government newspaper Le Quotidien de Paris. The problems arise at a difficult time for Mr Jacques Chirac, the RPR Prime Minister, whose chances in next year's presidential election could be endangered if he loses voters to the National Front.

The extreme right-wing party of Mr Le Pen is currently scoring around 13 per cent of the votes in opinion polls and nearly double that in some of France's southern regions. Mr Chirac's rating has slumped over the past two months, according to an Ipsos opinion poll published yesterday and stands even lower than it did last winter during the student riots and public transport strikes. President Francois Mitterrand, in contrast, has gained ground in the polls by adopting the image of a father of a nation.

RPR ministers are concerned that Mr Mitterrand will win the presidential election next spring by presenting himself as a candidate of the centre, not of the left. Some ministers believe that enough of their current supporters would desert them in the event of a Mitterrand victory next year to enable him to reverse the 1986 electoral law and restore proportional representation.

## UK in chemical weapons move

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

BRITAIN will today make detailed proposals for the establishment of an international organisation which would verify a chemical weapons ban and supervise the phased destruction of these weapons over a 10-year period.

Mr David Meller, Minister of State at the Foreign Office, who is due to table the proposals at the 40-nation disarmament conference in Geneva, said yesterday that they were aimed at making sure that nations claims about their stocks and destruction of chemical weapons were true.

"At the moment, we have a position not just on chemical weaponry, but also on conventional arms where the Soviet

Union is very reluctant to say exactly what they have got," Mr Meller said in a radio interview.

"We want people to say exactly what they have got, we want to see an organisation established, an international organisation, which would have the capability not only to verify, but also to deal with the phased destruction of all of these weapons."

Referring to the recent announcement by the US that it would resume the production of chemical weapons, which was halted in 1969, Mr Meller said this decision had been taken because of frustration that the unilateral gesture by the US and Britain to stop the manu-

facture of these weapons had not been reciprocated by the Soviet Union.

"They, too, have now stopped making chemical weapons, but we think they have got masses of them."

So far, there is general agreement between the participants of the disarmament conference that there should be a total, world-wide ban on the development, production, acquisition, stockpiling and transfer of chemical weapons. The Soviet Union and the western nations, however, still disagree over the crucial issue of challenge inspections and the declaration of chemical arms stockpiles and manufacturing facilities.

## Drop in Sweden's payments surplus

Sweden's balance of payments current account weakened in the first quarter of this year, writes Kevin Done, Nordic Correspondent in Stockholm. The surplus fell to Skr 800m from Skr 1.7bn in the first three months of 1986, according to the Riksbank, the Swedish central bank.

The deterioration was caused by the decline in the trade surplus to Skr 6.7bn from Skr 8.7bn a year earlier.

Imports rose faster than exports as a result of a strong increase in private consumption and industrial investment.

## Nappy maker cries foul over rival's advert

BY GEORGE GRAHAM

BEHIND a facade of smiling faces and rosy baby bottoms, it is war to the knife in the world of the nappy.

The hidden struggle to produce the ultimate in disposable nappies, the nappy that keeps up the baby dry, has broken out into undisguised warfare in France, and the leading competitors are slugging it out in the law courts.

It was declared by Peaudouce, the market leader with an estimated 25 per cent of the 2.7bn nappies sold in France every year.

Peaudouce, now part of the Financière Agache textiles group, that includes the Christian Dior fashion house as well as the Conforama furniture store chain, has filed a suit against Procter and

Gamble, its main rival with the Pampers brand, for misleading advertising.

The Pampers lawsuit looks likely to prove one of the most absorbing cases to come before a French court in many years.

At issue is the television and magazine advertising campaign for the new Ultra-Pampers brand, launched in April. "Revolutionary," proclaims the slogan. "Even when they're wet they're dry."

For proof, Procter and Gamble pours a beaker of water onto an Ultra-Pamper and onto another brand of nappy. When the two are wrung out, a shower of drops flies from the "other brand," but nothing comes from the Pamper, thanks to its moisture-retaining "mini-captors."

Nonsense, retorts Peaudouce, the test only works if you use demineralised water. "With baby's urine, it is a quite different story."

Peaudouce has not limited its wrath to Pampers, which now has an estimated 15 per cent market thanks in part to its effective advertising campaigns. It has also attacked the growing competition from retailers' own brands by filing a suit against the Carrefour supermarket group.

Mr Pierre Gode, Agache's legal counsel, claims that Carrefour's own-brand disposable nappies, which it imports from Japan, have copied the patented four-way elastic fastening on Peaudouce's top of the range Ultra-Absorbent brand.

Carrefour hopes to counter the suit by proving that Peaudouce's patents are worthless and that its Japanese nappies are not a copy of a French original.

In financial terms, the stakes are large. French babies are voracious nappy consumers, getting through an average of 3,800 nappies each during their infancy, but the market is not expanding fast.

There were 775,000 births in France last year, a slight increase from 1985.

With more watertight nappies reducing the number of changes needed in a day, the only way of increasing sales significantly is at the expense of rival brands.

## SPD accuses Bonn of risking coal jobs

BY DAVID MARSH IN BONN

WEST GERMANY'S Opposition Social Democrat Party (SPD) yesterday joined a controversy over the country's energy policy by accusing the Government of putting 100,000 coal jobs at risk over the next five years.

Mr Volker Hauff, the SPD's main spokesman on the environment and energy, said the centre-right coalition was following a "hectic, short-sighted" policy of cutting back dependence on coal. This ignored the likelihood that oil prices would rise again in the 1990s, returning West Germany's at present hugely unprofitable coalmines to competitive status.

Mr Hauff, a former Techno-

logy Minister responsible for atomic research in the previous government of Mr Helmut Schmidt, is a key figure behind the SPD's policy aiming for a 10-year phasing out of nuclear energy in the Federal Republic.

He said the Government was looking on stream a further 5,000 MW of nuclear power capacity by 1990 in spite of the existing surplus in electricity generating capacity.

He claimed that this, together with reduced demand from the steel industry and falling exports, would reduce total German coal sales to 55m tonnes by 1995 from 78m tonnes

last year and 78m this year.

Anthracite consumption by power stations would fall to 35m tonnes a year from 1990 he predicted. The Government was negotiating the break-up of the agreement with electricity producers which is meant to maintain use of coal in power stations at around 40m tonnes up to 1995, he claimed.

This would entail the loss of 50,000 jobs among the country's 160,000 coalminers. Including jobs which depended directly on the coalminers in hard-hit areas of the Ruhr and the Saar, a total of more than 100,000 coal-related jobs was at risk, he said.

## French and Norwegians to step up military links

BY KAREN FOSSLI IN OSLO

NORWAY and France have agreed to broaden their defence co-operation.

This has been agreed by Mr Johan Joergens Holst, the Norwegian Defence Minister, and Mr Andre Girault, his French counterpart, the Defence Ministry in Oslo confirmed.

The ministers agreed to extend their countries' co-operation in the "military field and in the field of armaments." Later, the ministry said, "it could not be excluded that French troops could participate in Norwegian military manoeuvres."

Although the agreement was described as a "political approach," Norway has several reasons for strengthening its military ties with France.

Canada's withdrawal of commitment to support Norway with the Canadian brigade has

forced it to seek other options. "They do not queue up to offer troops to reinforce Norway," the minister said.

Norway is also seeking to develop its basis of military contact with other European countries so as not to be so dependent on the Atlantic partnership co-operation with the US in the military and armaments fields.

Norway is also to expand its bilateral trade agreement with France, conditional on French government ratification of the giant Norwegian Troll gas sales deal made last year.

"France is a very technologically advanced country and there is every reason to look into what one needs on the Norwegian side which might be met by French products or even by French-Norwegian armaments co-operation," the ministry said.

## Greek threat to cancel visit by US official

By Andreas Ierodiakonou in Athens

THE GREEK Government has ruled against a visit to Athens by Mr Michael Armacost, US Under-Secretary of State for political affairs, who will be in the region later this week, unless Washington retracts recent allegations of Greek contacts with Middle East terrorist groups.

The Armacost visit is the latest casualty of the crisis which erupted between Washington and Athens at the end of June after an American claim that Dr Andreas Papanastasiou's Socialist government had contacts with the Abu Nidal terrorist group.

The Greek government subsequently froze the start of talks with the US on the future of the US military bases in Greece beyond the end of 1988.

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## AMERICAN NEWS

# White House says Reagan was not briefed on arms

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE WHITE HOUSE yesterday firmly rejected suggestions that President Reagan had been briefed last year on plans to use profits from Iranian arms sales for covert operations following comments by Senator Daniel Inouye, co-chairman of the congressional committee investigating the Iran/Contra arms scandal.

Senator Inouye's comments also provoked a sharp exchange between the Democratic co-chairman of the committee and two Republican members. They charged that, contrary to the impression created by newspaper reports of Senator Inouye's remarks, a memorandum that went to the President and to which he had referred did not indicate that profits were used for covert operations.

"I would suggest that the President could have read it from cover to cover and not have had any knowledge of an alleged diversion,"

said Representative Richard Cheney. Earlier, Lt Col Oliver North found both his political convictions and his capacity to manage the far-flung covert operations under his control under fire. Members of the inquiry seized the opportunity to turn the hearings into a platform from which they could present to the national television audience their own interpretation of the affair.

After four days of listening to Col North use the hearings as a stage from which to propound and justify his political philosophy, Sen George Mitchell of Maine told Col North that there is "another point of view."

The hearings' investigations of Col North are more or less over and attention is switching towards the testimony later this week of Rear Admiral John Poindexter, President Reagan's former National Security Adviser.



Oliver North (left) and John Poindexter: Two keys to the question of how much President Reagan knew

Col North yesterday found his ideological commitment to the Contras being criticised. With public opinion polls suggesting that Col North's covert operations are less attractive to the American people than his personality, Sen Mitchell issued an eloquent appeal urging him to recognise that "it is possible for Americans to disagree with you and still love their country."

Referring to Col North's comments thanking God for the help provided for the Contras, Sen Mitchell, adopting the tone of a teacher towards a student, gently

rebuked him saying "God doesn't take sides in American politics." He went on: "Many patriotic Americans believe there is a better way to bring peace to Central America and contain the Sandinistas" than the policies which the Reagan Administration has been following.

Col North also found himself faced by Sen Paul Trible, a Republican critic of the Iran-Contra operation, with the charge that he had naively trusted his two principal private partners in the operation, Mr Richard Secord and Mr Albert Hakim.

# Poindexter to go on stand

BY LIONEL BARBER IN WASHINGTON

REAR ADMIRAL John Poindexter, probably the single most important witness at the Congressional inquiry into the Iran-Contra scandal, is expected to appear before the joint House-Senate panel in Washington.

For the US public, the admiral will be best placed to answer the prime question: Did President Ronald Reagan know about the diversion to the Nicaraguan Contras of profits from secret US arms sales to Iran? As Mr Reagan's National Security Adviser during most of 1985—until he was removed when the scandal broke last November—25—Admiral Poindexter enjoyed daily access to the president.

More than any previous witness, he knew that Mr Reagan was told about the scheme to divert money to the Contras during a Congressional ban on US military aid to them.

Admiral Poindexter could strip away Mr Reagan's one remaining denial in the affair—that he knew nothing about the diversion.

Yet this, by itself, is not of paramount importance because the majority of Americans do not believe the president's

denial. Indeed, since the Iran arms deals became public knowledge, the president and his advisers have been, at the very least, casual about telling the truth. This is best illustrated by their refusal to admit that Mr Reagan authorised the barter of US arms for American hostages held in Lebanon.

Far more revealing and damaging would be the admiral's account of duplicity, incompetence and unnecessary secrecy which pervaded the Reagan administration and led directly to the shambles of the Iran-Contra affair.

A perpetual pipe-smoker, Admiral Poindexter, 50, became national security adviser in January 1986, after the resignation of Mr Robert McFarlane.

It is widely accepted that the admiral's post had declined in influence since the globe-trotting days of Dr Henry Kissinger—was determined to keep it that way.

Admiral Poindexter, a bodkin who graduated head of his class at the US Naval Academy in 1958, had none of Mr Reagan's skills in political ingenuity to challenge him. Instead, he retreated into his office, quietly tapping out commands on his internal White House computer, supervising Lt Col Oliver North's bewildering array of covert operation around the world.

A conservative and devout Christian, Admiral Poindexter will argue to the committee he was unaware of some of Col North's activities.

In support, he will use the admiral's earlier testimony that the latter reported frequently to the late Mr William Casey, CIA Director, thereby bypassing the admiral.

In general, though, he is expected to stand firm on the principle of Congressional support, even during the Congressional ban, and argue strongly for wide discretionary powers in support of the president's foreign policy.

He will cut a sharp contrast with Col North, whom he supervised at the National Security Council and whose testimony last week captured the emotional support of thousands of

Americans. An icy figure whose bureaucratic language has none of the barrack room colour of the colonel's, Admiral Poindexter is unlikely to inspire the same sympathy and so can expect far rougher treatment by the committee.

Col North's core defence—that he was acting under orders—has also made things far more difficult for his former boss. "The buck stops at Poindexter," said one Congressional staff man last week, unless he passes it on to the president.

No-one outside a small circle of Committee officials and members knows what Admiral Poindexter has said in his four private meetings in preparation for his public appearance before the Committee.

So far, the clearest hint that he obtained presidential approval for the profits from Iran for covert operations (including perhaps the Contra support operation) is in a memo of September 15 from Col North to Admiral Poindexter. That could be the "speaking gun" memo.

The question this week will be whether Admiral Poindexter decides to pull the trigger.

# Venezuela urged to impose austerity

BY JOE MANN IN CARACAS

EVALUATION TEAMS from the International Monetary Fund and the World Bank have told the Venezuelan Government that it should reduce public sector spending, allow domestic interest rates to rise, expand non-oil exports and speed the provision of foreign currency to private sector importers.

Following visits by teams from both international agencies, Mr Manuel Azpura, Finance Minister, said the evaluation teams "recognised the efforts" made by the government to rectify the economy in several policy areas. It was not known, however, whether the minister had made public all of the criticisms by the two agencies.

The IMF and World Bank groups were in Venezuela to

analyse the government's economic policies and evaluate the economy's recent performance. The World Bank team left here on Friday.

Venezuela has not sought loans from the World Bank since the early 1960s, but is now trying to obtain a series of large credits for development projects.

Despite reductions in oil export revenues, Venezuela's most important source of income the government of President Jaime Lusinchi has continued to spend on social welfare programmes and subsidies.

The economy grew by more than 3 per cent in 1986 but the outlook for this year is growth of 1 per cent or less with a substantial balance of payments deficit and increased inflation.

# Opposition in Panama plans strike

By Peter Ford in Panama City

OPPOSITION LEADERS seeking the removal of General Manuel Antonio Noriega, the Panamanian strongman, said yesterday they would hold a second mass rally this week, their first attempt having been broken up by police on Friday.

They also announced plans for a general strike, but set no date for either action. The general insists he has no intention of resigning.

Firing buckshot and tear-gas grenades, riot police and troops fought off thousands of anti-government demonstrators trying to hold a rally on Friday that President Eric del Valle had banned.

Scores of protesters were wounded, and at least 300 were arrested, in violent incidents but there were no reported deaths.

Troops were posted at key points through the city centre over the weekend to prevent any further demonstrations.

# Canada arrests refugee ship

BY ROBERT GIBBENS IN MONTREAL

CANADIAN Coast Guards have arrested a refugee vessel off the coast of Nova Scotia, after a group of 174 east Indians landed from small boats in fog near Dartmouth early on Sunday.

Coast Guard vessels and helicopters were looking for a second refugee ship, according to federal immigration officials in Halifax. The first has been taken to Halifax with the refugees.

This is the second boat drama in Canada in 11 months. Last August, 155 Tamil refugees from Sri Lanka landed on the Nova Scotia coast. They said they paid \$5,000 each for a voyage from India, via Europe. The incident raised charges in Canada that the country's immigration laws were too lax.

The Tamils were accepted as political refugees and all have found jobs, mainly in Ontario and Quebec.

Police yesterday arrested a 373 man and one woman, but they had no explanation of how he came to be ashore.

They also arrested an east Indian, while the 174 refugees were being screened by immigration officers in Halifax.

Some of the refugees were described as Sikhs, and the Sikh community in Canada offered help.

Immigration officials were sceptical of refugee claims that they had come from India. Clothing and luggage suggested they had come from Europe, possibly Hamburg or Amsterdam.

The Tamils last August admitted eventually that they had set out from West Germany.

Canadian law says that anyone who manages to set foot on Canadian soil and claims to be a political refugee can remain while hearings take place to determine the validity of the claim.

Mr Benoit Bouchard, Immigration Minister, said the latest boat people cannot be deported because of the law. But the Government has proposed to reduce abuse, mainly by reducing the time needed to determine individual refugee cases.

Police at Dartmouth suggested that a second refugee ship may be carrying women and children.

# Washington lobbyist goes on trial for perjury

BY OUR WASHINGTON STAFF

PRESIDENT REAGAN's former senior White House adviser, Mr Michael Deaver, went on trial here yesterday charged with two counts of lying to Congress and three counts of perjury to a grand jury investigating his lobbying.

Mr Deaver—a close friend of Mrs Nancy Reagan, the president's wife—is the first person ever to be indicted under the Ethics in Government Act of 1976, which was framed to crack down on unethical conduct and conflict of interest after the Watergate affair.

His fall from grace is seen as a textbook illustration of how not to do business in Washington. As head of his own lobbying firm—set up shortly after

he left the White House in 1985—Mr Deaver immediately advertised his White House connections and, to the fury of other lobbyists, for contract work on behalf of big US corporations and foreign governments.

His trial follows a lengthy court battle, in which he tried to block the inquiry by the court-appointed prosecutor Mr Whitney North Seymour. This failed, but the trial will not focus on his lobbying but on the perjury charges.

The trial could last up to five weeks and, if convicted, Mr Deaver faces a maximum jail sentence of 25 years and fines of up to \$34,000.

David Buchan reports on ambitious Defence Department procurement policies

# US competition takes on a dizzying aspect

IT WAS industrial espionage, but under the aegis of the US Navy and in the name of giving the taxpayer better value for his money.

Newport News, the giant Virginia shipyard, recently was given the job of servicing the latest operational Trident submarine, the USS Nevada, precisely so that its engineers and assessors could crawl all over the \$1.4bn boat built by rival General Dynamics to see whether they wanted to take a tilt at GD's Trident submarine monopoly.

Newport News is still weighing the Navy's proposal that it enter the lists against GD. The Navy also believes that Lockheed, sole maker of long range, submarine-launched missiles since the US started putting part of its strategic deterrent to sea, should face competition on the production of the Trident D-5 missile it is now developing.

It reckons that Martin Marietta, maker of long range land-based missiles like Titan and Pershing, could provide that competition. So does Martin Marietta itself.

The outcome is of potential interest and benefit to Britain, sole export customer for the D-5.

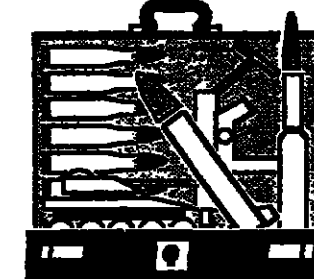
It is at this stage, with talk of two companies tooling up to produce an item so sophisticated that a single production line is only barely within a major European country's national resources, that the foreigner begins to feel a little dizzy. The most ambitious European proponents of competition on a national level—Mr Peter Levene, chief of UK defence

have receded with the retirement of its former chief procurement officer within the Administration, Mr John Lehman, from the post of Navy Secretary and the advent of more business-minded men like Mr Richard Godwin (from Bechtel), and Dr Robert Costello (from General Motors) to senior DoD acquisition posts.

But competition is the law. Congress made it so in legislation since 1984. Among other things, this set up "competition advocates" at all DoD buying commands, including the Strategic Defence Initiative (SDI) organisation, the Defence Intelligence Agency and the National Security Agency; required each non-competitive purchase worth more than \$10m go to the respective service secretary for approval; and required that development of all major weapons be subject to competition (preferably in the form of rival prototypes) unless the Defence Secretary says otherwise. There is also no doubt that competition has brought big cost savings.

Despite myths about competition being the American way of doing business, in peacetime defence procurement competition had been often limited to initial design. The company with the most cost effective design got the research and development (R & D) contract and, usually, the sole source production contract to follow.

The pattern was to have competition for each new generation of major weapon system and production monopoly in between. This is still how the Air Force procures its major systems. To have two companies specially tooling up



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unlike the civil economy where there are always a continuous alternative—if you don't like General Motors, you can always turn to Ford. Benefits of competition can be reaped in every year of production, not just at the award of an R & D or production contract.

Several factors helped shape this philosophy. The political hue and cry in the mid-1960s over the cost of the Vietnam war, the public could easily judge to be wildly overpriced, such as the \$600 hammer or the \$2,000 airborne coffee pot, led the services to open up supply of more spare parts and components to competitive tender. The savings on spare parts was \$3.8bn in 1964-1986—more than the DoD dared hope.

Of a total inventory of 4.6m different spare parts, more than 90 per cent of those recently bought have come down in price. This policy has also helped broaden DoD's supplier base; "vendor bias" run by the services have brought in new suppliers recently, in particular in those parts of the country where a depressed oil industry is looking for new work.

The biggest obstacle to further success in this field is that the Government does not own the proprietary rights for much old equipment (it now insists on such rights in new contracts). In order to produce "data packages" for would-be competitors the services have bought new rights on old equipment gone to court on occasion to acquire rights from existing patent holders and even done their own reverse engineering to create their own rights.

Initial procurement of C-130 transports B-52 bombers was a long time ago when the Air Force, didn't buy data," says General William Hallin, his service's top competition advocate. The Air Force buys more than 100,000 items from the sole sources simply because the data on which a second supplier could work is either locked up legally by the original producer, incomplete or non-existent. So, just as if it were working on captured Soviet equipment, the Air Force reverse engineers the item to re-create the data.

Another specific factor driving the move towards competitive defence production was the realisation in the mid-1980s

that, in the important area of tactical missiles, there were (a) quality problems with existing producers and (b) sufficient volume to warrant secondary producers.

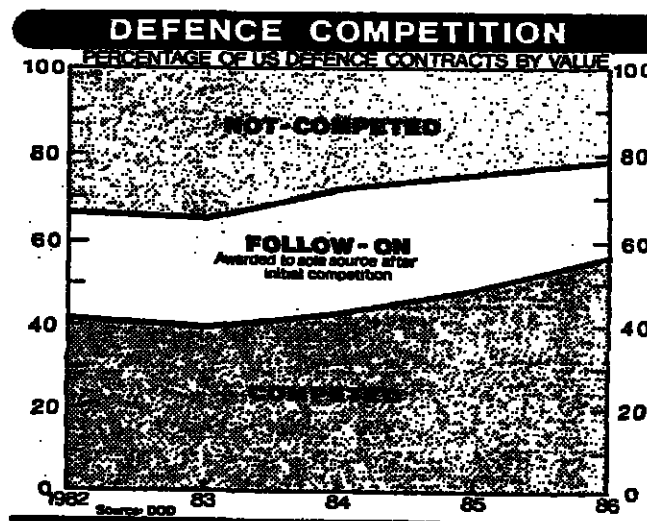
"Dual sourcing" of missiles had been done before (Sidewinder and Sparrow, for example) and was bound to increase as missiles came to rival traditional ammunition as the services' high-volume "consumables". But it was given a fresh fillip when Hughes Aircraft (now owned by General Motors) had to shut down its Tucson plant for six months in 1985 after the DoD stopped progress payments due to quality problems.

It so happened Tucson produced missiles for all three services—Maverick for the Air Force, TOW for the Army and Phoenix for the Navy. Hughes' executive regard it as a coincidence, but the fact that Hughes has been probably most hit of any company by second sourcing and is facing produc-

put 60/40 or 70/30 per cent with the lowest bidder getting the higher stake. But the Navy, under Mr Lehman, has played it tougher. In 1985, for instance, GD got all four nuclear attack submarine orders, all of last year's four attack sub orders went to Newport News. This sharpening of the rewards and risks of competition brought savings of \$291m on the four 1986 high-volume "consumables". But it was given a fresh fillip when Hughes Aircraft (now owned by General Motors) had to shut down its Tucson plant for six months in 1985 after the DoD stopped progress payments due to quality problems.

The threat, as much as the reality, of dual sourcing can be quite as effective. To avoid competition, a supplier will often give the services a discount on his existing price, if he can also get a multi-year contract.

General Charles Henry, Army competition advocate, welcomes this, adding: "A bargain is a



tion competition on Maverick, Amraam, Phoenix (in development from Raytheon) and soon probably also on TOW.

It is the production runs of missiles that make dual sourcing potentially attractive to both the DoD and industry, plus that a \$314m out over three years, to keep its Patriot missile out of the competition's hands. In the end, it is a numbers game. The DoD and industry each have to weigh up competition costs and production runs and decide if there are, respectively, enough savings or profits to be made. The DoD has costs such as evaluating bids and paying for a "leader" company to instruct a "follower" company in dual-sourced production. Companies for their part have to reckon with the fact that the DoD now allows them to recover much less in the way of special tooling costs.

This is the second of a series of articles charting the consequences of the dramatic military build-up of the Reagan years. The first article appeared on July 13.

## KINDER-CARE INTERNATIONAL N.V.

has called for the redemption of all of its 6 1/4% Convertible Subordinated Guaranteed Debentures Due August 15, 1988

(Convertible into Common Stock of, and Guaranteed on A Subordinated Basis as to Payment of Principal, Premium, if any, and Interest by, Kinder-Care, Inc.)

Redemption Date: August 14, 1987

Conversion Right Expires: August 14, 1987

Kinder-Care International N.V. ("International") has called for redemption on August 14, 1987 (the "Redemption Date") all of its outstanding 6 1/4% Convertible Subordinated Guaranteed Debentures Due August 15, 1988 (the "Debentures") at a redemption price of 105% of the principal amount of Debentures, plus accrued and unpaid interest through the Redemption Date of \$2.33 for a total of \$1,052.33 for each \$1,000 principal amount of Debentures. The Debentures are convertible into shares of Common Stock of Kinder-Care, Inc. ("Kinder-Care") until the close of business on the Redemption Date at a conversion price of \$13.625 per share for each \$1,000 principal amount of Debentures. As described below, based upon current market prices, the market value of the Kinder-Care Common Stock into which each Debenture is convertible is greater than the amount of cash which would be received upon surrendering a Debenture for redemption. ALL RIGHTS TO CONVERT THE DEBENTURES INTO COMMON STOCK OF KINDER-CARE EXPIRE AT THE CLOSE OF BUSINESS ON AUGUST 14, 1987.

Debentureholders have, as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on August 14, 1987, to convert such Debentures into Kinder-Care Common Stock. The last reported sale price of Kinder-Care Common Stock on the NASDAQ National Market System on July 7, 1987, was \$18.125 per share. At such last sale price per share, the market value of the Kinder-Care Common Stock into which each \$1,000 principal amount of Debentures is convertible was \$13,330.19; but such value will vary depending on changes in the market price of the Kinder-Care Common Stock. SO LONG AS THE MARKET PRICE OF KINDER-CARE COMMON STOCK IS \$14.88 OR MORE PER SHARE, DEBENTUREHOLDERS UPON CONVERSION WILL RECEIVE KINDER-CARE COMMON STOCK AND CASH IN LIEU OF ANY FRACTIONAL SHARE HAVING A GREATER MARKET VALUE THAN THE CASH WHICH THEY WOULD RECEIVE UPON REDEMPTION.

On the Redemption Date, the redemption price (plus accrued interest) will become due and payable upon each Debenture. The Debentures will no longer be outstanding after the Redemption Date. Other than the right to convert Debentures into Kinder-Care Common Stock through the close of business on the Redemption Date and the right of holders of Debentures to receive the redemption price and interest accrued to such date, all rights with respect to the Debentures will cease on the Redemption Date.

Any payment made within the United States, including a payment made by transfer to an account maintained by the payee with a bank in the United States or by a dollar check drawn on a bank account in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% if the payee is not recognized as exempt recipients fail to furnish to the issuer with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Debentures for payment.

Holders of the Debentures should surrender their certificates for conversion or redemption upon presentation and surrender of the Debentures to the appropriate Agents identified below, together, in the case of bearer Debentures, with all other documents appearing thereon relating after the Redemption Date. Drexel Burnham Lambert Incorporated and Alex. Brown & Sons, Incorporated have agreed, subject to certain conditions, to acquire from Kinder-Care all of the shares of Kinder-Care Common Stock as would have been delivered upon conversion of those Debentures which are either (i) surrendered for redemption or (ii) not duly surrendered for redemption or conversion at the close of business on the Redemption Date.

### Conversion Agents

BankAmerica Trust Company of New York  
80 Broad Street, 21st Fl.  
New York, New York 10004  
Attn: Debt Securities Processing Dept.

Bank of America International S.A.  
35 Boulevard Royal  
P.O. Box 435  
L-2014 Luxembourg

### Paying Agents

BankAmerica Trust Company of New York  
80 Broad Street, 21st Fl.  
New York, New York 10004  
Attn: Debt Securities Processing Dept.  
(For Registered Debentures Only)

Bank of America International S.A.  
35 Boulevard Royal  
P.O. Box 435  
L-2014 Luxembourg

Bank of America NT & SA  
Mainzer Landstrasse 46  
P.O. Box 110243  
D-6000 Frankfurt am Main 1  
Kuwait Investment Company (S.A.K.)  
P.O. Box 1005 Safat, Kuwait

Bank of America NT & SA  
Boulevard de la Woluwe 2  
P.O. Box 1-2  
B-1150 Brussels

Bank of America NT & SA  
43-47 Avenue de la Grande Arme  
75782 Paris

Bank of America NT & SA  
Schulweg 15  
P.O. Box 5230  
8002 Zurich

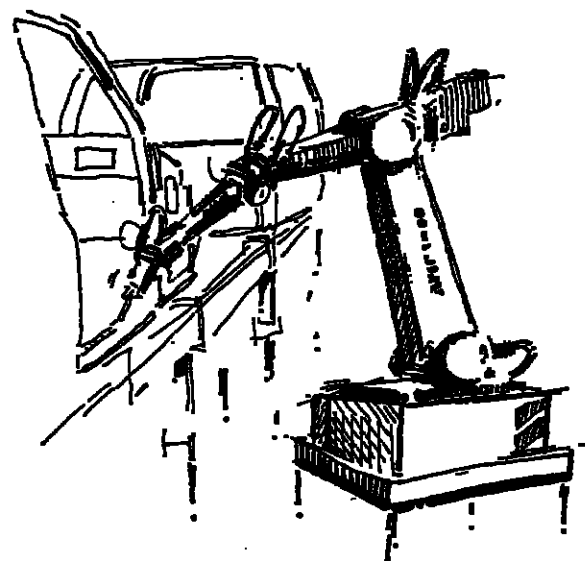
This Notice of Redemption is not and under no circumstances is to be construed as an offer to sell or as a solicitation of an offer to buy any of the securities of Kinder-Care International. For additional information regarding this Notice of Redemption contact any Agent or the undersigned.

Drexel Burnham Lambert Incorporated  
(212) 480-7000 (call collect)

Alex. Brown & Sons, Incorporated  
(301) 727-1700 (call collect)

July 14, 1987





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The ICL logo, consisting of the letters 'ICL' in a bold, sans-serif font. The 'I' has the same diagonal line pattern as seen in the large logo at the top of the page.



## WORLD TRADE NEWS

# Bob King reports that exporters' dire warnings of collapse have been exaggerated

## Taiwan industry rises above strong dollar

TAIWAN'S export-orientated industries have been complaining for months that the steady appreciation of the Taiwan dollar would soon force most of them to shut their doors.

Only nine months ago, local papers reported that at NT\$34 to US\$1, nearly 60 per cent of Taiwan's major exporters would go out of business. More drastic disruptions were predicted should the NT\$ rise beyond 32 to one.

"I personally feel that beyond 33 to one it's going to be difficult for the footwear industry to survive," Mr John Hao, a major shoe exporter and a director of the Taiwan Footwear Association, predicted two months ago.

At the time, leading exporters in other industries were saying much the same thing, although their projections of the crisis point varied.

Now, almost 18 months after the currency rise began, the NT\$ stands at nearly 31 to one, but most factories are still running, despite some shifting of orders to less costly areas such as Thailand and China, and no one seems to know when local manufacturers will reach the real danger point in terms of exchange losses.

So it seems that earlier dire warnings of collapse by exporters were greatly exaggerated and that manufacturers' costing flexibility and profit margins were far greater than expected—which knowledgeable

The Taiwan government said yesterday it had approved \$632m in foreign investment in the first six months of 1987, up 153 per cent from the same period last year.

The US led the way with \$203m in investment, more than four times more than last year's \$49m, the Investment Commission said.

Japan followed with \$175m, up 85 per cent. Investments from Europe totalled \$83m, a 193 per cent increase.

Investments from Hong Kong, which have increased steadily because of concern over Communist China's scheduled takeover of the British territory in 1997, were up more than threefold to \$77.4m.

economists have long maintained despite protests from businessmen.

"There's a lot of fat in the economic system that we can afford to cut out without disturbing the system itself," says Mr Charles Wu, a researcher at the economics institute of the prestigious Academia Sinica.

Mr Wu adds that the Taiwan dollar's rise will, in the long run, prove positive because it will drive marginal producers of various products out of the low end and into upgraded goods—a direction in which the Government has been urging

business to move for years without much success.

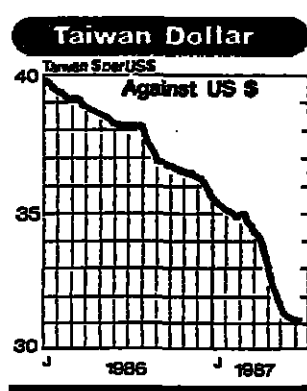
In fact, there are suggestions that the Government has gone along with pressure for appreciation because it believes that industry, which for years has ridden comfortably along on sales of inexpensive garments, shoes and assorted widgets, requires forcing rather than persuasion before it will give up its traditional ways.

"The Government is not spoiling the baby anymore," says one industry analyst. "It's given up persuading industries to upgrade and it's ready to let companies collapse that fail to go along with the programme."

In fact rumours have been circulating that the Government intends to allow the Taiwan dollar to rise above 30 to one—a level that most observers agree would cause serious trouble even to efficient manufacturers.

Economists say privately, however, that the Government is prepared to allow the currency to stabilise somewhere between 30 to 31 to one. At that level, they say, inefficient and marginal producers will have to improve their operations and their products or go out of business while companies that go with the flow will be relatively unaffected.

While most dire predictions from industry have remained largely unfulfilled, the appreciation has already had some impact.



For instance, exporters have begun shifting their focus away from the US, which traditionally has bought about half of Taiwan's exports, and toward other areas such as Europe where currencies are stronger.

That shift shows up in the export figures: sales to Europe were up by 80 per cent in 1986 and they increased at an annualised rate of 73 per cent during the first four months of this year.

But while exporters may be looking to other markets buyers, especially those from the US, have begun looking for other sources.

Sources in the footwear industry—the world's largest in terms of the number of shoes exported and Taiwan's third largest foreign exchange earner

—report an increased shift of orders to such countries as Thailand and China where costs are lower and exchange rates more agreeable.

Some Taiwanese companies have even quietly set up manufacturing operations in Guangdong Province, importing made-in-Taiwan components and taking advantage of China's lower labour costs—despite strict prohibitions on such activities by the Taiwan Government.

Sources in other industries tell of similar shifts to less developed countries as the Taiwan dollar rises. Mr Bill Whitburn, a long-time Taiwan resident and a major exporter of garments, says that hedging against future exchange rates by manufacturers on quotations has made them no longer competitive. As a result buyers have started going elsewhere.

No one knows just how high the Taiwan dollar will go or how quickly Taiwanese companies will adjust to the new situation. With liberalisations such as the lifting of controls on foreign exchange movements, the radical lowering of tariffs and the encouragement of private Taiwanese investment abroad, it is clear that the economy and, by extension, industry are in transition.

From an economist's point of view this amounts to very healthy activity. But where it leaves Taiwan's exporters, even at 31 to one, is still anyone's guess.

## Tokyo tries to defuse tension over Toshiba

JAPAN'S Trade Minister will fly to Washington tomorrow in an effort to ease tension over the illegal sale of sensitive technology to the Soviet Union by a subsidiary of Toshiba, a ministry official said yesterday, AP reports from Tokyo.

The official said it had not been decided who Mr Hajime Tamura will meet while in Washington, but he is trying to set up meetings with US congressmen and Mr Malcolm Baldridge, the US Commerce Secretary. The official spoke on condition of anonymity.

Mr Sugichiro Watari, former president of Toshiba, is believed to have stepped down as president of the Japan Electronic Industry Development Association. However, the association denied the report by Kyodo news agency.

Mr Watari and Mr Shoichi, former chairman, resigned from Toshiba on July 1, accepting responsibility for the sale of Toshiba Machine of computerised milling machines capable of manufacturing ultra-quiet submarine propellers.

The noiseless propeller blades are specially contoured to make less reverberation in the water. US officials have maintained the sales dealt a severe blow to the security of the western alliance, and the US Senate voted to ban the imports of Toshiba products for two to five years.

## UK group to send first Argentine trade mission since 1982

BY PETER MONTAGNON, WORLD TRADE EDITOR

A GROUP of British businessmen is to visit Argentina this week on what is effectively the first organised trade mission by British exporters since the Falklands crisis of 1982.

The mission is an entirely private initiative and has not been sanctioned by any UK government assistance, but it is understood that the Department of Trade and Industry has welcomed the initiative. It is making to try and revive the flagging trade flow between the two countries.

It was led by Mr Paul Eadie of the Manchester-based Eddie Brothers textiles concern. It includes representatives from 14 companies who are finishing an official mission to Chile. Among the companies represented are Barclays Bank and Wedgwood, the porcelain and crystal concern.

It underlines the concern felt by many British companies that they may face a permanent loss of market share in Argentina after five years of import restrictions since the Falklands war. Officially, the UK exports to Argentina were only £10.1m last year compared with over £100m in 1981.

While Argentina's exports to the UK have begun to recover after a slump to £24m in 1986—British exporters remain hampered by Argentina's refusal to grant import licences for UK goods. Most trade has to pass through third countries.

Through there is no sign of a normalisation of commercial relations in the short term, the UK Government is believed to

hope that the visit by this week's mission, which will not see any government officials, will revive trade locally in Buenos Aires for a more normal pattern of trade to be established in what was once one of the most important British markets in Latin America.

British trade officials say that a policy of concentrating on exports of essential goods for which buyers need such as organic chemicals, instrumentation equipment and generating sets has led to a marginal improvement of British's share in Argentine exports to the region. This is about 10 per cent up to 3.5 per cent in 1983.

Nonetheless, Department of Trade and Industry officials said that the issue of the Falklands is still a major barrier to obtaining Export Credits Guarantee Department cover in some countries. UK companies have been too willing to write Latin America off.

Despite British economic difficulties, however, the state-owned oil and gas concern, has a year-long programme of \$2.5bn a year and similar business opportunities are available from other large concerns such as Mexico's Pemex oil company and the state-owned Brazilian mining firm CVR.

## Coca-Cola to set up plant in the Gulf

THE US soft drinks giant Coca-Cola plans to return to the lucrative Gulf market after 20 years on the Arab boycott list. The order to strengthen its hand in the region because it had a franchise in Israel.

Authorities in the United Arab Emirates (UAE) and Oman are understood to have approved the sale of Coca-Cola and construction of a licensed bottling plant at Al Ain, an oasis city on their border 160 km east of Abu Dhabi.

Coca-Cola's arch rival Pepsi Co, not on the boycott list, had enjoyed virtually unchallenged dominance of the five billion bottle a year market in the Gulf.

No date has been given for the start of construction of the plant but sales of imported Coca-Cola could begin in the next few months as early as September.

In the UAE, import, sale and manufacture of Coca-Cola will be handled by a joint venture consisting of Abu Dhabi's Al Khail group, which includes ruminate local investors, and

## Asea links up with two Norway groups

ASEA, the Swedish electrical engineering group, has signed an agreement to co-operate with two Norwegian engineering groups in bidding for future power projects in Europe, report Sara Webb from Stockholm and Karen Fosell from Oslo.

Asea plans to co-operate with Kvaerner, the leading Norwegian engineering group, and Elektrisk Bureau, the electronics and telecommunications company in which it has a 20 per cent stake. The companies will co-operate in bidding for contracts for a gas fired power plant at Kaarstede where there is a gas treatment facility already in operation.

The bidding documents for the project are due to be released in August. Under the agreement, Asea hopes to supply steam turbines, while Kvaerner hopes to deliver the gas turbines and Elektrisk Bureau aims to supply electrical equipment and installations.

Kvaerner said that if it wins the contract, about 70 per cent of it will go to Norwegian industry.

## McDONNELL DOUGLAS TALKS

### Key role for tireless promoter of Airbus

BY DAVID MARSH IN BONN

ONE important reason for the launching of talks on airliner-building collaboration between the Airbus Industrie and McDonnell Douglas lies in the unlikely figure of Mr Franz Josef Strauss.

The veteran West German conservative politician is Prime Minister of Bavaria and chairman of the Christian Social Union (CSU), one of the partners in the Bonn coalition government. But some people think the job he likes best is his post as chairman of the supervisory board of the four-nation Airbus consortium.

"It is an old man's hobby," says one Bonn official close to Mr Gerhard Stoltenberg, the West German Finance Minister, who has in the past months fought—and lost—against Mr Strauss over the issue of German government subsidies for the Airbus venture.

Mr Strauss is a tireless promoter for the Airbus venture in the US. He picked up some of the credit for the consortium's success last year in clinching a landmark deal with Northwest Airlines, involving sales of up to 100 150-seater A-320 aircraft, it could be worth as much as \$3.2bn.

Mr Strauss has therefore been keen to support any action by European governments to defuse the threat of an airliner trade war with the Americans.

One way to do this would be to decide joint production between McDonnell-Douglas and Airbus. This has become an increasingly important goal over the past few months for the Bonn Economics Ministry, which is in charge of West German participation in the Airbus programme.

European government officials and executives from the two groups agree that cooperation to avoid ruinous competition in the fight against Boeing, the world's dominant airliner



Strauss—strong efforts in the US

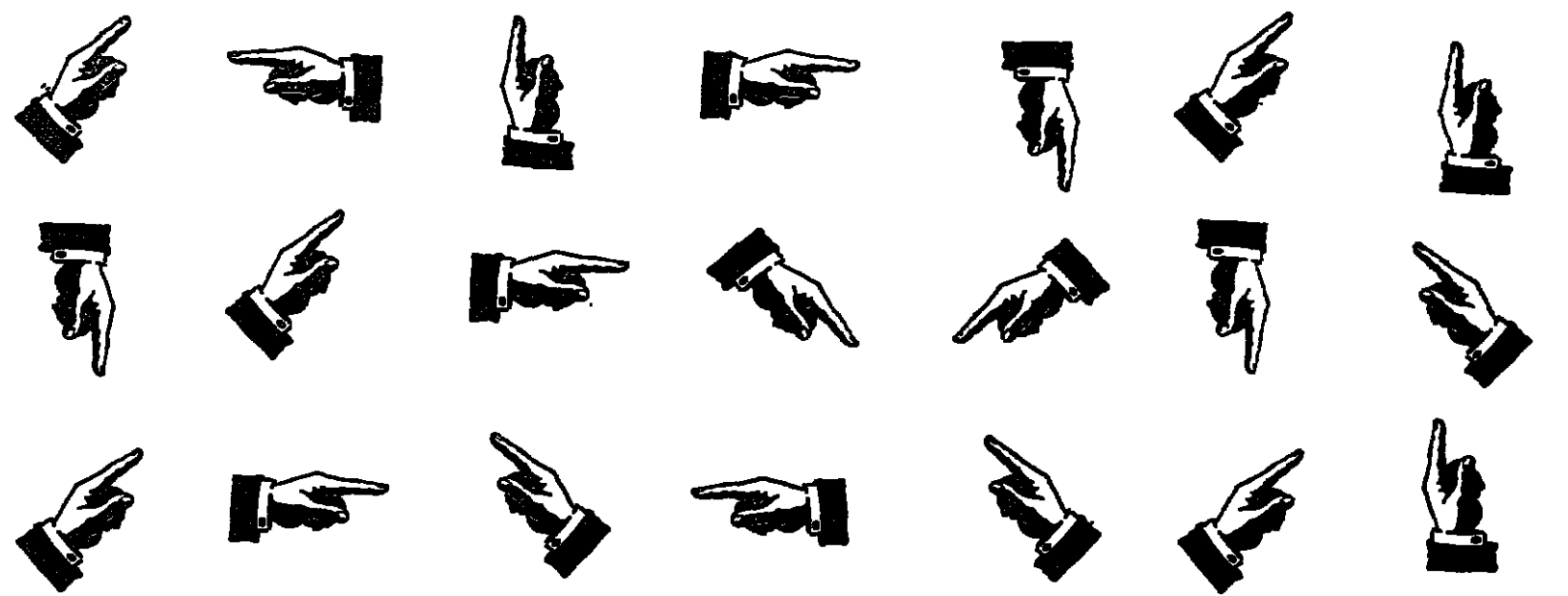
manufacturer, makes sense. "The problem is putting the idea into practice," remarks one senior Airbus executive.

Airbus and McDonnell-Douglas have discussed a number of ideas since restarting talks after the Paris air show last month. These include links on the best-selling A320 programme—taking in the possibility of cooperation on a future stretched version of the aircraft of 160 to 180 seats.

One of the "thousand possibilities," according to one executive, is that McDonnell-Douglas renounce its plan to build the MD-11, a competitor to the A340—something the US company is highly unlikely to do.

Mr Strauss's agreement with the West German Economics Ministry over the need for links with McDonnell-Douglas underlines how the Bavarian politician is playing a higher profile role in Bonn over Airbus questions.

In March he succeeded in steering through the appointment of a protégé as the Economics Ministry state secretary in charge of aerospace affairs. He is Mr Erich Riedl, a long-time CSU deputy, who can be relied upon faithfully to represent Mr Strauss's point of view.



## NEGOTIATING THE LABYRINTH

**Monitor '87**  
Geo-economics: striking the right balance between market conquest and group consensus

XIII international conference organised by the Pio Manzù Research Centre, APT, CNR, ENI, EFM, ENEA, ITALTRADE

**Novelli Theatre**  
**Rimini Italy**  
**11/12/13 October 1987**

The conference is held under the high patronage of the President of the Italian Republic

### Foreword

Time and room for manoeuvre are precious resources which condition the tactical and strategic behaviour of the new-style political and economic ruling class. The hallmark of sovereignty is the power to decide who one's real adversary is. Political hegemony and/or business leadership sum up that particular political and/or management mix which is capable of taking swift tactical decisions (in a maze of trial and error) as to who one's strategic competitors are and how to make inroads into ever wider and more diversified markets. In a constantly changing world, strategic planning is not enough: the danger is that, with a blinkered approach, it may become an end in itself. Strategic planners to-day must possess unclouded tactical vision so that they know exactly where they are going, even when operating in a highly complex, dynamically competitive context. Clear-sighted tactical management in situations fraught with menacing pitfalls is the distinctive trait of a particular style of doing business—a flair for combining economic planning and strategic decision-taking in an integrated approach which gears geo-economic policies to the effective action capability of the individual industrial concern.

### Programme

**11**

Sunday 11 October

10.00 a.m.

Official inauguration

The ceremony will be broadcast live on Channel 2 of the Rai-Radiotelevisione Italiana, from 10.00 a.m. until 1.00 p.m., and transmitted world wide via satellite.

Opening addresses

Mayor of Rimini  
Honorary President Pio Manzù Centre  
President Confindustria, Rome  
European Community  
United Nations  
Italian Government

Award of the medals of the President of the Italian Republic to:  
Giuseppe de Rita, Lu Dong, Wessly Leonelli, Edward N. Luttwak, Ahmed Idris Nasreddin, Nerio Nesi, Kenichi Ohmae, Saburo Okita, Alvin E. Heidi Toffler

Gold medal of the Pio Manzù Centre to:  
Nide Iotti, "Woman of Peace 1987"

Sunday 11 October

11.00 a.m.

Official opening of the proceedings

Opening Speech  
Gianfranco Miglio Lecturer in Political Sciences, Catholic University of Milan

11.45 a.m.

Geopolitics and the world market

Speakers  
Giulio Andreotti Minister of Foreign Affairs and European Community Policies, Rome; President, Pio Manzù Centre  
Gianni De Michelis Co-President, Pio Manzù Centre

Edward N. Luttwak Consultant, State Department, USA

Sunday 11 October

3.30 p.m.

Debates

Chairman  
Umberto Agnelli President, Italian Committee for East-West Scientific and Technical Cooperation, Rome

Moderator  
Michela Tito Director, Il Mondo, Rome

### Panel Members

Viktor Abramov Director, Pravda, Moscow

Luigi Calligaris, Expert in Strategic Studies, Rome

Luigi Coccolini, President, Banco di Napoli, Rome

Viktor Dementsev President, Gosbank, Moscow

Lu Dong Chairman, State Economic Commission of China

Frank J. Fahrenkopf Chairman, Republican National Committee, Washington D.C.

Gary Hart US Senator, Washington D.C.

Abel Matutes, Commissioner for Credit, Investments and Financial Engineering, Policy for small and medium enterprises, European Community, Brussels

Hans-Joachim Lauth Secretary for Industry and Trade of Hong Kong

Saburo Okita, Director, Institute for Domestic and International Policy Studies, Tokyo

Franco Reviglio President, ENI, Rome

Pier Luigi Romita Vice President, Pio Manzù Centre

Stefano Silvestri Vice President, Institute for International Affairs, Rome

Gianni Zandano President, Istituto Bancario San Paolo, Turin

Summing-up  
Gianfranco Miglio Lecturer in Political Sciences, Catholic University of Milan

**12**

Monday 12 October

9.00 a.m. - 12.30 p.m.

3.30 p.m. - 5.00 p.m.

Strategic management: the new expertise of the innovative enterprise

Chairman  
Luigi Rossi Bernardi President, CNR, Rome

Moderator  
Mario Pironi Journalist, La Repubblica, Rome

Speakers  
Cesare Annibaldi Head, External Relations Department, FIAT, Turin

Kenichi Ohmae Reader in strategic thought, McKinsey & Co. Inc., Tokyo

Alvin Toffler Author, New York

### Debate

Panel Members  
Innocenzo Cipolletta, Director, Research Centre, Confindustria, Rome

Umberto Colombo President, ENEA, Rome

Marco Goffredo Goffrini Director Industrial Relations, API-Association of small and medium Enterprises, Milan

Daniela Mosca Chief Personnel Officer, Ing. C. Olivetti & C. spa, Ivrea

Antonio Lorenzo Necoli President, Enichem, Rome

Tetsunosuke Oka President, Italtrade Japan Ltd, Tokyo

Rinaldo Ossola Chairman, Italian-Soviet Chamber of Commerce, Rome

Lanfranco Turci President, Lega Nazionale delle Cooperative e Mutue - (Italian Cooperative Societies League), Rome

Viktor Uckmar Director, Institute of Economic and Financial Sciences, Genoa

Rolando Vallani President, EFM, Rome

Monday 12 October

5.00 p.m.

Fortezza Marcossanti (13th century castle), Poggio Berni, Forlì

"Globalisation and limited sovereignty"  
Brain-storming 1 (by invitation only)

Edward N. Luttwak Consultant, US State Department

Gianfranco Miglio Lecturer in Political Sciences, Catholic University of Milan

"Getting inside overseas markets"  
Brain-storming 2 (by invitation only)

Furio Colombo President, FIAT USA Inc., New York

Kenichi Ohmae Reader in strategic thought, McKinsey & Co. Inc., Tokyo

**13**

Tuesday 13 October

9.00 a.m. - 12.30 p.m.

3.30 p.m. - 5.00 p.m.

Networks and trades from joint ventures to strategic alliances

### Chairman

Yusuf Ali Mustafa Minister of the Economy and Foreign Trade of Egypt, Cairo

Moderator  
Gianni Locatelli Editor-in-Chief, Il Sole/24 Ore, Milan

Speakers  
Makoto Kuroda Deputy Minister, MITI - Ministry of Industry and International Trade of Japan, Tokyo

Wassily Leonelli Nobel Prize Winner in 'Economics' (1973), USA

Elisario Pici Director General, Strategy and Development, Ing. C. Olivetti & C. spa, Ivrea

Debate

Panel members  
Ami Aviv President, Koortrade Ltd, Tel Aviv

Domenico Cacopardo Managing Director, Argo spa, Rome

Marcello Inghilterra President, ICE, Rome

Yuri Ivanov Chairman, Bank for Foreign Trade of USSR, Moscow

Gaetano Liccardo Professor, Financial Sciences, University of Naples

Cristiano Raminella President and Managing Director, Kuwait Petroleum Italia (QP)

Conclusion  
Gianfranco Miglio Lecturer in Political Sciences, Catholic University of Milan

Tuesday 13 October

5.00 p.m.

Grand Hotel, Rimini

"La syndromie finlandaise"  
Brain-storming 3 (by invitation only)

Yuri Ivanov Chairman, Bank for Foreign Trade of USSR, Moscow

Gianfranco Miglio Lecturer in Political Sciences, Catholic University of Milan

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## MANAGEMENT: Small business

IF GOOD intentions could create business empires then worker co-operatives would be playing a major role in the British economy. The reality is that their economic significance is negligible and that while their numbers have increased sharply in recent years they remain a small, esoteric corner of the growing small business sector.

The number of worker co-ops has risen from about 50 in the mid-1970s to 1,500, and their total membership to about 20,000. Despite this jump in numbers, worker co-ops are still estimated to account for only 275m equivalent to one medium-sized, conventionally-structured company.

This is in stark contrast with several other European countries. The example of Mondragon, the large Basque co-operative in northern Spain, continues to excite much interest, but has yet to spawn any sizeable copies in Britain. In France and Italy large-scale co-operatives have built up strong positions in the construction and building materials industries.

Co-ops in these three countries enjoy better access to finance, a recognised status in the bidding for public contracts, and strong and efficient central organisations to provide training and advice. The five movement frequently enjoys support from parties at both ends of the political spectrum.

But in Britain the co-operative support organisation, the Co-operative Development Agency (CDA), is small and under-funded. Politically, they have been dogged by the open-toed sandal image of many of their supporters, and by unhappy memories of three ill-conceived "rescue" co-ops: The Scottish Daily News, Kirby Manufacturing & Engineering and Meriden — backed by Tony Benn, the then Industry Secretary, in the 1970s.

But behind the scenes the two main co-operative support organisations — the Co-operative Development Agency (CDA) and the Industrial Common Ownership Movement (ICOM) — have been attempting to solve some of their practical problems.

"When I set up a co-op in 1977 we had great difficulty finding a solicitor to draw up the rules," recalls Charles Edwards, a member of the Co-operative Advisory Group (itself a co-op), which provides management consultancy advice to co-ops and conventional companies. "Now there are model rules which you can use."

Most recently, matters have improved to such an extent that Conservative politicians have espoused the cause. Earlier this year the government launched a £200,000 programme to promote



Grant Blakemore of Blackwall Products: a thoroughly professional approach

## Co-ops: on a high

Charles Batchelor on the movement's increased commercial realism

Co-ops in Middlesbrough, in one of its inner-city task force areas. The aim is to create enough co-ops of a significant size so that the idea becomes self-generating, as it has in Mondragon.

Co-ops differ from conventional businesses in the fact that the workers own and control the company's assets. Each member has one vote, however large his holding, takes part in the decision-making and shares in the company's profits.

In the past, this democratic ideal has made life difficult for the businesses we deal with. They have been torn between the opposing poles of commitment and commerce.

"The co-op has to be highly competitive in the outside market yet work by consensus inside to be true to its social aims," says George Jones, chief executive of the Co-operative Development Agency. "And consensus and competition don't go together."

Many of the recent wave of co-operatives have shown much greater commercial realism. "When people first came to us the most important thing to them was the co-operative ideal," says Mark Wright, a co-operative advisor employed by the borough of Lewisham, in

south-east London. "Many came from a community background and were against the idea of profit. That has changed and people are now coming with business ideas, with the co-op idea only secondary."

Blackwall Products, a co-op producing compost makers and other garden accessories, set out to make recycled products — its compost bins start life as containers for importing fruit pulp from the Continent.

These ideals are combined with a commercial approach which is thoroughly professional. It expects to sell £300,000 worth of garden products to the likes of Tesco, Sainsbury's Homebase and mail order concerns such as Littlewoods and Freemans this year for a profit of £50,000 to £60,000.

"We aim to launch two new products a year," explains Grant Blakemore, the sales director. "We want a balance between making profits and employing people. Very few of the businesses we deal with know we are a co-operative."

The most important thing is to be successful rather than keep on about being a co-operative. And while business policies at Blackwall Products are still decided at the weekly meeting

of its six members, Blakemore estimates that with salaries for all full members set at £10,000 a year — reducible if profits drop — many of them are earning more than they would in a comparable, conventional small business.

Finance is a major problem for any small business — co-op or otherwise — but the co-operative structure does have its particular difficulties. The traditional co-op form does not allow outside investors so its members must provide all the finance themselves.

As a means of attracting outside capital while retaining the co-operative principle, equity participation co-ops were launched in the early 1980s. But so far only three or four co-ops have adopted this format.

The Bristol Community Garden Centre has been one of the pioneers, though Steve Shaw, a founder member, admits it was a "very contentious" move to issue shares.

The garden centre, which was set up to raise funds for an inner city farm in Bristol, issued £25,000 worth of shares to the friends, family and acquaintances of its nine members. A further £5,000 worth of shares was taken up by the co-op members themselves.

The shares held by co-op members have 10 times the voting power of the publicly-held shares, so the members retain control. If the business fails to pay dividends however, shareholders are increased to give them the same voting rights.

From turnover of £190,000 in its first year, the centre expects to rise to £250,000 in the current year, a level at which it could break even, says Shaw.

Work on increasing the financial muscle of co-ops is also going on at Industrial Common Ownership Finance, part of the ICOM organisation. It is attempting to raise £500,000 by public subscription to fund co-ops and is also considering how to structure a venture capital-style fund to raise £5m.

Next to finance, co-ops face particularly difficult problems of management. "There was a feeling that management was a feature of conventional business that co-ops could do without," says Charles Edwards.

Yet paradoxically co-ops can require even greater management skills than a conventional business, where the owner and founder is the natural head of the hierarchy. You need even greater management strengths in a co-op," warns George Jones of the CDA.

This exposure becomes particularly crucial if the co-op starts to grow. Not only do the outside pressures increase in intensity, the democratic structure on which they are based comes into question. Some solve this by splitting off activities into new co-ops. Others attempt to convert a system of direct democracy into one of representative democracy.

This is a question currently causing headaches for the Co-operative Development Agency (CDA), a London-based charity and co-operative. With 113 members and a further 60 or so non-member workers, it is finding its system of monthly and quarterly management meetings too cumbersome.

"When we set ourselves up we didn't work out very clear lines of accountability, so the boundaries are unclear," says Jeanne Saint, CDA's co-ordinator. "Now we need to know who can make decisions to avoid hold-ups."

On this, as well as the financial front, co-ops clearly need to adapt if they are to survive and grow.

CDA, Broadmead House, 21 Cannon Street, London EC4A 3DF, tel. 01-439 2987; ICOM, 7 & 8 The Corn Exchange, Leeds LS1 7BP, tel. 0532 461737; Co-operative Advisory Group, 200 Victoria Road, London N7 6NE, tel. 01-609 7017.

## The importance of planning

Charles Batchelor reviews a book on strategies for growth

FOR MANY small businesses the problems of day-to-day survival mean that time spent on planning for the future is regarded as an unaffordable luxury. Yet this first-hand approach usually means that opportunities are missed, staff motivation and morale are low and business suffers.

By contrast, the successful larger companies do plan systematically and develop their business in line with long-term goals. Going for Growth sets out to explain how the small businessman should go about long-term planning and looks in more detail at strategies for generic growth, acquisitions and diversification.

"From the largest international conglomerate down to the smallest one-man business, establishing targets and planning for their achievement is essential to success," author Michael Lawson notes.

He warns, however, that business owners should not neglect shorter-term objectives just because they have developed, say, a five-year plan. The strategic plan should set out the overall direction while more limited objectives should be set for the different aspects

of the business, such as marketing, production and finance, over a shorter time.

If you have never planned ahead properly in the past, doing it for the first time may not be easy, Lawson warns. Not only does it demand time which could be spent on apparently more pressing problems, it calls for objectivity concerning the strengths and weaknesses of the business.

It may involve expense if outside consultants have to be called upon to help develop the strategy and it will also require careful monitoring over a long period if its results are to be judged properly.

Rule One is to get started. It is always difficult to know quite where to begin and other more solvable problems always present themselves. But no matter what point you are at in your financial year or what other distractions there are, an immediate start should be made.

Key staff should be involved in the process. Not only will the owner of the business lack objectivity about the problems it faces, every effort must be made to involve other senior employees. If they are not brought in at the planning

stage they may feel no responsibility for achieving the goals. They may also argue, rightly, that unrealistic aims have been set.

If no one else is available in the small company then it may be appropriate to use a management consultant as a sounding board. Do not delegate completely any areas of responsibility to him, however, since this could result in some areas of the plan being unfamiliar once the consultant has gone. And choose carefully since anyone can call himself a consultant. Ask for a recommendation from your bank manager or accountant and ask for references from someone in a similar line of business.

Michael Lawson, himself a management consultant, has written a jargon-free, if fairly bloodless, account of how smaller companies should plan for growth. Professional confidentiality no doubt prevents him from giving more colourful examples of companies which have suffered from failing to plan or benefited from his advice.

Going for Growth, A Guide to Corporate Strategy, Kogan Page, 176 pages, £24.95.

## Venturing out to fill a local gap

BEXLEY, on the south-east fringe of London, has taken the unusual step of launching a venture capital fund to provide risk capital to local businesses. The aim is to fill the equity gap left by the established venture capital funds and the banks.

Bexley Venture Capital, which is the brainchild of the borough council's economic development unit, plans to offer amounts of between £5,000 and £25,000 to local firms. It has started out with a promise of £300,000 from the council, to be provided in three slices of £100,000 each.

Bexley, like many other councils, provides advice, grants and loans to new companies, but says it had become evident that there was a serious shortage of risk capital. The five-man board of directors of BVC will meet monthly and promises a preliminary decision to applicants within four to five weeks.

While Bexley Venture Capital will restrict its equity involvement in any single company to a maximum of £25,000 — though loans will also be made — the council's equity fund for small firms continues right up to the £250,000 level.

This is because traditional venture capital funds and monitoring too many small investments unduly expensive and time-consuming. The gap is increasingly being filled by the "marriage bureau" run by many enterprise agencies, which bring together private investors and businesses.

The clearing banks usually steer clear of start-up investments in small businesses but are willing to provide overdrafts or loan finance. This can mean small firms carry an unrealistic level of borrowings.

The move by Bexley represents a small but significant step to redress the balance and put local business on a firmer financial footing.

The Secretary, Bexley Venture Capital, Nexus House, Sidcup, Kent DA14 5DA.

## In brief...

BSC (INDUSTRY), the steel corporation's agency for revitalising areas where it has closed (see page 5), has produced a directory of the 300 small businesses operating from its eight managed workshops in England, Scotland and Wales. The 60-page directory is a comprehensive list of businesses and is intended as a source of information for potential suppliers and customers. It is being sent to companies in the eight areas and to more than 100 member companies throughout the UK to encourage them to support small firms in their purchasing policies.

Contact: John Northcott, BSC (Industry), Canterbury House, 2 St Dunstons Road, Croydon CR9 2JL. Tel: 01-688 3311.

BSC (Industry) is also making £50,000 available to the Princes Youth Business Trust this year. The trust helps young people between the ages of 15 and 25 to set up their own business or develop an existing enterprise.

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expressing outline interest, which will be treated in absolute confidence

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## UK NEWS

## Cash bids 'boost target company shares 30%'

BY NIKKI TAIT

**TAKEOVER** bids in which target company shareholders are offered cash rather than equity result in substantially better subsequent share price performance, according to research by Professor Colin Mayer, professor of corporate finance at the City University Business School.

In a lecture at the Centre for Economic Policy Research yesterday, Prof Mayer said the announcement of a cash offer generates an average capital gain of 30 per cent in the share price of the target company during the month of the announcement. Bids which offer shares in the predator produce average rises of 15 per cent.

In the US, the figures are 25 per cent and 11 per cent respectively.

Over a two-year period following a bid, the conclusion is similar, although the figures are more complicated. In the

US, the share price of a merged company which has previously bid in paper, under performs a weighted market index by an average 13 per cent. Companies which have made cash offers perform in line with that index.

In the UK figures depend on the type of model used. Broadly, companies making cash-financed offers outperform the FT All-Share Index by 2 per cent, according to one model and by 14 per cent, according to another. Equity-financed offers, however, do consistently worse, resulting in anything from 9 per cent under-performance to 2 per cent under-performance.

Prof Mayer's conclusions are based on a study of 2,500 takeovers by quoted companies in the UK and the US. About three-fifths of the sample is based on US experience from 1982 onwards. The remaining two-fifths includes all takeovers by quoted British companies

since 1975, and many since 1955. Prof Mayer says he has concentrated on cash-only and share-only transactions because these have been the most popular form of deal over the long-term, accounting for 50 per cent of bids in the UK and two-thirds in the US.

However, equity-or-cash offers, which have become increasingly popular in the UK, have performed much in line with cash-only offers, he says. Cash-and-equity bids fall midway between.

His explanation for the under-performance of equity-only bidders is that the stock market periodically misprices securities and companies have a strong incentive to make paper offers when their rating is high.

The subsequent under-performance reflects "an appropriate reassessment of the value of the acquiring firm."

Lex, Back Page

## Brymon may buy quiet BAe 146 airliners

By Michael Donne, Aerospace Correspondent

**BRYMON AIRWAYS**, a regional airline based at Plymouth in which British Airways has a 40 per cent shareholding, is considering buying British Aerospace 146 four-engine jet airliners.

Brymon will pay special attention to noise levels during trial flights at Plymouth airport in the next few weeks, because the airfield it uses are largely in areas where environmental considerations are strong.

Brymon has a small fleet of seven turbo-prop aircraft, which are suitable because of their relative quietness.

Brymon is to use turbo-prop airliners on its short-haul routes to the Continent from London City Airport in Docklands starting on October 1, and has no intention of putting BAe 146s on those routes.

The Government has insisted that, at least initially, aircraft using the Stoptol must be quiet for environmental reasons.

Envoxy Express, part of the British Midland group, has suggested that BAe 146s might be used at Stoptol but it could be some time before such a development is permitted, if at all.

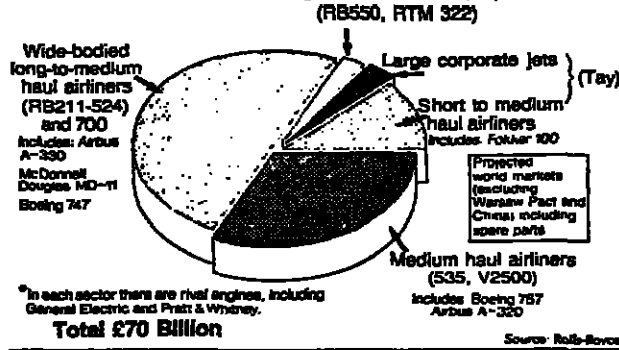
So far Brymon has not decided whether to buy the 146, or how many it might need.

The BAe 146 is regarded as the world's quietest jet airliner and has been chosen by many US regional and commuter airlines operating in noise-sensitive communities such as Orange County, California, an airport where no other jet is allowed.

## Michael Donne on an engine maker's plan to keep pace with rivals R-R gears up for greater power

## Projected civil engine markets to 2000

Showing Rolls-Royce engine candidates\*



\*Rolls-Royce engine candidates

Rolls-Royce executives are confident of board agreement later this summer to a recommendation that the company develops a more powerful version of the long-running RB-211 jet engine, called the 700.

This variant, to be derived from the 524-D4D version of 59,000 lb thrust, will be capable of up to 65,000 lb thrust and could be developed to 70,000 lb thrust.

The aim is to get the engine into service by 1992 at the latest. The estimated development cost has not been revealed, but is likely to be at least \$100m.

It is possible that Rolls-Royce, although recently privatised, may exercise its right to seek launching aid from the Government.

It has become essential for Rolls-Royce to embark on such a venture because of increasing competition from General Electric and Pratt & Whitney of the US, in the "big thrust" sector of the world aero-engine market.

If the company fails to undertake the RB-211-700 project, it could be driven quickly out of

powering aircraft well into the 21st century and beyond. Throughout recent weeks, teams from the company have been analysing the technical, financial and marketing aspects of the proposed engine, and have been discussing it with airlines including British Airways, Airbus, Boeing and McDonnell Douglas.

The results have all been favourable. The airlines and manufacturers want the engine to be developed to give the widest choice of power plant for their aircraft, and they are all expecting Rolls-Royce to go ahead.

British Airways is one of the most interested airlines. It is looking at all the available aircraft and engines that might be suitable for replacing its ageing Lockheed TriStars, which also use earlier versions of the RB-211.

The airline would need up to 10 aircraft, worth about \$1bn, for this programme and would prefer Rolls-Royce engines to ensure compatibility with all its existing engineering facilities and engineering staff expertise.

British Airways and other airlines have shown interest in the company's plan

To change to engines from another manufacturer would add to the expense of retraining and re-equipping its maintenance base with spares and other equipment.

BA has had other offers from the other engine companies, however, and it is not going to buy Rolls-Royce just because they are British. It will push Rolls-Royce hard on such matters as price, specification and delivery dates, and only if the engine is the best will Rolls-Royce win any order.

## Volvo truck turnover up 14%

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

**VOLVO'S** UK truck and bus subsidiary last year increased its turnover by nearly 15 per cent and its taxable profit by 44 per cent and lifted the dividend payment to its Swedish parent by 37 per cent.

Mr Bernd Brandtzeag, managing director, says in his annual report there should be "further strengthening of the group's result in 1987."

Volvo Trucks (Great Britain) imports trucks, buses and coaches and has several wholly-owned distribution outlets and an assembly plant at Irvine, Strathclyde. It increased turnover last year from £162.4m in 1985 to £185m. Taxable profit

rose from £3.4m to £4.9m and profit was up from £2.43m to £3.99m. Dividend increased from £1.38m to £1.9m.

Mr Brandtzeag says severe competition in the heavy truck market restricted Volvo's ability to lift margins of profit which increased by only 0.2 per cent.

The company should benefit from the decrease in competition in Britain following the mergers of Iveco with Ford and Leyland with DAF and General Motors' decision to stop producing Bedford medium and heavy trucks for Europe.

Volvo (GB) delivered a record 5,147 trucks last year, up from 4,783, in spite of supply

shortages for three-quarters of the year because the Swedish group was short of production capacity world-wide after the introduction of successful models.

Output at Irvine, the last remaining heavy truck plant in Scotland rose from 1,502 to 2,096, making it one of the largest heavy truck producers in Britain.

Capital expenditure authorised but not contracted was up from £23.5m to more than £5m after the company's decision to move the truck and bus sales departments from Irvine to Warwick.

A subsidiary of the Lex group imports Volvo cars to the UK.

## FT LAW REPORTS

## Oilfield costs qualify for tax supplement

MOBIL NORTH SEA V INLAND REVENUE COMMISSIONERS

House of Lords (Lord Keith of Kinkaid, Lord Fraser of Tullybelton, Lord Brandon of Oakbrook, Lord Templeman and Lord Oliver of Aylmerton): July 9 1987

**EXPENDITURE** BY an oil-field operator on construction of a drilling platform qualifies for petroleum tax supplement if the main contract under which he became committed to such expenditure came into force and the expenditure was incurred within the qualifying period, irrespective of whether subcontracts and agency contracts implementing the main contract were entered into after that period.

The House of Lords so held when allowing an appeal by Mobil North Sea Ltd from a Court of Appeal decision (1987) 1 JTLR 1355 upholding Mr Justice Harman's decision (1986) 1 JTLR 240 that Mobil was not entitled to supplement for petroleum revenue tax purposes in respect of certain expenditure on constructing a platform in the North Sea.

LORD TEMPLEMAN said that by the Oil Taxation Act 1975 the Government imposed a petroleum revenue tax (PRT) on profits accruing to operators of oilfields. Certain expenditure incurred by operators qualified for deductible allowance described as "supplement."

Section 4 of the Act provided that such expenditure included "expenditure incurred... in acquiring... an asset... to be... used in connection with the field and whose useful life continues after the end of the claim period to which the supplement applies."

The rate for PRT was 45 per cent in 1975, and was increased to 80 per cent in 1979, 70 per cent in 1980 and 75 per cent in 1982. Amending legislation which reduced allowances or supplement was accompanied by transitional provisions.

The supplement created by the Act of 1975, having been reduced in 1979, was withdrawn by section 111(1) of the Finance Act 1981 for expenditure incurred "after the end of the chargeable period."

Transitional provisions were introduced by section 111(7) of the 1981 Act, which provided that subsection (1) should not disqualify expenditure incurred before January 1 1981, or incurred before January 1 1982 "in pursuance of" a contract entered into before January 1 1981.

In the present appeal Mobil claimed the benefit of the transitional provisions of section 111(7).

form, Beryl A, which came into production in 1976. By an agreement (the "Bechtel agreement") which came into force in 1980, Mobil commissioned a second platform known as Beryl B. Bechtel, Great Britain Ltd agreed to carry out the engineering and construction work in two phases.

The agreement provided that for phase II Bechtel should accept complete responsibility as principal for its agents and subcontractors, except that it should contract as agent for Mobil for engineering and construction of the platform, and for construction of deck sections and modules.

The only difference between agency and subcontracts entered into by Bechtel was that Mobil could sue and be sued on the agency contracts but not on the subcontracts.

Bechtel warranted to Mobil performance of all contracts and subcontracts, and the Bechtel agreement provided for the whole Beryl B platform to be completed.

The special commissioners found, and it was not disputed, that the responsibility of the contractor in regard to its duties was the same under either form of contract. The difference extended only to the commercial terms of the arrangement between Mobil and Bechtel.

In implementation of the Bechtel agreement, Bechtel entered into contracts, including some contracts as agent for Mobil.

By the end of 1982 some £23m had been expended on the Beryl B platform. Of that, £47m was expended by Mobil in conformity with the provisions of the Bechtel agreement during the claim period ending June 30 1982.

Mobil claimed supplement for the £47m under section 111(7) of the 1981 Act as expenditure incurred "in pursuance of" the Bechtel agreement, a contract entered into before January 1 1981.

The Revenue rejected £26m of the £47m as expenditure on the ground that the £26m had been spent "in pursuance of" agency contracts entered into after January 1 1981.

The special commissioners upheld Mobil's claim to supplement for £47m. Mr Justice Harman and the Court of Appeal agreed with the Revenue that £26m should be disallowed. Mobil now appeals.

The question was whether money paid to the contractor under the Bechtel agreement made before January 1 1981, and paid by Bechtel to the manufacturers of a module in implementation of an agency contract made after January 1 1981, was expenditure by Mobil incurred "in pursuance of" the Bechtel agreement, or "in pursuance of" the agency contract.

The expenditure might fairly be said to have been incurred in pursuance of the Bechtel agreement and the agency contract, or in pursuance of the Bechtel agree-

ment or the agency contract. When the language of a statute was clear the court must give effect to that language. But where the language of a statute applied to the circumstances before the court was ambiguous, the court was entitled and bound to resolve the ambiguity by reference to the intention of Parliament as it appeared from the statute.

In the present case the intention of Parliament appeared clear. Section 111(7) had the effect and must have been intended to have the effect of preserving supplement for expenditure to which an operator was contractually committed before January 1 1981, provided it was incurred before January 1 1983.

Section 111(7) should be applied by the court to give effect to that intention.

By the Bechtel agreement made before January 1 1981, Mobil contracted in good faith to pay for the construction of the Beryl B platform. By January 1 1981 Mobil was contractually bound to pay for the construction of the Beryl B platform in pursuance of the Bechtel agreement.

Under the Bechtel agreement Mobil could not choose to pay for agency contracts but decline to pay for subcontracts. From the point of view of Mobil, £47m was expended in the chargeable period ending June 30 1982 in accordance with and by virtue of the terms of the Bechtel agreement in the construction of the Beryl B platform.

It mattered not whether part of the £47m was paid in respect of Bechtel's own services, part in respect of subcontracts negotiated by Bechtel before January 1 1981, part in respect of subcontracts negotiated by Bechtel after January 1 1981, part in respect of agency contracts entered into in 1981 and 1982.

The Bechtel agreement required Mobil to pay the whole of the £47m. Therefore the whole of the £47m was preserved for supplement by section 111(7) as expenditure incurred by Mobil in pursuance of the Bechtel agreement for construction of the Beryl B platform.

There was no reason for distinguishing between the subcontracts and the agency contracts. Both kinds of contract were entered into in pursuance of the main contract. The expenditure incurred by Mobil in respect of both kinds of contract was, for the purposes of section 111(7), expenditure incurred in pursuance of the main contract.

The appeal was allowed. Lord Keith, Lord Fraser and Lord Brandon agreed. Lord Oliver gave a concurring judgment.

For Mobil: Robert Alexander QC, Peter Leaver QC and Stephen Allcock (Wedlake Bell).

For the Revenue: Christopher Clarke QC and Ian Glick (Inland Revenue Solicitor).

By Rachel Davies, Barrister.

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## UK NEWS

## BT under pressure to forego price increases

BY DAVID THOMAS

BRITISH TELECOM will come under pressure to keep its prices stable for the coming year although it is entitled to increase charges for its main inland services by up to 1.36 per cent.

BT managers are considering what price changes to make. However, consumer groups are citing the company's large profits and alleged poor service in urging BT to forego any increases.

BT usually makes tariff changes in early November and last year announced proposals for the November changes in early September.

The changes are controlled by a formula of retail price index minus three. This means that the annual average price change for a "basket" of the company's main inland services must be kept to a level less than 3 percentage points below the change in the RPI.

The 4.2 per cent rise in the RPI during the year to last month, the base period used for calculating the formula, would force BT to keep next year's increases in the basket of prices to less than 1.36 per cent.

However, BT could add 0.16 per cent to that figure, because for the current year it cut its prices by slightly more than it had to under the formula and is entitled to carry the difference into the coming year.

The Telecommunications Users' Association, representing mainly business customers, said it had sought meetings with BT and with the Office of Telecommunications, the industry's regulatory body, to argue that there should be no price increases.

Ms Vivienne Peters, a director of the association, said it would be pointing to BT's large profit and alleged poor quality of service at the meetings. BT made pre-tax profits

of £2.07bn on sales of \$9.42bn in the year to the end of March.

The National Consumer Council, which recently released a survey of public opinion suggesting widespread dissatisfaction with BT service quality, said: "BT should not put up its prices until it can clearly demonstrate that the quality of the service it provides has not declined."

BT will also have to decide whether to continue with the programme of rebalancing its tariffs under which it has been bringing its charges into line with costs. This has involved increasing charges for some services, such as local calls and line rentals, but cutting them for others, such as long-distance calls.

Ottel has indicated that it believes the rebalancing of long-distance and local calls is almost complete.

## Canadian group seeks stake in £3bn offices plan

By Andrew Taylor

TALKS ARE taking place between Canary Wharf Development Consortium and Olympia and York, a Canadian property and resources group, to rescue the troubled £3bn Canary Wharf office development planned for the Isle of Dogs in London's docklands.

Olympia and York, controlled by the Reichmann family, is seeking to take a large stake in what would be Europe's biggest commercial property development providing more than 5m sq ft of office space. The scheme has run into difficulty following a decision by the Credit Suisse First Boston and Morgan Stanley to withdraw from the development team.

The banks are understood to have told their partners that they wished to restrict their role as occupying premises.

The other members of the consortium are First Boston International, a bank, and G. Ware Travelstead, a US development company.

When the scheme was first announced it was planned that the area should rival the City in providing London's most prestigious office addresses.

The withdrawal of Credit Suisse and Morgan Stanley and delays in concluding lettings for the £1.8bn first phase of the development has meant that the consortium has been unable to secure the necessary agreement to allow construction to start.

Plans to extend the docklands light railway from Tower Hill to Bank station in the heart of the City depend on Canary Wharf development going ahead.

Olympia & York, which owns a lot of property in New York, tried to join the Canary Wharf consortium in previous years but failed to make a stake was rejected at the beginning of last year.

## Medium-term bond futures market planned

By Alexander Nicoll

THE London International Financial Futures Exchange, which yesterday launched Japanese government bond futures, also plans to introduce a medium-term UK government bonds towards the end of the year.

Talks are also continuing with the Stock Exchange on the possible creation of a single market in London for derivatives products such as futures and options following a recent merger from the Bank of England towards closer co-operation.

The Stock Exchange operates a market in traded options which is the only sector still to transact business on the exchange floor.

Life's new contract, based on seven-year to 10-year securities, will be the first of a single market's first auction of medium-term gilts, expected in January. Securities traders and investors bidding in the auction would be able to hedge or augment their positions in the future market.

Mr Brian Williamson, Life chairman, and Sir Nicholas Goodison, Stock Exchange chairman, have been holding talks for some months on collaboration on the two exchanges' products, clearing and regulatory arrangements.

The Stock Exchange is understood to favour a merger of the markets under its own umbrella. This could create awkward problems for Life, however, because of its membership structure of seats which have risen considerably in value, and because of fears that the bureaucracy of a larger unit could cramp its style.

Other options spelt out in a letter from Mr Williamson to Life members were the absorption of the existing market in traded options market into Life and the creation of a new exchange out of Life and the traded options market.

## N-waste dump

LOW-LEVEL nuclear waste from the British Geological Survey of Keyworth, Nottingham, is to be dumped at Drigg, west Cumbria, although residents oppose the plan.

## Spy book contempt action delayed

BY RALPH ATKINS AND RAYMOND HUGHES

SIR PATRICK MAYHEW, the Attorney General, is laying taking court action against The Sunday Times for publishing extracts from the memoirs of Mr Peter Wright, former MI5 officer, until the Court of Appeal has ruled on a similar case involving The Independent and two other newspapers.

Papers for criminal contempt of court were lodged yesterday with the High Court but no further steps will be taken until the Master of the Rolls, Sir John Donaldson, and two other Court of Appeal judges have decided if The Independent, The London Evening Standard and The Sunday Times, yesterday declined to say whether further extracts would be published now that contempt of court proceedings had started as he did not want to be seen to be laying down a challenge to the Government.

No action has been taken by the Government to stop the book being imported into the UK although it has the power under the Import of Goods (Control) Order 1954 to add it to the list of prohibited goods.

A ban could be brought into effect almost immediately if the Government decided it was necessary for national security.

In the Court of Appeal yesterday lawyers for the Attorney General, the Independent, The London Evening Standard and The Sunday Times were called back after the judges decided they need further help on particular points.

They said that the ruling by Sir Nicholas Brown-Wilkinson, the Vice-Chancellor, appeared to indicate that the publications would not constitute contempt of court even if the newspapers

had specifically intended to interfere with the administration of justice.

The additional argument, which is expected to continue into tomorrow, concerns what, if any, intent has to be proved against the newspapers before they can be held to be in contempt.

Mr John Laws, for the Attorney General, said that it was a necessary consequence of Sir Nicholas's judgment that publishers in the position of the three newspapers could not be in contempt whatever their intentions.

That, Mr Laws said, would indicate a gap in the law and ought to persuade the appeal court that Sir Nicholas had gone too far.

The hearing continues today.

Parliament, Page 12

## A. H. Hermann comments on the action over the Wright memoirs Case which threatens courts' role

TO GIVE UP a project on which a lot of effort and money was already spent is one of the most difficult decisions to take. That may explain the stubbornness with which the Government persists in its attempts to silence Mr Peter Wright, the ex-MI5 man with a long memory, it is not impossible to admit that the considerable political capital already invested in this adventure has been completely wasted.

Such perseverance is understandable, but why did the Government embark on the Australian litigation in the first place? Its pleas of security interests failed to convince the court and the public - the truth or otherwise of Mr Wright's suspicions that there were undiscovered spies in high places, must have been known to the KGB a long time before Mr Wright conceived them. And they have in Moscow several former members of the "firm" to tell them of his daily routines and addiction to The Times cross-word puzzle.

The allegations that MI5 tried to subvert Mr Harold Wilson, when Prime Minister, were bandied about in parliament in the press for years. Judging from the extract printed in the Sunday Times

the day before yesterday, Mr Wright has nothing much to add to them. Indeed, most people expected a bigger story than he has to tell.

There remains the argument that, as a matter of principle, members of the security services must be made to keep their promises not to disclose what they learn. Here the means available to the Government are pitifully inadequate - unless it prevents those in possession of secrets to leave the country and threatens them with penal sanctions.

There is not much hope that it can compel them to keep their promises. Certainly not by trying to stop publication of their memoirs, in its essence, which they must have told to many on earlier occasions. A wider publicity of their indiscretions could be easier prevented by buying copyright from them or from their publishers. Members of the "firm" would not work in all countries.

A law which could not be enforced brings all law into disrepute.

Whichever way one turns the question, the answer to it is elusive: what is the good of stopping publication in Australia if you cannot stop it in the US? And what is the

good of stopping it in any of the allied countries as long as there exists a number of English language publishers in the rest of the world eager to pick up the manuscript?

However, the Government's argument that it is trying to protect the respect of confidentiality also lacks credibility and other publications, about very much the same, and in the UK, too, were not obstructed by the Government. One can conclude from this that the Government did not mind so much the public discussion of the confidences as the way in which these were presented and by whom.

With each further step the Government was aggravating its already bad position. When it obtained last year a court order prohibiting the Guardian and Observer from publishing parts of the manuscript it only whetted the appetite of other papers. When they did publish and were taken to court by the Attorney General, the judge held that they were not in contempt of court.

It was not just any judge who said that the prohibition addressed to one newspaper does not have a general application to all other newspapers, but the Vice-Chancellor, Sir Nicholas Brown-Wilkinson, who sits on the

bench once occupied by the Lord Chancellor.

It is hardly surprising, therefore, that The Sunday Times claims that, as long as its judgment is not reversed, this is the law of the land and it is free to publish. It could fall foul of the law only if the Attorney General succeeded in proving that the motives and effect of publication by the Sunday Times were different from those which the Vice-Chancellor held to be inoffensive.

This will be all the more difficult to prove as the book from which it printed an extract is being published today in the US. Will the Attorney insist that the British public must not read a book freely circulating abroad? Will the Customs and Excise confiscate copies brought into this country?

The Attorney General insists that he will bring an action against the Sunday Times in his capacity as law enforcement officer and not as a member of the Government. However, any success on the legal plane is bound to be a political embarrassment. It would mean that the courts can be used for the purpose of censorship, a role for which they are patently unsuitable.

## GLC properties sold for £48.5m

BY RICHARD EVANS

THE LARGER part of the port-owned industrial properties sold yesterday by Greater London Council has been sold to Inner City Enterprises of £48.5m.

Included in the deal announced yesterday are 63 estates and individual properties, mostly in inner London, consisting of workshops, partnership schemes involving both private and public sectors, development sites, ground leases and other properties.

The net proceeds will be distributed to London boroughs by the London Residuary Body, which has been responsible for disposing of the GLC's assets.

ICE was established in 1983 to promote commercially worthwhile property development and investment opportunities in inner city areas. The company is owned by 60 pension funds, insurance companies and other financial

institutions. To fund the purchase, ICE said yesterday it had created two companies, London Industrial, an associated company of ICE, will receive 19 companies from the portfolio and hold them as permanent investments.

These will include 657 small workshop units in a combination of multi-storey complexes and single storey nursery estates originally established by the GLC and its predecessors, the London County Council, to provide accommodation for small businesses in central London.

London Industrial will provide a specialist management structure and will run many of them on the "industrial hotel" principle with easy entry and departure arrangements for tenants.

Capital has been provided by a syndicate of seven insurance companies, headed by Prudential Assurance, and other institutional investors including two inner London borough pension funds.

The second company is Kybridge Properties which will receive the remainder of the portfolio, much of which will require development. These properties will be managed by Letice, a new company owned jointly by ICE and London and Edinburgh Trust.

Mr Charles Brookhurst, managing director of ICE, said the company's experience would be valuable in any drive to improve the inner cities. "We have brought the institutions into a form of industrial property, which individually they would have balked at due to its intensive management. In doing so we have created an organisation sensitive to the needs of small businesses in London."

## Paisley demands suspension of accord

BY HUGH CARNegie IN BELFAST

THE Government must suspend the Anglo-Irish Agreement and the Belfast secretariat which services it, before full negotiations with Northern Ireland unionists can begin, the Rev Ian Paisley said yesterday.

The leader of the Democratic Unionist Party was making clear the position of unionist leaders on the eve of a meeting with senior Northern Ireland Office officials. The two sides will discuss whether they can agree a framework for negotiations on a way out of the political impasse in the province.

Mr James Molyneux, leader of Official Unionist Party, called on both London and Dublin to consider a proposal by senior Protestant churchmen for a fresh agreement.

Today's meeting, the first between the two sides for 18 months, is expected to be a preliminary encounter in London before more discussions later this summer.

Given the Government's commitment to the accord, and that of Dublin and the nationalist



Ian Paisley: entering talks "cautiously and honestly"

Social Democratic and Labour Party much ground will have to be given by one or both sides if the talks are to succeed.

Mr Paisley and Mr Molyneux were speaking at annual

parades in the province attended by tens of thousands of Protestants in commemoration of the victory of William of Orange over Roman Catholic King James II at the Battle of the Boyne in 1690.

Unlike last year, when unionist anger over the 1985 accord resulted in violence, police said the parades passed off without serious incidents. In Portadown, Co Antrim, where the worst clashes occurred last year, Orange Order marchers made only a token protest.

Mr Paisley told Orangemen at Portlough, Co Antrim, that he and Mr Molyneux were entering today's "talks about talks" cautiously and honestly.

He said: "The unionist leaders will not be entering into any negotiations with the British Government until the agreement ceases to be implemented and Maryfield ceases its operations." Maryfield, where British and Irish officials work side by side, is a symbol to unionists of what they see as the unacceptable role in northern affairs given to Dublin in the agreement.

## Jailed politicians renew innocence protests

BY CLIVE WOLMAN

MR JOHN STONEHOUSE and Mr T. Dan Smith, two former leading Labour politicians who were imprisoned for corruption and fraud in the 1970s, yesterday revived their protests of innocence in a joint appearance at a conference on corruption and fraud organised by the University of Liverpool.

The conference was boycotted by government officials because of the presence of the two men claimed that they had been victims of a MI5 destabilisation campaign. They pointed to claims recently published from the suppressed memoirs of Mr Peter Wright that their names had appeared on the list of MI5 targets.

Mr John Stonehouse, speaking for the first time about his offence since his fraud trial 10 years ago, said that MI5 agents had gone to Australia, where he went after staging his drowning, to seek evidence that he was a Czech spy.

Mr T. Dan Smith, 72, former leader of Newcastle City Council, said he met Mr Stonehouse in Wormwood Scrubs prison where the two men were serving their sentences, each of which lasted for approximately

three years.

He said an MI5 agent first informed him that he was the subject of secret service surveillance in 1963, seven years before his arrest. He said MI5 had tried to implicate him in corruption even at that time.

The corruption of Mr John Paulson, the architect who employed Mr Smith, should have been exposed by government departments, Mr Smith said. But although some junior employees were anxious to pass on information they had uncovered, they were blocked by pressure from above. Mr Smith said that Mr Paulson's affairs would never have come to light were it not for the press and Mr Paulson's bankruptcy.

However, Mr Smith claimed that he had been singled out and prosecuted unfairly. He had only pleaded guilty to a few of the many charges against him, most of which were dismissed, because he had been worn down by ceaseless interrogation, and pressure, he said.



John Stonehouse: reviving protests of innocence

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## MPs seek pension proposal changes

BY ERIC SHORT

MPS ON both sides of the Commons will try to make significant changes to the Finance Bill proposals during the committee stage which starts today.

Sir Brandon Rhys Williams, Tory MP for Kensington, is seeking to remove all benefit restrictions on the free-standing additional voluntary contributions introduced in the bill. AVCs would allow employees to boost their pensions benefits by paying extra contributions.

Under the terms of the bill there is both a contribution and a benefit limit on the AVCs. If the pension secured by the AVC combined with the pension from the main company pension scheme exceeds the inland Revenue limit - the maximum

limit being two-thirds of the employee's final earnings - then the company scheme pension has to be cut back within the limit.

The National Association of Pension Funds has lobbied hard to get this restriction removed. It claims that it will have little effect in practice, except to impose an intolerable burden on pension trustees checking that limits have not been exceeded.

The association claims that retaining the limit, which the Revenue considers essential, will ensure that the free-standing AVCs scheme will be workable. The association has wholeheartedly welcomed Sir Brandon's amendment.

The other important amendment has been moved by Mr

Tony Blair, Labour MP for Sedgefield. Its purpose is to mitigate the effects of the new requirements in the bill which extend the period over which employees can qualify for maximum pension.

The main proposal is that the qualifying period for the maximum pension is extended from 10 years to 20 years.

The association and other leading pensions bodies claim that this proposal, if not amended, will result in job immobility among senior executives.

Mr Blair is, therefore, seeking that membership of former employers' pension schemes should be taken into account in calculating the 20 year qualifying period.

Mr Blair said that the company's order book had recently improved substantially.

Industry analysts are not surprised that the production sites of the two companies are being rationalised in this way.

Mr David Phillips, of the Corporate Intelligence Group, said both factories were under-utilised and the Ipswich plant was outdated. It would make sense to close one site, sell the land and use that money to buy production machinery.

The closure has generated a lot of ill feeling in Ipswich. The workforce believed that

## Buyers emerge for royal dressmaker

By Alice Rawsthorn

A NUMBER of prospective purchasers have emerged for Norman Hartnell, dressmaker to a generation of women including the Queen Mother and Miss Barbara Cartland the romantic novelist, which was granted an administration order three weeks ago.

Mr David Morgan, a partner at Spicer and Pegler, the accountancy firm, who has been appointed as administrator of the company, said seven prospective purchasers had indicated interest in acquiring the Norman Hartnell business.

Three weeks ago Mr Morgan was instructed by the court to prepare a survival plan for Norman Hartnell which was said to be "seriously insolvent."

The High Court will today consider two applications from Ropermaker Properties, landlord of Norman Hartnell's showrooms in Mayfair, London.

MoT test fees to rise by 5% next month

THE FEES for MoT tests will be increased by more than 5 per cent from August 3. Tests for cars, light vans and motor cycles combinations will rise from £11.90 to £12.52, and tests for solo motor cycles will rise up from £7.10 to £7.48. The previous increase was last July.

## ITN completes deal to buy former Times building

BY RAYMOND SNOODY

INDEPENDENT TELEVISION News has completed arrangements to buy the former Sunday Times building in Gray's Inn Road, central London, from News International.

ITN has been negotiating for the building for months and plans to turn it into a £50m headquarters. It will probably be 1989 before it can move in.

ITN, a subsidiary of the ITN companies, has outgrown its present premises. Apart from its news programmes for ITV, the company produces Channel

4 News and Super Channel News, the daily news programme for the British satellite channel aimed at western Europe.

Mr David Nicholas, ITN's editor and chief executive, said: "The new building will secure ITN's operations into the 1990s and beyond with the latest in facilities and technology."

ITN also announced yesterday that Mr Richard Fife, who runs the BBC election night results programme is to become editor of Channel 4 News.

## Textiles mill to cost £5m

BY ALICE RAWSTHORN

F. DRAKE, a privately-owned textiles group, plans to invest £5m over the next three years to develop a mill in the Colne valley near Huddersfield. When the mill is completed it will create 80 jobs.

The mill will be the first textiles factory to be built in the Colne Valley since the Second World War. By tradition the area is an important centre for wool production but its textile industry has declined in the past two decades.

Drake has decided to build another factory to boost production of its multi-filament industrial yarns. Three years ago the company developed Leolene, a high tenacity, polypropylene yarn, used for lifting equipment and fishing nets.

Demand for the yarn is expected to increase markedly, according to Mr James Haigh, managing director, as it replaces nylon and polyester in industrial use. The existing Drake production plant is working at full capacity and the company needs additional facilities to increase output and to keep ahead of its competitors in West Germany and Spain.

The mill will be developed in two phases. The first should come on stream next January, and will increase production from 35 to 80 tonnes a week and create 40 jobs. The second phase, scheduled to open in 1990, will add another 40 jobs and should boost output to between 120 and 160 tonnes a week.

## Measures to tackle prison 'crisis' planned

By Fiona Thompson

THE GOVERNMENT is considering a number of emergency measures to deal with overcrowding in prisons.

The Home Office said yesterday the prison population had reached record levels. The most recent figures showed 50,381 people in custody in England and Wales last Friday - almost 9,000 more than the total number of official Home Office prison places. This excluded 648 people held in police cells.

The Home Office said there were a number of contingency plans, but refused to confirm a report in yesterday's Guardian saying thousands of non-violent offenders might be given early release due to overcrowding and a former Falkland Islands ship and an army camp might take the overflow.

The Home Office did confirm that the Rolleston army camp on Salisbury Plain had been brought into use for just such a purpose in 1981 during a similar period of overcrowding.

It also confirmed that the Home Secretary had the power, under the Criminal Justice Act, to order the early release of prisoners. "But ministers would be reluctant to use it. No decisions have yet been made on the options available," the Home Office said.

The prison population has increased by more than 3,000 in the past six months.

## Earthmoving equipment plant to be sold

BY NICK GARNETT

MR ROBERT MAXWELL, the printing and publishing magnate, flew into Ipswich by helicopter yesterday to confirm the closure of Ransomes and Rapier's factory there, which manufactures large earthmoving machinery.

Ransomes was purchased by Mr Maxwell in May as part of a complex deal in which BPCC, the printing and publishing company, acquired a number of operations owned by the troubled Central and Sheerwood group.

As part of those transactions, Stothert and Pitt, a manufacturer of marine equipment, purchased Ransomes for £19.5m.

Ransomes makes crawler

draglines, walking draglines and crawler draglines. It claims to be the only manufacturer in the western world outside the US still making walking draglines, which are huge machines of 600 tonnes or more, used in open cast mineral extraction.

Stothert and Pitt intends to close the Ipswich plant and transfer production to its own factory in Bath. It is offering 230 jobs at Bath to the Ipswich workforce of 350.

BPCC said that in the year to December 1986, Ransomes made a loss of £3.2m after exceptional items, but before taxation.

The company said last year's results were seriously affected

by a lack of significant deliveries of walking draglines, but the company's order book had recently improved substantially.

Industry analysts are not surprised that the production sites of the two companies are being rationalised in this way.

Mr David Phillips, of the Corporate Intelligence Group, said both factories were under-utilised and the Ipswich plant was outdated. It would make sense to close one site, sell the land and use that money to buy production machinery.

The closure has generated a lot of ill feeling in Ipswich. The workforce believed that

Stothert and Pitt and its parent company, Hollis, had strongly implied at the purchase that the Ipswich plant would be retained.

In announcing the conditional contract to purchase Ransomes in May, BPCC issued a statement saying: "The business of Ransomes is complementary to that of Stothert and Pitt. Although Ransomes has been unprofitable in recent years, the directors of Stothert and Pitt believe that under the management of Stothert and Pitt's cranes in division Ransomes' turnover and trading results can be substantially improved and that the acquisition will be of significant benefit to Stothert and Pitt."



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## UK NEWS

## Kinnock urges new team to prepare for 1990s

BY PETER RIDDELL, POLITICAL EDITOR

LABOUR'S reorganised team of economic and industrial spokesmen has been told by Mr Neil Kinnock, the Labour leader, to prepare a new strategy for the 1990s for the next general election.

This became known at Westminster last night as Mr Kinnock faced open criticism from Mr John Prescott, one of his senior colleagues, over the appointment of several centre-right figures to key posts as Labour spokesmen.

In the allocation of jobs announced yesterday Mr Roy Hattersley, the party's deputy leader, takes over responsibility for home affairs. Mr John Smith will speak on economic affairs, Mr Gerald Kaufman will handle foreign affairs and Dr John Cunningham retains the environment portfolio. All are supporters of the centre-right Solidarity Group.

Other key economic posts will go to centre-left supporters. Mr Bryan Gould, the former campaigns co-ordinator who easily topped the poll in last Wednesday's elections for party spokesmen, will take over from Mr Smith in covering trade and industry, while Mr Gordon Brown, a new Labour spokesman, will oppose the Chief Secretary to the Treasury.



Bryan Gould: covering trade and industry

Mr Smith, Mr Gould, Mr Brown and Mr Tony Blair, who is expected to become spokesman on City of London affairs, have been appointed by Mr Kinnock to work together with specific responsibility for preparing a new economic and industrial strategy for the party. They feel that the economy and privatisation was a particular area of weakness for Labour in last month's election defeat.

At a meeting of the centre-left Tribune Group last night, Mr John

Prescott, who came second in last Wednesday's elections for party office, protested at his own treatment, having been shifted sideways from employment to energy. He said, however, that while it was not the job he wanted, it was an important one and he would do it.

Mr Prescott, who has a reputation for having a short fuse, apparently said the centre-right had too many of the senior posts and the day's elections, Tribune-backed candidates won nine out of 15 places and four of the Solidarity-supported Labour spokesmen in the last parliament were defeated.

After last night's meeting, members of the Tribune Group were reluctant to discuss Mr Prescott's comments, apart from saying that he had got it off his chest.

Mr Kinnock has carefully balanced experienced centre-right figures in senior posts and younger centre-left new spokesmen in more junior, although politically sensitive, positions. For instance, Mr Jack Straw will handle education and the Government's far-reaching legislative changes this autumn. Similarly, Mr Robin Cook will deal with health and social security.

## Next plans retailing experiment through Dillons newsagents

BY CLAY HARRIS

NEXT, the innovative fashion and furniture stores group, yesterday set the stage for a new experiment in retailing with the £28.5m acquisition of the Dillons Group of newsagents.

Next will use the chain, the seventh largest in Britain with less than 1 per cent of the market, to bridge the gap between its retail stores and its growing mail-order business, centred on Grattan, which Next bought last year for £300m.

The 270 shops in the West Midlands and south-east of England will become local delivery and collection points, both for Grattan and for the catalogue operation which

Next plans to launch under its own name in January.

Next emphasised yesterday that it envisaged few changes in the operation of the newsagents themselves, which would continue to be run by the same management.

The acquisition followed market research which uncovered demand for mail-order deliveries at customers' convenience. The plan develops Grattan's existing use of "super agents" to co-ordinate local deliveries.

Grattan is Britain's fourth largest mail-order company with about 10 per cent of a market worth £3.3bn last year. In the five months to January 31, it accounted for 44 per cent

of Next's operating profit of £32.7m - a larger contribution than the group's retail outlets.

Next bought the newsagents, which trade under the Dillons, Malloes and Argus names, from Yattendon Investment Trust, the Liffie family holding company which owns the Birmingham Post and Mail group. Next approached Yattendon when it learned that the newsagents might be up for sale.

Dillons achieved net profits of £3.1m on sales of £80.1m in the year to June 30, 1986. It had net assets at that date of about £20m.

Next shares rose 5p yesterday to close at 557p.  
Lex, Page 20; Analysis, Page 30

## Sharp jump in input prices poses threat of rising inflation

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S manufacturers saw a sharp jump in their fuel and raw material costs last month as international commodity prices strengthened.

Most of the increase was absorbed by industry rather than passed on to customers, but the figures underline the deteriorating international environment faced by the Government in its efforts to curb inflation.

The Department of Trade and Industry said that its index of manufacturers' input costs climbed by 0.9 per cent between May and June, largely due to more expensive imported materials. The rise pushed up the year-on-year change to 4 per cent, compared to 1.3 per cent in May.

The seasonally-adjusted index of costs, introduced by the department last year, saw an even sharper jump of 1.9 per cent, taking the annual rate to 4.1 per cent.

The size of the latest increase may be erratic - the monthly figures have shown sharp variations this year - but the underlying trend is firmly upwards.

At this time last year input prices were falling at an annual rate of up to 10 per cent in response to the collapse of the oil price and to weak international prices for other commodities.

Since then the oil price has recouped about half of its losses, while prices for non-oil commodities have begun to level off and in some cases to recover.

An analysis published yesterday by Greenwell Morgan, the City of London securities house, points to recent strong rises in the prices of metals, cotton and rubber. That trend appears to be confirmed by yesterday's figures which show that manufacturers of metal products, of textiles, clothing and shoes, and of rubber and plastic products, were among those facing the sharpest rise in input costs.

For the time being manufacturing companies, whose labour costs have been held down by large productivity gains, appear to be absorbing the increase. The Department's index of output prices rose by only 0.1 per cent from 3.8 per cent in May.

The risk, however, is that if input prices continue to rise at their recent pace the increases will be passed on to factory gate prices, putting direct pressure on retail price inflation.

That danger is likely to reinforce the Government's cautious stance on interest rates and could persuade it to seek to keep sterling's value near the top of its recent trading range in order to curb rises in import prices.

## Mercantile House says merger talks are off

BY NICK BUNKER

MERCANTILE HOUSE, the British money broking and securities group, abruptly announced yesterday the collapse of merger talks that had been expected to lead to a bid for the company.

The group refused to comment about confident stock market speculation that the bidder was British & Commonwealth, the diversified transport and financial services group.

Mercantile's terse one-paragraph statement said that discussions following an approach made to the group had been terminated.

Neither Mr John Barkshire, Mercantile's chairman, nor Mr John Gurn, chairman of B&C, have confirmed that B&C was the bidder. Both men were said to be unavailable for comment yesterday, however, a fact which added weight to analysts' firm belief that they had broken off merger talks at an advanced stage over the weekend.

Mercantile's shares closed down 54p at 438p last night after rising from 408p before last Wednesday's announcement that an approach had been received. B&C closed at 335p, up 15p.  
Lex, Page 20

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D. C. Lovett and A. D. Harries  
Arthur Andersen & Co.,  
1 Victoria Square,  
Birmingham, B1 1BD.  
Telephone: 021-233 2101.

**ARTHUR  
ANDERSEN  
& CO.**

TEESSIDE REFINERY LIMITED  
(In Receivership)

Offers are invited for the assets of this company—  
The refinery was originally built to process crude  
benzene into benzene and toluene using the Houdry  
'Licol' process. Construction was 80% complete  
before moribundity.  
The refinery is now under conversion to a Light  
Naphtha isomerisation process which will produce  
a blending component suitable for use in producing  
unleaded gasoline. This project is in the engineering  
stage.  
The site consists of land, process plant and a tank  
farm and possesses substantial frontage on the  
River Tees at Port Clarence.

For further particulars apply  
to:  
D. Miles Middleton  
Joint Administrative  
Receivers, Cork Gully  
Archbold House  
Archbold Terrace  
Newcastle upon Tyne  
NE2 1DQ  
Telephone: 091 281 4911

Cork Gully

Printers and  
Manufacturers of  
Continuous Stationery

Business and assets for sale as a going concern  
\* Based in Leeds, West Yorkshire, Elsworth Printers Limited  
traders as printers and manufacturers of continuous stationery  
and business forms  
\* Customers are mainly Local Councils, Health Authorities,  
Government offices and local industry  
\* Factory unit of approximately 22,500 sq ft on a long leasehold  
site of 1.8 acres  
\* Turnover in excess of £1.5 million with a skilled workforce  
of 36  
\* Net book value of leasehold property, plant and machinery,  
fixtures and fittings is approximately £390,000  
For further details please contact:  
Michael Hors, Joint Administrative Receiver  
Robson Rhodes, Chartered Accountants  
St George House, 40 Great George Street  
Leeds LS1 3DQ

## ROBSON RHODES

Concrete (London) Limited  
and  
Miller and Neal Limited

Joint Administrators Appointed

The business and assets of the above  
Companies are offered for sale.

Concrete (London) Limited trades as  
electrical wholesalers under the style C.L.L. Electrical  
Wholesale from leasehold premises at Woolwich  
and Dartford.

Miller and Neal Limited manufactures and  
supplies shelving and mobile storage systems from  
leasehold premises at Woolwich.

Further details may be obtained from the Joint  
Administrators: P J Belme and J E Macmillan,  
Grant Thornton, Lees House, 21 Dyke Road,  
Brighton BN1 3GD.  
Tel No: 0273 778955. Telex: 877906 GT BRIG.  
Fax No: 0273 739585

**Grant Thornton**  
CHARTERED ACCOUNTANTS

HOSAN, MACHINE TOOL MANUFACTURERS  
Crews

- \* Special purpose designers and manufacturers,  
established 1949
- \* Own designed drill head range (Hosan 350 and 600)
- \* Blue Chip customers, home and abroad
- \* In-house electrical design and build facility
- \* Skilled workforce, £1 million turnover, machines and  
bits
- \* Freehold property, 11,700 square feet

The Joint Administrative Receivers offer the assets of  
Hodgson and Sanders Limited for sale as a going concern.  
For further details please contact:

Peter Terry or Philip Ramsbottom,  
Peat Marwick McLintock

**KPMG** Peat Marwick McLintock

77B Lane, Manchester M2 6DS  
Telephone: (061) 832 4221. Telex: 668265

SUCCESSFUL  
DIVERSIFIED  
ENGINEERING COMPANY

Specialising in plant design, man-  
ufacture and installation in  
West.

Write in first instance to:  
Box H2288, Financial Times  
10 Cannon Street, London EC4A 3DF

Due to retirement  
VALUABLE ASSETS  
AND LEASE OF THEATRICAL  
SUPPLY COMPANY  
FOR SALE

Write Box H2301, Financial Times  
10 Cannon Street, London EC4A 3DF

## COMPUTER SYSTEMS SPECIALIST

The Joint Administrators offer for sale the business  
and assets of a company operating from London  
specialising in the supply of software for electronic  
payment and allied systems.

Principal features comprise:

- \* Customers include building societies and finance  
houses
- \* Turnover approximately £1.1m per annum
- \* Specialised packages

For further information please contact:

Bill Ratford, Joint Administrator

**KPMG** Peat Marwick McLintock  
1 Puddle Dock, Blackfriars, London EC4A 3PD  
Telephone: (01) 236 8000. Telex: 8811541  
Fax: (01) 236 1700

## SWITZERLAND

U.K. publicly-quoted company in financial services  
field wishes to purchase a Swiss-based trust  
management company experience in offshore  
company formation and administration. Invest-  
ment management expertise desirable but not  
essential. To arrange an exploratory discussion,  
either in Geneva or Zurich, please write in the  
strictest confidence to:

Mr. ANDREAS BUEGER  
ARTHUR ANDERSEN AG  
Postfach  
CH-8027 ZÜRICH

## ROOFING

Manufacturer of unique non-combustible insulated metal  
roofing system for sale.

- \* Sales this year doubled to £2.4m
- \* Future specifications currently exceed f5m
- \* System patented UK, Europe and U.S.A.
- \* Specified by top UK companies and government  
agencies
- \* Management and staff wish to remain

Reason for sale is the requirement of a larger organisation's  
resources to penetrate European and U.S. markets and  
develop patent rights in potentially large markets.

Principals only write in strictest confidence to:

Box H2312, Financial Times  
10 Cannon Street, London EC4A 3DF

Buying  
or selling a  
business?  
We'll  
cover your  
risk

When you sell a business or go public you may  
have to give warranties and indemnities which  
could render you liable for damages as well as  
legal expenses, even if you are not at fault.  
This liability can be insured under our  
Warranty and Indemnity Insurance Policy.  
For more information contact:

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& Indemnity  
Insurance**  
DIRECTORS  
& OFFICES  
LIMITED  
Marshall's Court, Marshall's Road, Sutton,  
Surrey SM1 4DU.  
Tel: 01-661 1491 Telex: 895167 EPISLG  
Regional offices: London, Birmingham, Halifax, Glasgow

For Sale  
Private  
Property Company

PRICE  
**£950,000**  
Subject to Contract

Assets include  
shop properties in  
Kensington High Street  
& Golders Green Road

For further details contact:

**Brian Champion  
Long & Partners**  
01-434 4551  
3 Cork Street, London W1X 1HA

## BUSINESS FOR SALE

SPORTS AND LEISURE  
CONTRACTING AND  
MANUFACTURING BUSINESS  
FOR SALE

Business has considerable track record of achievement  
on a world wide basis.

For further details please write to Box H2281  
Financial Times, 10 Cannon Street, London EC4A 3DF

WELL ESTABLISHED AND  
PROFITABLE BUILDERS' MERCHANTS  
FOR SALE

Due to proposed early retirement of owner this expanding and well  
managed business, with a turnover in excess of £2m, is for sale.  
The Company operates from a valuable freehold site, near to M25  
and within close proximity to other excellent communication links.  
A substantial offer for the equity in this Private Company will be  
required and seriously interested principals and companies should  
write, in confidence, for further particulars.

Write Box H2273, Financial Times  
10 Cannon Street, London EC4A 3DF

## ISLE OF MAN

Trust and Company  
Administration Company

Long-established, substantial international client  
base with strong professional connections.  
Annual fee income in excess of £1m. Pre-tax profits  
over £250,000.

Interested principals please write to:  
The Chairman, Box H2296, Financial Times  
10 Cannon Street, London EC4A 3DF

## Commercial tyre retreading company

based in Scotland with established customers and excellent  
growth potential. Existing turnover of £750,000. Forecast  
for 1988 £1m.  
Business consists of specialised plant and machinery manufac-  
turing an extremely competitive and unique product with the  
backing of an enthusiastic management team.

Principals write, in total confidence, to:  
Box H2308, Financial Times  
10 Cannon Street, London EC4A 3DF

BUSINESS OPPORTUNITIES  
ADVERTISING  
is also published on  
SATURDAY

For further information, contact:  
**LESLIE GILBERT**  
on 01-248 8000 Ext. 3526



## Businesses for Sale

## DIE AND TOOL MANUFACTURER FOR SALE

Due to premature retirement of the owner for health reasons - West Midlands / M6 freehold premises - 14 skilled permanent staff - very profitable concern with current 20 week order book & increasing £400,000 turnover.

Appraisal & Valuation Consultants Ltd.  
Refuge House, 9/10 River Front, Enfield, Middlesex, EN1 3ET  
Tel: 01-367 5676. Telex: 296380. Facsimile: 01-367 7394

## PLASTIC/RUBBER

## PROCESSING MACHINERY

Interesting opportunity, due to company restructure, for manufacturers/importers of plastic/rubber processing machinery with own assembly facilities to require well established range of UK manufactured equipment. T/O £1m.

Principals write to Box H2316, Financial Times  
10 Cannon Street, London EC4P 4BY

## FOR SALE

## US GIFT CARD PRODUCER

Designer and producer of Gift Cards based in the United States is to be sold by its Parent. Direct sales in the US and world wide sales through licensees. A profitable company. For sale at a price in the region of £12.5 million. Qualified corporate purchasers only need apply for further details. Please write to Box H2383, Financial Times  
10 Cannon Street, London EC4P 4BY

## FOR SALE

## a Sales Support Company

Operating throughout the United Kingdom with impressive client portfolio mainly in the food industry. Turnover over £2 million per annum. Recent audited accounts available on request.

Write Box H2286, Financial Times  
10 Cannon Street, London EC4P 4BY

## LONG ESTABLISHED RETAIL HARDWARE BUSINESS FOR SALE

Situated in a growth area of the South Coast. Turnover in excess of £500K and profitable. Freehold shop and store of approx 10,000 sq ft, fixtures and fittings. Stock at valuation.

Apply to:  
J. D. Holloway, Grant Thornton, Enterprise House  
Isambard Brunel Road, Portsmouth - Tel: 0705 753175 - Telex: 889112

## SERVICE COMPANY

PROFESSIONAL AND TECHNICAL SECTOR OF THE MARKET  
Trading successfully throughout the UK with substantial blue chip client base, current annual turnover in excess of £5 million, would consider offers from substantial interested parties.

Write Box H2317, Financial Times  
10 Cannon Street, London EC4P 4BY

## NORTH WEST TOY WHOLESALE

FOR SALE - OF INTEREST TO PLC

\* T/O 1986 £2.9m \* Profit £377K

For further details contact:

CROCKLEY SECURITIES PLC

14 Lloyd St, Manchester M2 5ND - Tel: 061-934 8308 - Fax: 061-932 4026

## NORTH WEST PRESSURE VESSEL MANUFACTURER

Manufacturing pressure vessels, columns and heat exchangers in carbon, stainless steel and alloy steels for the nuclear and petrochemical industries. The company are holders of the ASME 'U' code stamp, operating to the highest quality standards, including BS5750 and BS5882, and have developed specialised manufacturing processes to support these contracts.

Further information is available on request from Box H2279  
Financial Times, 10 Cannon Street, London EC4P 4BY

## FOR SALE

## LIGHT ENGINEERING BUSINESS

Staffordshire  
Freehold Factory  
Fully-equipped machine shop  
Considerable scope for expansion of business

For further details apply  
Ref: RKH

## EDWARDS &amp; SYMONDS &amp; PARTNERS

Rational House, 61 Bridge Street  
Manchester M3 3BN  
TEL: 061-832 8454

## Tour Operator Profitable Specialist FOR SALE

Specialist Winter Ski and Summer Lakes and Mountains Operator For Sale  
Turnover £2.5m and 16,000 carryings  
OFFERS IN EXCESS OF £275,000

Reply Box H2289, Financial Times  
10 Cannon Street, London EC4P 4BY

## FASHION ACCESSORY AND SMALL LEATHER GOODS COMPANY

Excellent Brand Name and concept, substantial orders in hand. Owners will consider any propositions including outright sale.  
Replies from principals only to Box H2282, Financial Times  
10 Cannon Street, London EC4P 4BY

## Security Company STATIC GUARDS

North West Based  
T/O £475,000  
Good Profits  
Offers Invited  
Write Box H2295, Financial Times  
10 Cannon Street, London EC4P 4BY

## LIMITED COMPANIES COMPANY FORMATION AND SEARCHES!

FAST SERVICE!  
CREDIT CARDS!  
01-429 7020

## Clean Limited Company

WITH £850,000 ASSETS

Totally consumer stocks, would like to sell in exchange for Quality Quoted stock to maximise Capital Gains Situation. Please reply to:

Write Box H2311, Financial Times  
10 Cannon Street, London EC4P 4BY

## WELL ESTABLISHED CONTRACTING BUSINESS FOR SALE

FOUR CONTRACTING COMPANIES  
1. Civil Groundworks  
2. Earthmoving and Landscaping  
3. Plant Hire and Hireage  
4. Plant Holding Company

Excellent management team in place, joint turnover for 1987 expected to exceed £1m with profits in excess of £170,000. Excellent positive cashflow. Good clientele. Freehold 20 acres building yard and modern offices. Plus 6 1/2 acre private residence, both in prime location with development potential. Located NW London (inside M25).  
Write Box H2286, Financial Times  
10 Cannon Street, London EC4P 4BY

## HENLEY ON THAMES REPUTED ANTIQUE BUSINESS FOR SALE

Important corner site with extensive main street frontage and external sales area. Includes living accommodation, 2000 sq ft plus. Possibility of profit rental from second self contained shop. Lease 13 years renewable with 5 year reviews.

REALISTIC OFFERS INVITED  
Write Box H2284, Financial Times  
10 Cannon Street, London EC4P 4BY

## LOSS MAKING EDUCATIONAL TOY MANUFACTURING BUSINESS FOR SALE

Business has considerable market and product development with patented product.  
For further details  
Please write Box H2380, Financial Times  
10 Cannon Street, London EC4P 4BY

## FOR SALE Precision Engineering Co.

LOCATION: WEST MIDLANDS  
TURNOVER: £3m APPROX  
Gear Cutting Expertise  
First Class Tool Room facilities  
Leased premises on site area of 1.5 acres  
Excellent customer base with forward order book and growth potential  
Principals only please  
Write Box H2274, Financial Times  
10 Cannon Street, London EC4P 4BY

BUSINESS AND ASSETS of solvent and insolvent companies for sale. Business and Assets (BICA). Tel: 01-437 3035.

**SPECIALIST ROAD HAULAGE COMPANY**  
23 vehicles (17 authorised)  
Yorkshire based Powder Tankers and Animal Feed Blenders  
Turnover £50/60K  
Good margins, scope for expansion  
Director wish to retire  
Property, tax or sell, with or without managerial residence  
Write Box H2285, Financial Times  
10 Cannon St, London EC4P 4BY

## TIMBER COMPANY FOR SALE

Well established and profitable business based in Republic of Ireland, with annual turnover of IR£2.5m

Interested parties reply to:  
Box H2200, Financial Times  
10 Cannon St, London EC4P 4BY

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Dial 9 p.m. to 5 a.m. for a free copy of our Special Report

## IMPORT BUSINESS FOR SALE

Please write Box H2299, Financial Times  
10 Cannon Street, London EC4P 4BY

## FURNITURE FITTINGS

Very long established Distribution business with loyal customer base. High margins and huge scope for expansion. Currently pre-tax profits available to management of £750,000 per annum. IN EXCESS OF £200,000 SOUGHT.  
Write Box H2291, Financial Times  
10 Cannon St, London EC4P 4BY

## PLASTIC INJECTION Moulding COMPANY

In Home Counties for sale  
Trade moulders  
Turnover in excess of £1m  
Full order book  
Telephone 01-349 0261

## 3 COASTAL FREEHOLD SITES FOR DEVELOPMENT

Ideal for sheltered accommodation, flat development or timeshare.  
Write Box H2307, Financial Times  
10 Cannon Street, London EC4P 4BY

## Long Established MARKETING AND ADVERTISING BUSINESS

**SOUTH COAST LOCATION**  
Enquiries in the first instance to:  
Baker Gledhill & Co  
Chartered Accountants  
312 Bourneville Road  
Branksome, Poole,  
Dorset BH14 9AP  
Tel: 0202 760245

## ATTENTION ALL LEASING COMPANIES

We are active purchasers of leasing companies. If you are considering a sale of your leasing subsidiary please contact us in strictest confidence. Principals only to Box H2276, Financial Times  
10 Cannon St, London EC4P 4BY

## MARSHALL COMMERCIAL

Commercial and Development Finance  
All types of funding arranged  
Contact:  
Roy Cornford  
01-680 7797

## FOR SALE SIX SMOOKER CLUBS

Unique opportunity to acquire a group of six smoker clubs in London and the Home Counties. Offers are invited in the region of £2m subject to contract.  
Write Box H2297, Financial Times  
10 Cannon St, London EC4P 4BY

## FOR SALE SUCCESSFUL LIGHT ENGINEERING CO

10,000 sq ft freehold factory Greater London (East)  
Write Box H2297, Financial Times  
10 Cannon St, London EC4P 4BY

## FOR SALE SOUTH COAST Boat Haulage Co.

For details write:  
Box H2272, Financial Times  
10 Cannon Street, London EC4P 4BY

## FOR SALE THE BRAND SECRET OF THE MEN

Registered in Switzerland and internationally class 3-6-21. Cosmopolitan - Institut de Beau, 59, r. Lyon, CH 1203 GENEVE.

## Businesses Wanted

## WANTED

**Definitely Alive - Capital Reward**  
Are you the owner of a well managed manufacturing company with a good profit record which has now reached at least £150,000 per annum? Are you looking to continue to run your company and expand it further, but are unsure about USM, BES or what?

We are an expanding public company in the manufacturing sector still small enough to have consideration for each of its subsidiaries. We offer you a capital reward for bringing us your company; the environment for achieving your planned expansion; and further rewards for achieving it. Please write to us now in complete confidence. All replies will be forwarded to us unopened from:

Box No. 404, Streets Financial Communications (Midlands) Ltd., Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.

## Defence Industry

Substantial Group wishes to consider acquisition of MANUFACTURING COMPANIES PRODUCING DEFENCE EQUIPMENT WITH EXPORT POTENTIAL WITH PROFITS IN EXCESS OF £1m PA

Please reply to: The Managing Director, Box H2286, Financial Times, 10 Cannon St, London EC4P 4BY (Total confidence assured and prompt response)

## BUSINESS WANTED

Business forms and computer consumables distributor wishes to purchase other companies in same or similar business. Would also consider purchase of continuous stationery manufacturer.

Write in first instance:  
Kiddens, Chartered Accountants  
Carlton House, 31-34 Railway Street  
Chelmsford, Essex CM1 1NJ  
Quote Ref: GWS

## OWNER RETIRING?

Enthusiastic investors with manufacturing interests looking to acquire attractive manufacturing business based in South East, preferably from owner wishing to retire. Company activities should principally involve the manufacture and supply of niche products to the industrial market with turnover in excess of £1m, growth potential and profitable. In first instance, Principals or agents reply in strict confidence to:

Box No: H2255, Financial Times, 10 Cannon Street, London EC4P 4BY.

## PUBLIC COMPANY WITH SUBSTANTIAL RESOURCES OPERATING IN THE ENGINEERING SECTOR WANTS TO ACQUIRE A WELL MANAGED &amp; PROFITABLE BUSINESS IN THE SAME SECTOR

Companies at present considering a USM or BES approach could well be interested in joining our Group as we encourage progressive management without interference and have funds available for expansion programmes. Of particular interest would be organisations operating in the area of galvanising or pressed steel products but any successful business allied to engineering will be given serious consideration. Principals only should write in confidence to: The Financial Director  
Box H2294, Financial Times, 10 Cannon St, London EC4P 4BY

## PLC WANTED

Effective Control at Board Level of Quoted PLC  
Directors controlling private company with strong property based balance sheet (circa £2m net tangibles) and established profits history in service industry will inject undertaking in return for strategic stake in company presently capitalising realistically up to £20m or would consider much smaller "live" Shell. Preferably property oriented or high cash producer with improve R/O ratios.  
Write in confidence to: The Chairman, Box H2186, Financial Times, 10 Cannon St, London EC4P 4BY

## Businesses Wanted

## COMMERCIAL VEHICLE

**TRUCK RENTAL COMPANY REQUIRED**  
We wish to acquire a medium-sized commercial vehicle truck rental company. We shall consider potential performance, in addition to current financial position, as we have great experience in company turn-around.  
Please reply to Box F2315, Financial Times  
10 Cannon Street, London EC4P 4BY  
with an outline of your company and its current activities

## ELECTRICAL/ELECTRONIC BUSINESSES

**Release Cash and Retain Equity!**  
Overseas group seeks controlling interest manufacturing companies up to £1 million turnover. Existing Management can be retained.  
Principals only in confidence to:  
Managing Director, Box H2276, Financial Times  
10 Cannon Street, London EC4P 4BY

## WANTED TO ACQUIRE

**DISTRIBUTOR OF SPECIALITY PLASTIC BUILDING PRODUCTS**  
For Construction and Allied Industries  
Company should be primarily involved in wholesaling plastic building products but may be supplying plastic sheet/rods, laminates etc to primary manufacturers. It should be located in the Midlands or North West/North England and have £1m min turnover.  
Replies in confidence to:  
Box H2314, Financial Times, 10 Cannon Street, London EC4P 4BY

## PROPERTY INVESTMENT or DEVELOPMENT COMPANY

required by  
**SUBSTANTIAL QUOTED COMPANY**  
Purchased for shares or cash  
Reply Box H2348, Financial Times  
10 Cannon Street, London EC4P 4BY

**Business Wanted**  
**STAINLESS STEEL STOCKHOLDING ALUMINIUM STOCKHOLDING**  
or combination, possibly with ancillary processing  
Location: North, Central and South-East England  
Turnover: £2-10 million  
If you are engaged in the above activities and would be interested in joining a successful growing private company  
Please reply in strict confidence to Box H2312, Financial Times  
10 Cannon Street, London EC4P 4BY

## D.I.Y. COMPANIES WANTED

A leading manufacturer in the D.I.Y. market wishes to expand its product range by acquisition. This could be of interest to PLCs wishing to direct of a subsidiary company or private limited companies who would like to join and operate within a new group.  
Please send details outlining main market activities and company structure to:  
Box H2310, Financial Times  
10 Cannon Street, London EC4P 4BY

## STAINLESS STEEL STOCKHOLDING/ MANUFACTURING/PROCESSING BUSINESS REQUIRED

Substantial private company wishes to acquire for cash companies with the above activities. Committed management team essential.  
Please reply to Box H2251, Financial Times  
10 Cannon Street, London EC4P 4BY

## Plc Engineering Seeks Acquisitions

A progressive plc is seeking to expand its business base through acquisition in the manufacturing sector. We are looking for companies in the small to medium size range with pre-tax profits of up to £1m. Consideration for the purchase of any acquisition can be based on cash or equity or a suitable mix.  
Write Box H2271, Financial Times, 10 Cannon St, London EC4P 4BY

## LISTED COMPANY WISHES TO ACQUIRE

established but undercapitalised autonomous companies within the leisure and electronic sectors  
Principals only respond to:  
Anthony Silver, Corporate Counselling Limited  
28/30 Fitzroy Square, London W1P 6BN  
Please quote ref: AJS/GJ/101MS

## PLC WANTED

Effective control required either by injection of new capital and/or purchase of existing shares.  
All replies treated in strictest confidence.  
Write Box H2305, Financial Times  
10 Cannon Street, London EC4P 4BY

## PRIVATE INVESTOR LOOKING TO ACQUIRE MAJORITY HOLDING IN PLC ANY FIELD CONSIDERED

Must be capitalised at £2 million or under  
We will inject property developments and will look to build company by acquisitions and organic growth  
Write Box H2292, Financial Times  
10 Cannon Street, London EC4P 4BY

## PAPER MANUFACTURING INDUSTRIES

Overseas Group with large funds at their disposal are interested in purchasing outright:  
(a) A dormant paper manufacturing industry  
(b) A running paper manufacturing industry  
Proposals for joint venture or partnership also considered  
Reply in confidence to Box H2203, Financial Times  
10 Cannon Street, London EC4P 4BY

## FUNERAL DIRECTORS

Any area or size considered  
Contact:  
M. L. Mackin FCA  
Nash Road  
42 Upper Berkeley Street  
London W1H 6AB  
or telephone 01-423 7293

## RETAIL BUSINESS

UP TO £1,000,000  
available for acquisition of whole or majority holding in established growing retail business. Non high tech and Goods Gross Margins essential.  
Write Box H2283, Financial Times  
10 Cannon St, London EC4P 4BY

## MEDICAL/HEALTH CARE

We are a Medical/Health Care Company with backing from a major financial institution. We seek to expand by acquisition/merger if you are interested in selling all or part of your business or if you have proven medical products to market.  
Please write to Box H2288, Financial Times  
10 Cannon St, London EC4P 4BY

## CONTRACT HIRE/VEHICLE LEASING

Major public company with interests in Motor Distribution seeks to acquire established contract hire/vehicle leasing companies.  
All replies will be treated in total confidence.  
Reply Box H2292, Financial Times  
10 Cannon St, London EC4P 4BY

## NATIONAL STOREFITTING GROUP

seeks to complete existing operations by Acquisition/Merger of Companies within the Construction/Furniture/Interiors industry including allied sub-contractors.  
Please reply to Box H2372, Financial Times  
10 Cannon St, London EC4P 4BY

## Private Company requires PLC with Full Stock Exchange Quote

Write Box H2000, Financial Times  
10 Cannon Street, London EC4P 4BY

## WANTED SOLVENT COMMERCIAL PROPERTY COMPANY

with unrealised assets of £1 million plus  
Write Box H2284, Financial Times  
10 Cannon St, London EC4P 4BY

## EXHIBITIONS WANTED

Successful UK publishing group keen to acquire established UK exhibitions/exhibition companies (business or consumer). Principals only.  
Write Box H2246, Financial Times  
10 Cannon Street, London EC4P 4BY

## FINANCIAL SERVICES COMPANY REQUIRED

Substantial funds available to acquire established company with profits £100,000-£200,000. Insurance and mergers subject to completion of financial review. Replies in confidence to:  
Box H2285, Financial Times  
10 Cannon St, London EC4P 4BY

## EXPANDING PLC

Wishes to acquire Property Development Companies, Housing Companies, Contracting Companies or combination.  
In the first instance please write to Finance Director.  
Box H2322, Financial Times  
10 Cannon Street, London EC4P 4BY

## Business Services

## COMMERCIAL FUNDS

available  
\* Property Development  
\* Investment Properties  
\* Project Funding  
\* Refinancing

We also have good quality property development projects which require equity funding by private investors. High potential return on capital.  
Call: CAPITAL CONSULTANTS (UK) LTD  
Worcester House, Dragon Street  
Petersfield, Hants GU31 4JD  
Tel: 0730 88722 - Fax: 0730 44710

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## COMPUTER SPECIALISTS

with 25 years installing business systems. Mini and networked micro computers a forte. Own integrated software, most applications. Competent analyst, programmer. Total project management. Short or long term contracts sought.  
0353 4444 or 0860 410 121

## LIMITED COMPANIES

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**EXPRESS**  
CURRENT ACCOUNTS LIMITED  
General House, 25 Oldgate, London EC1A 3JH  
Birmingham 01-232 2171, Brixton 01-874 1112

## Plant and Machinery

**SALE BY AUCTION LONDON, EC1**  
on Wednesday, 22nd July 1987 at 1 pm  
By Order of the Owners due to resignation  
MOORE & MATTHEWS (PRINTERS) LTD.  
10 Northburgh Street, London, EC1  
ON VIEW at the Works  
But to be sold at THE BARBICAN CITY HOTEL  
CENTRAL STREET, LONDON, EC1A 4BB

The Valuable Lithographic Printing Machinery  
TWO ROLAND FAVORIT 2500mm x 1000mm 2000mm x 1000mm  
NIPRO 2500mm x 1000mm 2000mm x 1000mm  
KORD 64 and QTO "HEIDELBERG OFFSET" SINGLE COLOUR  
(1983)  
OFFSET PRESSES  
ON VIEW: Monday and Tuesday prior 9am to 4.30pm  
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## THE ARTS

Hayward Gallery/William Packer

## Slim bridge on shallow waters



Janet McTeer in Ostrovsky's *The Storm*, which opened last night in the Royal Shakespeare Company's small Barbican auditorium. The Pitt-Nick Hamm's production of a new translation by Stephen Lowe will be reviewed on this page tomorrow.

## NCOS Orchestra/Festival Hall

Max Loppert

The National Centre for Orchestral Studies offers potential orchestral players a year of study between departure from college or conservatoire and arrival in the "real world," in which they may be transformed into actual ones.

Part of the programme involves playing as a fully-dedicated orchestra in public concerts such as *Sundays*. It contained a full load of exciting works, it was conducted by a leading musician (Roger Norrington), and it had a front-rank violinist (Mayumi Fukukawa) as concerto soloist. All this must be of inestimable value, and through-out the course the Centre arranges for its players many other concerts of equally beneficial kind.

The main work was Mahler's Fifth Symphony—a massive piece, demanding stamina, weight of tone, confidence in the countless exposed passages (departmental and solo), and above all a kind of unarguable corporate authority that young players take some time to acquire. It has to be said that the performance was more remarkable for willingness, and for a handful of boldly turned details (the first trumpet brought to the opening just the right bitter edge), than for the mature Mahlerian virtues. String-tones, particularly in the wild, wailing, or mournful

## Medici &amp; friends/Wigmore Hall

Dominic Gill

I have often enough had occasion to praise the Medici String Quartet in the 15 years since they were founded. They have never figured among the most exciting of British quartets, but they are gifted and reliable, and can usually be counted upon to produce at the very least a polished and thoroughly civilised evening's music-making.

For whatever reason—the weather perhaps, or the time of year, or the time of life—the Medici's recital with friends last Saturday night was one of the duller recitals I have heard from them, or from anyone else, in years. Their account at the start of the evening of Mozart's B minor string quintet (for which they were joined by the viola of Michael Cookson) was decent as far as it went, but tepid to a degree—correct but almost wholly uncommenced, and delivered without a trace of subtle spirit or buoyancy. It

was the kind of performance associated indelibly in my memory with bored final-year Academy students: as if the Medici after a decade and a half had somehow mysteriously come full circle.

As was one of the cards that the arrival of the pianist John Bingham for performances of Brahms's F minor piano quintet op. 34 and Glinka's Great Sextet *Originals* might shake up the ensemble. The Glinka sextet in particular is a piece of featherlight buoyancy and charm—a purpose-made vehicle of musical seduction (precisely and literally as which it was intended originally conceived). But the players made little of its delights, and surprisingly almost nothing at all of its ardour. A splendidly characterful and mellifluous salon effusion, which they delivered with all the colourful and seductive charm of a beige nylon bedsheet.

For British art, at least at the official level of major exhibitions and general recognition at home and extensive promotion abroad, Gilbert & George certainly seem to have been the darlings of the 1980s. In recent years their entire shared career, since first they came together at Saint Martin's School of Art in the later 1960s and each shed forever his patronymic in the name of a more sacred union in art, has been most grandly retrospectively, chunk by chunk and suitably embellished in thick, successive, portentous tomes.

With their achievement of the Turner prize last year, for which they also ran in 1984, we might have thought their apotheosis complete. But no: we must not anticipate, least of all in hope. The huge show that now all but fills the Hayward Gallery (until September 28; sponsored by Beck's Beer), which has been touring Europe this year, is a masterpiece of all in hope. The huge show that now all but fills the Hayward Gallery (until September 28; sponsored by Beck's Beer), which has been touring Europe this year, is a masterpiece of all in hope.

Quite why they should have hit the jackpot now, in these more straight-faced, constrained and sensible times is hard to say, unless of course they were not being ironical at all. "To be with Art is all we ask," they would say. "Oh, Art, what are you? You are so strong and powerful, we really do love you and we really do hate you. Why do you have so many faces and voices?" And



"We" (1983), photo-piece by Gilbert and George

Underneath the Arches they, or rather their Singing Sculpture, sang on for a year or two. But for them *The Laws of Sculpture* (1989) even then were somewhat less plaintive and more open, and in contrast to their present, entrenched and isolated position. The work itself, with its performances, texts, statements of principle, post-cards, invitations, autobiography and way narcissism, was as various as it was deft, mischievous, ironical and subversive.

Just so were the texts that accompanied their "Magazine Sculpture," openly scatological and obscene in its title that appeared in *Studio International* in May the following year, in a censored version. The "Sculpture," as artist-centred as ever, was no more than a pair of portrait photographs with each respectively identified by the offending, or offensive words pinned across his chest.

Was it then that the formula was set, that bears down so heavily upon us from the walls of the Hayward? So much has changed in the work, it would seem, in its scale and commitment, professional presentation, and yet so little. For there was always the self-conscious attention to points of style, of typography if not of grammar, the right typeface and the right card, the cigarette held just so, the rose in the buttonhole, the suit buttoned up and the sensible shoes.

Those hints and labels still tend towards the scatological, the sexual and the blasphemous, sometimes residual in the photo-

graphic reference on which Gilbert & George have relied for well over a decade past, more often graphically imposed after the event. Remove the slogans and, curiously, the work suffers nothing by the loss, but rather gains by the consequent ambiguity.

This is what gives the game away. For limited though their formal repertoire has now become, Gilbert & George dispose it with extraordinary finesse and, by size alone, considerable daring. Their own hieratic presence, like the guardian colossi to the temple, can command at least some awe and respect, and their heraldic colours most certainly engage the eye. In all they do, they are masters of the modern technology of photographic montage with its shifts of scale, fractured space and often ravishing detail, whether it is a branch full of blossoms reduced to the very point of abstraction or the serene face of a youth. But this is all effect and mere technique.

It is easy to gloss over the desire to shock as a necessary element of their artistic spirit. To object may always be to miss the point and no one is more anxious to take the point than the indulgent and well-meaning liberal conscience.

With Gilbert and George, for all their evident sophistication and critical success, may be addressing no profundity greater than that of the giggling adolescents waiting upon their teacher to respond to the message scribbled on the blackboard.

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## Workshop pleasures few and far between

In its winter season, New York City Ballet presented two new ballets by Peter Martins: *Les Fêtes*, a new work by Mozart, and *Ecstasie Orange*, music by the young American composer Michael Torke. In the spring season just ended, the company gave us similar mixture: two more ballets by Martins, one to music by Handel, *Les Gentilhommes*, and the other an extended version of *Ecstasie Orange*.

*Les Gentilhommes*, as the title suggests, is a ballet for men, nine of the younger ones in the company. They begin in a double-diamond formation, performing a series of arm movements. If a reference to the opening of Balanchine's *Serenade* is intended, the point is obscure. Balanchine shows us the transformation of young girls into dancers, while all Martins has to offer is a bunch of young male dancers who remain just that—they don't undergo any transformation at all, least of all into maturity.

The School of American Ballet "workshop" performances this year included two of Balanchine's most demanding ballets, *Discovertimento No 15* (Mozart) and *The Four Temperaments*, which the young students performed with the

assurance of grown-ups. (The students of the school of the Paris Opera, on the other hand, seem recently in Avellina's version of *Les deux pigeons* and Lifar's labored neo-classical *Suite en blanc*, still look like children, however well trained.)

This new ballet of Martins's

*Ecstasie Orange* is stupefying. Martins has added two new sections, *Green* and *Purple*, in front of the original epynymous one. Balanchine's sophisticated *Bourrée fantasque* was said to be a ballet about New York night-clubs, *Ecstasie Orange* perhaps, celebrates the singles bar and the kind of affectless

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New York City Ballet have just presented two new works by Peter Martins, one to music by Mozart, the other scored by Michael Torke. But chief pleasures resided in the art of dancers weaned on Balanchine and boosted by Tharp and Jerome Robbins.

gives its dancers, most of them fairly recent graduates from the school, nothing to cut their teeth on, so to speak, except a lot of steps. One watches with glazing eyes as he works out his all too schematic structure: three times three, one page de trois after another, followed by a great future. The least expressive of the dancers, closes the piece with an ineffectual, would-be melancholy solo. The ballet ends not with a bang but a whimper.

If *Les Gentilhommes* is dull,

sexual encounter that originates there. The ballet's center-piece is a long duet for Heather Watts and Jack Soto, in which she performs such feats as balancing on the top of her head and the tips of her toes in a "bridge" position. She could no doubt have a great future as a contortionist. Torke's music sounds rather like a few riffs from Stravinsky's "Ebony Concerto" repeated ad nauseam. The season did have its pluses, however, as evidenced by the ballerinas who

## The Fairy Queen/Florence

William Weaver

The announced combination was enticing: Purcell's *Fairy Queen*, in the Boboli Gardens, staged by Luca Ronconi, whose one undisputed success, years ago, was a fanciful theatre-piece based on Ariosto's *Orlando furioso*. The theatre-lover's appetite was further whetted by the information that Ronconi would use an Italian text, the early 19th century translation of *A Midsummer Night's Dream* by Michele Leoni, a fascinating man of letters, friend of Byron, and a pioneer Shakespearean.

In the event, the Boboli Gardens came off best. After late afternoon rain, the broad, high slope facing the Meridiana was verdant and magical. Though the evening was irreparably muggy, the great trees gave a false sense of coolness. But the main-made scenic elements, by Luciano Damiani looked false, too; and intrusive. The play's pastoral lightness—like the garden's freshness—became heavy even portentous.

And Ronconi—whose love of sheer length makes Schubert seem curt—did everything to make the production heavier, loading it with extraneous machinery: hay-wains drawn by beautiful, but nervous, oxen; a series of coaches employing a dozen or more horses. Though the actors were more than equal to the task, the production was, for the most part, unintelligible. The miking, too, was clumsy. All the voices seemed to come from the same source, so it was usually impossible to tell which of the visible actors was speaking at a given moment.

And the production showed

Ronconi at his most perverse. With the entire Boboli space at his command, he crowded much of the action on to a narrow catwalk. Instead of sinking to sleep on the lovely sward, Tatiana was made to take her slumber awkwardly propped against the hip of a large Roman tub. Puck was no sprite, but a balding, stocky footbrailer, obliged to run up and down the slope at murderous speed, with a resulting breathlessness that made his amplified panting sound like a death-groan.

The actors are not worth naming: they were uniformly terrible (though, in some cases, it was entirely Ronconi's fault). Fortunately there was the music, and the musicians were as good as the actors were bad. Conducting a reduced Magico musicale orchestra and chorus, Roger Norrington brought a feeling for style and elegance to the producer's chaos. Mal-dwyn Davies, tenor; Lesley Garrett, soprano; and Jill Gomez, soprano, were the principal singers, and did their job admirably: in the Corydon-Mopsa intermezzo, Richard Lloyd-Morgan and Timothy Wilson were delightful and received a grateful applause from the audience, who had sat in glum silence through the unfunny bawling of Bottom, Snout and co.

I must admit that the above observations are based on the first three acts (lasting over two hours). At midnight, the audience was dwindling; and—faced by a 40-minute interval and two more acts—I, dwindled with it.

## Royal Ballet School/Covent Garden

Clement Crisp

The Royal Ballet School's annual Opera House outing on Friday night will be repeated again this year. This time, as ever, a-buzz with enthusiasm and loudly cheered. The first part of the evening took the form of a divertissement, beginning with those folk dancers which the young display the nippiest footwork, not least in an Irish jig where quicksilver feet flash under rigidly proper torsos.

There followed some short numbers in which tender sprigs of talent were on classical view, with Michael Nunn displaying a clean and elegant manner in Ashton's quartet from the Swan Lake ballroom scene, and in the final duet from *The Two Egypians* one notices, one admires, a gorgeously, a Doll Dance set to Lyadov's "Musical Snuff-box" tinklings, in which two children were attacked by terminal Soviet winsomeness.

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## FINANCIAL TIMES

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Tuesday July 14 1987

## Shadows old and new

BRITAIN'S NEW shadow Cabinet, announced yesterday, will almost certainly not lead the Labour Party into the general election in the early 1990s. Too many questions remain unanswered for that. There has still not really been an inquest into why Labour lost the last election, nor any full inquiry into why the party has now lost three general elections in a row. Whether there is a place any more for an alternative government of the left or centre-left is a matter that will have to be addressed at some stage.

Still, unlike the SDP-Liberal Alliance which has reacted to the election results by carrying the war into its own camp, Mr Neil Kinnock, the Labour leader, is at least going through the motions of business as usual. He emerged from the election with his own stature enhanced and his leadership unchallenged. Election results, however, of which department Labour thinks is more important: the Treasury or Trade and Industry. That is one of the party's unresolved internal debates, on the outcome of which much will depend. The old interventionist Labour Party always wanted to set up a ministry to challenge the Treasury; the Department of Economic Affairs in the 1960s was an example. More recently, that putative role has gone to the DTI. Will a modern Labour Party accept Treasury dominance and try to reform from within? Nobody yet knows.

**Campaign star**  
 The list is not startling. It looks short on experience, Mr Denis Healey, the party's veteran on foreign, defence and economic policy, having decided not to stand and Mr Peter Shore, who might have replaced him in any of those capacities, having failed to be re-elected. It also has its oddities: Mr Gerald Kaufman, the new spokesman on foreign and Commonwealth affairs, is a very good debater and an assiduous master of detail, but if he has any previous knowledge of the wider world, he has kept it to himself. The best explanation is that he has been rewarded for consistently polling well in the shadow Cabinet elections and that Mr Roy Hattersley, the deputy leader, wanted to take over Mr Kaufman's role in home affairs rather than do foreign policy himself.

Some of the other appointments show fair Mr Gordon Brown should be a very effective shadow Chief Secretary to the Treasury. The fact that Mr Kinnock is ready to appoint a young man of his calibre to the post suggests that House of Commons debates on public expenditure will become more

serious. It is also astute to give the shadow education portfolio to Mr Jack Straw. Education will play a large part in the new parliamentary session and Mr Straw, with his experience of local government, should be capable of standing up to Mr Kenneth Baker, the Education Secretary.

Two other appointments attracted some publicity before they were announced: the promotion of Mr Bryan Gould to shadow Trade and Industry and of Mr John Smith to shadow the Treasury. Mr Gould was one of the stars of Labour's election campaign. Yet Mr Hattersley, the outgoing Treasury shadow, seemed to think that it would be going too far, too soon to put him on the tail of Chancellor Lawson.

Personalities may have had something to do with it; the interesting question remains, however, of which department Labour thinks is more important: the Treasury or Trade and Industry. That is one of the party's unresolved internal debates, on the outcome of which much will depend. The old interventionist Labour Party always wanted to set up a ministry to challenge the Treasury; the Department of Economic Affairs in the 1960s was an example. More recently, that putative role has gone to the DTI. Will a modern Labour Party accept Treasury dominance and try to reform from within? Nobody yet knows.

**Limited material**  
 A lot else is unknown, too. The party's left wing is not shadow Cabinet. Will some of its new parliamentary members such as Mr David Blunkett, eventually find a place? Indeed, the question of whether a party that has spent much of the last two decades riven by faction can come together to form a unified, civilised left capable of winning a general election. Not least, there is the future of the trade unions and their relationships with the party. The TUC is conducting its own inquiry into these issues.

Some of the answers will become clearer as the party conference in the autumn, and there is time in hand. So far Mr Kinnock has not panicked; he is doing the best he can with limited materials.

## King Hassan's running sore

A STATE visit represents the most solemn and cordial way that two countries can affirm their friendship without making any specific commitments.

In the case of King Hassan of Morocco, whose state visit to Britain starts today, there is no very close traditional or commercial tie to celebrate. The visit may perhaps have the effect of stimulating greater British involvement in the Moroccan economy, if it helps to convince British companies that the formidable Moroccan debt burden can continue to be managed, or juggled, as it has been for the last few years; and King Hassan probably hopes it will win him some British support in his attempts to obtain special treatment in European Community.

But he must know that that is not very likely. The main value of the visit, in his eyes, will be that it broadens the range of his international contacts and strengthens his position to cut a figure on the world stage. Britain is not as important to him as France or the US, but being feted in London may give him that much more leverage in Paris and Washington, as well as nearer home.

## Direct confrontation

The British Government has presumably decided that he is worth cultivating to that extent. He is pro-Western, as he is fond of reminding Westerners who meet him, although there is no easily identifiable Soviet threat in his part of the world—and if there is an Islamic threat it is unlikely that stressing his ties with the West is the best way to contain it. Perhaps more to the point, he is a moderate on the Arab-Israeli conflict and has worked hard to encourage other moderates on both sides and bring them together.

He is also to all appearances very firmly in control of his country, after 26 years on the throne and has now succeeded in extending that control to virtually the whole of the western Sahara.

That last achievement, however, is somewhat double-edged, for it is a sign of the success of military conquest, and is not yet complete. The war is still going on, and the very

fact that it is now being conducted on the edges of the conquered territory increases the risk of direct confrontation with the neighbouring states, namely Algeria and Mauritania.

The guerrillas of the Polisario Front show no sign of abandoning the struggle, and Algeria, which has backed them consistently through 11 years of war, shows no sign of willingness to pull the rug from under them. It will in any case be difficult for her to do so now that the "Sahrawi Arab Democratic Republic" is a full member of the Organisation of African Unity, recognised by 70 other countries, while the Polisario Front itself is recognised by the UN General Assembly as the authentic representative of the "Sahrawi people."

**Diplomatic finesse**  
 The Moroccans would argue that the very notion of a Sahrawi people is an artifice and that many of the "refugees" living in the Polisario-controlled camps on the Algerian frontier come from other parts of the Sahara (as is certainly the case with some of the Polisario leaders) from Morocco itself.

It is indeed difficult to establish who was born where in an area of almost entirely nomadic population. But there is a sense in which all nations are artificial, especially in their early days; and it remains true that in 1975 a UN mission to the territory then still under Moroccan rule found an overwhelming majority in favour of independence rather than union with Morocco. Nothing has happened since to legitimise the Moroccan annexation, and King Hassan's offer of a referendum does not constitute a solution unless the two sides can agree on the modalities of holding it.

The conflict will have to be ended by negotiation, and President Chadli Bendjedid of Algeria has repeatedly made it clear that he will not negotiate on Polisario's behalf. Somer or later King Hassan will have to negotiate with them directly, following up his success in war with corresponding diplomatic finesse. That is what has been urged on him repeatedly by the UN and the OAU. The British Government should add its friendly voice to theirs.

Roderick Oram examines the reasons for some erratic performances on Wall Street

## Too far, too fast

WALL STREET securities firms are running ahead of themselves, judging by reports of heavy trading losses, costly expansion of empires and introduction of ever more rarified and risky products.

While trading losses are as natural to investment dealers as crop failures to farmers, the scale of Wall Street's wave of bad news indicates that the problems go beyond poor bets on the direction of markets.

In recent months, Merrill Lynch has suffered losses of \$275m (\$171m) and First Boston an estimated \$100m when new and inadequately understood types of securities behaved unexpectedly in volatile markets.

In Merrill Lynch's case most of the damage was done by unauthorised trades executed by a 36-year-old employee.

More red ink is expected as other firms report results for the three months just ended. Many have been hurt not only by this spring's rout of the US bond market, but also by the strains of intense competition at home and abroad and the huge costs of staking claims in London and Tokyo.

This blow on the performance of US securities houses in the fifth year of bull markets has intensified a long-running debate. Has the 1980s' surge in volume, risk, complexity and internationalisation of business overwhelmed management ability? "We've all been guilty of dealing in abnormal risks but sometimes we've only seen them after the fact," says one senior Wall Street executive.

Most dramatically, the leading officers of stockbroker Kidder Peabody were ousted and the board reconstituted in May by General Electric, which acquired it. GE, disturbed by the way Kidder had failed to control abuses such as insider trading, brought in a tool and die man to instil industrial-style discipline.

Wall Street's balk at the notion that their mercurial business can be bound by the straightjacket of budgets and corporate plans. But they know they must search for a better handle on their business.

The problems stem from years of helter-skelter expansion of staff numbers and products. A 20 per cent annual increase in workforce through the 1980s has been the norm. Salomon Brothers' payroll grew 40 per cent last year as it geared up large operations in London and Tokyo and expanded in new domestic areas such as real estate finance.

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Instructing the newcomers has become a top priority. Training programmes, which may last six months for raw recruits, can teach the mechanics of the business, but are less successful with ephemeral subjects such as trading instincts and company ethos. Each firm considers its own style to be a key to its success, so personnel officers talk frequently of bonding and transmission of corporate culture. Goldman Sachs, for example, has developed a trivia game to hand down company lore. (What was the firm's first public offering? United Cigar Manufacturing, \$45m cumulative preferred stock, April 1906.)

"Culture and character are very unique and very hard to convey in a speech," says Mr James Massey, the Salomon managing director in charge of sales, trading and training. "You understand it when you get to work." Conditions on the job have never been tougher, for young and old hands alike.

US trading in financial instruments has tripled in the past five years to an estimated \$400bn a day in the form of government, corporate and municipal bonds, stocks, futures, options and foreign exchange handled by securities houses.

Firms dedicated to staying ahead have come up with a stream of new products. Mortgage-backed securities, bonds stripped into interest-only and principal-only portions, bonds backed by asset such as credit card receivables and currency hedges built with futures and options from mathematical blueprints are just some of the tools which have already become a little humdrum but they are double-edged: on the one hand they help handle volatility and volume; on the other, they may help create them.

The problem is that innovative instruments can behave unpredictably in unusual market conditions. For example, many firms suffered losses just over a year ago on bonds collateralised by pools of residential mortgages. They were designed to be long-term securities, but their overlooked an element of human nature: when interest rates fell sharply in the spring of 1986, homeowners took out cheaper mortgages and paid off the more expensive ones backing the bonds. Suddenly, they became short-term bonds and the resulting turmoil cost firms dearly.

"An industry, we are venturing into products we do not understand as well as we used to," says Mr Rodney Schwarz, Faine Webber's analyst of Wall Street firms. Moreover, suggests a management consultant, "markets and products evolve too quickly to put effective controls around them."

Traders steer clear of losses by such traditional methods as debt dealing and hedging. They are also turning to more sophisticated aids, such as computer-based statistical models devised by Wall Street's newest gurus: mathematicians and quantitative analysts, known as rocket scientists or quants.

On most occasions, these precautions work well. But none are infallible. Skilful trading has its limits, especially given the heightened volatility of markets and the bigger inventories firms carry. Treasury bonds, for example, lost some 10 per cent of their value in the first two weeks of April, a decline which might have taken a year in times past.

The rapid growth of some firms has meant their seasoned traders have moved into managerial roles, leaving the desks staffed with people who have never known a down market. Hedges are based largely on traditional relationships between securities. Thus, a dramatic shift in markets or in one side of a hedge undermines them. "Just when you need them, they tend to collapse," says one senior trader.

Similarly, mathematical models are built on historical data. "Models are wonderful for predicting the past," says a First Boston executive uncomfortable within private partnerships.

Morgan Stanley is credited with one of the most gradual but complete evolutions into management by committee. "This place is very carefully planned but it is not an ivory tower exercise," says Mr Geoffrey Elliott, a managing director involved in planning and administration.

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THE TOP 101	
1 Salomon Inc	\$3,462m
2 Merrill Lynch	\$2,90m
3 Goldman, Sachs	\$1,90m
4 Shearson, Loebman	\$1,40m
5 Drexel, Burnham, Lambert	\$1,30m
6 Prudential-Bache	\$1,00m
7 First Boston	\$0,90m
8 Bear Stearns	\$0,94m
9 Dean Witter	\$0,70m
10 E. F. Hutton	\$0,70m

## US SECURITIES FIRMS

THE ROOM			
Year	Return on equity	Total assets	Employees
1986	15.5%	\$23.8m	138,400
1985	15.9%	\$21.3m	129,300
1984	7.7%	\$16.7m	121,700
1983	19.8%	\$14.2m	117,800
1982	21.9%	\$10.7m	102,700
1981	13.4%	\$6.1m	90,900
1980	28.8%	\$6.7m	90,000
1979	15.8%	\$5.0m	78,400
1978	10.8%	\$4.4m	73,700
1977	6.3%	\$3.9m	70,200

† US investment dealers ranked by equity capital, end 1986  
 Source: Securities Industry Association, NYSE, Bureau of Labor Statistics

Information flows, too, are a problem. Computer systems are inadequate in some firms, according to a leading management consultant who is helping to improve them. He knows, for example, of one major firm which is spending \$8m over two years on an overhaul to account for huge yen denominated sums. At the moment the machines are lopping off a few digits to the left.

More crucially, firms "have to turn data into information," as Mr William Mayer, a First Boston managing director, puts it. "We can see what the numbers say, but we are trying to work out what they mean."

Management talent may turn out to be one of Wall Street's most scarce resources. Up to now firms have tended to promote the best salesmen and traders, or most forceful individuals, to management roles. To meet the demand for more sophisticated leaders, firms are trying to grow their own talent.

"We now recognise the need for some people to be only managers," says Mr Massey. How do Salomon's die-hard traders react to the call? "They see it as necessary but less fun."

Firms are sceptical about bringing people in from outside, because of the fluidity and unpredictability of the securities industry. "Tissue rejection" has killed many attempts to graft on outside talent, says one management consultant. In addition to the changes at Kidder Peabody, people are watching Merrill Lynch, which recently hired Mr Courtney Jones, from General Motors, and Mr Eugene Rotberg, from the World Bank, for senior roles in finance and risk management.

Finally they agreed to proceed. By the time the debt was refinanced in the junk bond market five months later, First Boston had booked more than \$100m in fees for the deal.

Although such an approach still works well for his strategic moves, Wall Street has a long way to go to develop management systems which ensure adequate control over the myriad decisions made daily by people further down the line.

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'As an industry, we are venturing into products we do not understand as well as we used to'

fortable about his firm's recent losses, incurred within its own trading rules.

Wall Street is acutely aware of these problems and knows it ignores them at its peril. The search for greater control has taken varying forms, but most firms have given prominence to capital, credit and risk committees. Typically, they allocate capital to the most deserving lines of business, analyse credit risk, weigh up assets and liabilities and evaluate the risks of individual deals, types of business or markets.

Often these committees have sprouted within the management hierarchies which have evolved since the simpler times of the 1970s, when decisions were taken more informally,

like changing from the Sun King to rule by the office of the chairman, a board of directors and committees." Mr John Gutfreund, chairman, told a class of trainees recently. "We're still acclimatising to it." This may sound like a radical change for Salomon, known for its shoot-from-the-hip trading style. Executives stress, though, that the atmosphere remains informal. "You can have informality and still be well managed," says Mr Massey.

Whatever the degree of change, all firms face similar challenges. Wall Street is populated by what American psychologists call "type A" personalities, those cocksure self-starters of market legend. Such people will no doubt chafe at management by committee.

Appropriately enough Cosgrove is by training a sanitary engineer.

Insiders at the bank say the memorandum is extraordinarily convincing, right down to the careful forgery of Cosgrove's signature at the bottom.

It tells staff that entrances to the rest rooms are being equipped with computer-linked voice print recognition systems that will record their visits. Once they have used up their monthly allocation of 20 visits the door will not open to their command until the first of the following month.

Staff are requested to make two voice imprints for the system: "one normal, one under stress."

A bank spokesman says the notice was "refreshingly humorous" compared with some of the more vicious documents that have been circulated recently. But it was definitely a hoax, he added without a trace of stress in his voice imprint.

## Tennis talk

In spite of the failure of either Boris Becker or Steffi Graf to win a Wimbledon crown this year, West Germany is tennis-mad at the present time.

One Bonn defence ministry official, referring to the discussions under way on improving military links with France, draws on sports commentators' language to describe how they cannot, in any way, substitute for West Germany's defence relationship with the United States.

"Just because the US-German tennis may be going less well, this does not mean we can move to a next-door court," he says.

In a reference to the US nuclear strength, he adds "The Americans have the better balls."

Observer

## Men and Matters

## Daimler Benz's new driver

Yesterday's musical chairs at the top of Daimler-Benz, West Germany's largest company, have given the conspiracy theorists plenty of food for thought.

Those who see the hand of Deutsche Bank, the country's biggest financial institution, behind every twist and turn in German economic life must be having a field day. And some chief executives will be feeling the question of why Deutsche Bank decided to change course in mid-stream.

But the premature resignation of Werner Breitschwerdt, Daimler's chief executive, and his likely replacement by Edzard Reuter, his deputy, begs the question of why Deutsche Bank decided to change course in mid-stream.

That it had a hand in the changes is undeniable; the bank owns 28 per cent of Daimler, and Alfred Herrhausen, its co-speaker, is Daimler's supervisory board chairman.

Judging by the rows of limousines speeding out of Deutsche Bank's underground car park at its Frankfurt headquarters every night, it even accounts for a decent slice of the auto manufacturer's production.

Nevertheless, Breitschwerdt was Deutsche's own choice back in 1983 on the sudden death of Gerhard Prinz, Daimler's previous chief executive. Some say he whispered the job offer to Breitschwerdt in a dying gasp. Others say that Reuter was deliberately passed over because of his active support—he is a card carrying member of the opposition Social Democratic Party (SPD).

Indeed, so bright was Reuter's star in the SPD's firmament that he was a possible candidate for finance or economics minister had Helmut Schmidt managed to stay in office in 1982.

been encouraged to step aside for his former rival.

Reuter is widely regarded as one of the architects behind Daimler's rapid growth through acquisitions in the past couple of years. But the most far-sighted German boardroom watchers are already putting their money on Helmut Werner, aged 50, the present head of tyre maker Continental Guma, to keep Daimler rolling in the longer term.

The problem is that innovative instruments can behave unpredictably in unusual market conditions. For example, many firms suffered losses just over a year ago on bonds collateralised by pools of residential mortgages. They were designed to be long-term securities, but their overlooked an element of human nature: when interest rates fell sharply in the spring of 1986, homeowners took out cheaper mortgages and paid off the more expensive ones backing the bonds. Suddenly, they became short-term bonds and the resulting turmoil cost firms dearly.

"An industry, we are venturing into products we do not understand as well as we used to," says Mr Rodney Schwarz, Faine Webber's analyst of Wall Street firms. Moreover, suggests a management consultant, "markets and products evolve too quickly to put effective controls around them."

Traders steer clear of losses by such traditional methods as debt dealing and hedging. They are also turning to more sophisticated aids, such as computer-based statistical models devised by Wall Street's newest gurus: mathematicians and quantitative analysts, known as rocket scientists or quants.

On most occasions, these precautions work well. But none are infallible. Skilful trading has its limits, especially given the heightened volatility of markets and the bigger inventories firms carry. Treasury bonds, for example, lost some 10 per cent of their value in the first two weeks of April, a decline which might have taken a year in times past.

The rapid growth of some firms has meant their seasoned traders have moved into managerial roles, leaving the desks staffed with people who have never known a down market. Hedges are based largely on traditional relationships between securities. Thus, a dramatic shift in markets or in one side of a hedge undermines them. "Just when you need them, they tend to collapse," says one senior trader.

Similarly, mathematical models are built on historical data. "Models are wonderful for predicting the past," says a First Boston executive uncomfortable within private partnerships.

Morgan Stanley is credited with one of the most gradual but complete evolutions into management by committee. "This place is very carefully planned but it is not an ivory tower exercise," says Mr Geoffrey Elliott, a managing director involved in planning and administration.

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Appropriately enough Cosgrove is by training a sanitary engineer.

Insiders at the bank say the memorandum is extraordinarily convincing, right down to the careful forgery of Cosgrove's signature at the bottom.

It tells staff that entrances to the rest rooms are being equipped with computer-linked voice print recognition systems that will record their visits. Once they have used up their monthly allocation of 20 visits the door will not open to their command until the first of the following month.



## Letters to the Editor

## Community charge: ability to pay or benefit principle

From Mr W. Weislog

Sir, Rosalind Levacic (July 8) extols the merits of the so-called benefit principle of taxation (taxation according to the benefit received from public goods) and takes Michael Frowse (July 3) to task for upholding the ability-to-pay principle. It is true that most textbooks on public finance contain also a section on the benefit principle and on the underlying theory, but to call it "a fundamental principle of taxation" is, in my view, an exaggeration. To my knowledge, the benefit principle has never been put into universal practice, and most modern market economies and their local authorities appear to adhere to the ability-to-pay principle.

The reason for the universal adherence to the ability-to-pay principle is plain: the benefit principle is generally quite impracticable. Since the benefit which government and local governments usually provide cannot, as a rule, be measured and apportioned to the individual taxpayer, the defence or the services provided by the police, for example, the benefit to individuals is simply unascertainable. After all, the taxpayer is not buying apples or oranges, nor a bus ticket or a packet of corn flakes for that matter! From the state or from the local authority, but a common benefit, as distinct from an individual one. On the other hand, the benefit principle in case of the latter can be applied. Hence, nearly all modern writers on public finance agree that the ability-to-pay principle is the only satisfactory one for apportioning the tax burden.

The above would appear to hold good for any common benefit, whether provided by central or local government. To try and make a distinction between the two seems to me wholly artificial.

## Comments concerning Contibel

From Sir Philip de Zurena

Sir, I should be grateful if you would allow me to reply to some of the comments made by Iain Williamson (July 8) concerning the bid for Contibel.

The board of Contibel's original recommendation of 275p per share was made because Tractebel and GBL, which already owned more than 20 per cent of the company, informed the board at that time that they were not prepared to make an offer at a higher price. The board judged that in the absence of the shareholders' vote, the share price was likely to fall in the market—a view shared by many investment analysts at the time. Since the "original" offer "the" value of Contibel had risen, the corporate tax position had altered, and shareholders had not responded favourably to the original offer. The board was still of the view that a general offer was in the interests of all the shareholders partly because, through its holdings, the Belgian group could have prevented any substantial development of Contibel, for example through acquisition or disposal.

## Increase in MBA student fees

From the President, London Business School Students' Association

Sir, The debate surrounding the recent 124 per cent increase in tuition fees for the MBA course at London Business School has so far ignored the less than ideal situation of the part-time programme.

Typically, young managers on the programme have their fees paid by their employers over the three years of the course. From a survey that this association has conducted 50 per cent of students claim that their sponsoring companies would be unwilling to pay the increased fees. Indeed, 52 per cent have said that they would have gone elsewhere in the UK to study had the new fee structure been in place when they were accepted by LBS.

## Education UK-US style

From Mr B. Hopkinson

Sir, Mr J. Y. attempt (July 8) to link US and UK education systems indicates he did not learn much during his stay in the US. The US school system has always been internally deficient. Its objective has been and still is, to take the children of immigrants and turn them into well-balanced, English speaking, US citizens. The UK system, at its best, has been and still is superior to the US, as regards educating its alumni. Witness the ease by which British educated scientists and engineers, including myself, can carve out careers in the US. With the experience of educating four children in the US and UK I would recommend that the UK distance itself from American methods and standards, in the attempt to catch up with the Japanese. Bringing back the old grammar school may be all that is required.

B. Hopkinson, 23 Druids Woods, Avon Way, Bristol.

## Channel tunnel cannot restore prosperity to UK ports

From the Director, British Ports Association

Sir, I am pleased to see in your article "Clyde port for Channel tunnel would not pay" (July 6) that the idea of the Channel tunnel bringing great opportunities for UK west coast ports to compete for transatlantic European container trade and tranship through the tunnel, to the Continent has been finally laid to rest. The study carried out by the consultants Pleda and commissioned by Clyde Port Authority has concluded that a plan to restore the Clyde to a major port serving continental Europe is economically viable. Pleda has added that the causal reasons lying behind this conclusion can be applied equally to all UK ports.

Since the outset of the Channel tunnel project this association has argued that the Channel tunnel will be highly

To accept the "benefits received" principle would lead us to the absurd conclusion that a community charge ought to be related to the number of school children or old people in a household.

If taxes are to be related to benefits available, then the method of assessment must take account of the fact that public services are not there to be enjoyed equally by all; their quality varies from place to place even within the same local authority area. Some schools are better than others, and not everyone can live opposite a park.

The most accurate measure of the quality of public services available at a particular location is the value of land; land values are the market value of the infrastructure enjoyed at that location. If we wish to relate taxation to benefits, then the most appropriate way of doing so would be to move towards a system of rating or valuation based on the value of land. Such a reform is politically unacceptable, we should at least acknowledge that rateable values contain an element of land value; to that extent, the present rating system already conforms to the "benefits" principle.

The community charge will do little or nothing to bring local government spending under control. Money spent on dubious causes catches the headlines, but it is minute in relation to the total. The real waste is largely out of public view; it is not politically motivated and has little to do with the actual method of raising local revenue or any supposed lack of accountability through the ballot box. The problem has its roots in managerial and financial structures within local government, and the proposed community charge is no remedy.

Henry Law, 19 Queen's Gardens, Brighton, Sussex.



## Engineers and accountants

From the Finance Director, Eaton-Williams Group

Sir, Mr Mellor (July 7) offers an excellent defence of the engineering profession and promotes the undoubted benefits to wealth creation of accountants and engineers working "in harmony". He even finds space to dismiss the generalisation that accountants are "skinflints". Speaking as an accountant who works in an engineering company, I am grateful for that.

His letter is full of other, more subtle, generalisations which in my view, do little to foster the harmony he promotes, however.

Descriptions such as the "frontiers of new technology" are a positive encouragement to the idea of the engineer's pioneering role whereas "working within budgets" suggests

## A boom time for tankers?

From Mr K. Shillito

Sir—For the first time since 1970 tanker owners may be on the verge of a breakthrough into significantly higher levels of freight earnings. Uncertainty about what may happen in the Gulf if and when the US fleet takes up its protective role in support of Kuwaiti tankers, and a firming of oil prices in the light of that and other considerations have engendered a sudden demand for tankers including some vessels for storage outside the Gulf area. A significant and reasonably lasting elevation of freight rates will only be achieved if tanker owners take a least one of two best of two options and apply their own pressure to the laws of supply and demand. If Greek, Scandinavian and Hong Kong owners were to unite in laying down minimum acceptable freight levels, some 60 per cent of the free spot tanker tonnage would be effectively organised and the

Clyde. At best the saving in terms of sea costs amounts to some \$57 per TEU to have a container delivered at the Clyde rather than Bremen, Rotterdam or Le Havre. Land costs, however, even using the cheapest, rail, are typically four to five times higher than sea costs per TEU. On plus the costs of using the tunnel, which it estimates at being around \$150 per box.

The report concludes that "the UK gateway offers not cost benefit to the shipping line considering redeployment of its vessels and only uncertain benefits to high value shippers."

In the light of the conclusions of these two recent reports perhaps now the financial and economic reality that the Channel tunnel cannot restore prosperity to UK ports can be recognised.

At present shippers enjoy substantially lower costs at Continental ports. These cost

"TURKEY HAS no intention of paying any political price for full membership" of the European Community, Mr Vahit Halefoglu, its Foreign Minister, said at Chatham House last week. He was responding to the resolution adopted by the European Parliament on June 18, which — besides calling on Turkey to acknowledge that "genocide" was committed against the Armenians during the First World War — listed several "insurmountable obstacles to consideration of the possibility of Turkey's accession to the EC. Among them was "the maintenance of Turkish occupation forces in Cyprus" and the Turkish Government's "denial of the existence of the Kurdish question."

The resolution has certainly not increased the stature of the European Parliament, if only because so few MEPs took part in the vote. Those who voted for it may have had some idea of the violent passions they were bound to provoke. Those who were not prepared to vote for it, but let it go through, behaved irresponsibly.

It was bad luck, of course, that the resolution was followed that very weekend by a Kurdish terrorist massacre in eastern Turkey. But even had that not happened there would have been an outburst of Turkish rage. The Armenian issue is one on which Turkish public opinion is ultra-sensitive partly because it is associated with terrorism and partly because there is the lurking fear that, if genocide were once acknowledged, the next step would be a demand for an Armenian state on what is at present Turkish territory.

Turks from President Kenan Evren downwards interpreted the resolution as a European demand that Turkey should cede parts of its national territory to both Armenians and Kurds. This seemed like a return to the attitude of the Entente powers after the First World War, when Greece invaded Asia Minor with the enthusiastic backing of Lloyd George, and the Treaty of Sevres envisaged the creation of both a greater Armenia and a hypothetical Kurdish state. Most of Turkey's subsequent history can be read as a determined effort by Ataturk and his successors to revise this attitude and to accept the new Turkey as one of themselves.

Among the milestones of that history are Turkey's entry into NATO in 1952 and its association agreement with the European Community in 1963. The application for full membership is thus seen by much of the Turkish elite as the logical next stage.

Yet today Ataturk's heirs find both Europe and the US



FOREIGN AFFAIRS

## A culture shock for Europe

still harping on the Armenian issue; still siding with the Greeks (at least as seen from Turkey); now apparently encouraging Kurdish separatism as well—and using all these issues to deny Turkey its place in a European Community where Greece is already seated.

They are beginning to wonder whether all their effort has not been misdirected and in vain.

How strong that mood is may be judged by the fact that the man who has lately expressed it most eloquently is President

standing, on the Turkish side, an astounding flash of revisionism, of what the European Community is really about, and why there are problems about Turkish membership that go far deeper than the mere disparity in per capita GNP.

If the peoples of western Europe have felt able to come together in a closely integrated community with the aspiration to become closer and more integrated over time, it is because they have a strong sense of sharing a common culture. It

## Edward Mortimer finds that the problems of Turkish membership of the EC go far deeper than a mere disparity in national income

Even himself—a man whose whole life has been dedicated to the preservation of Ataturk's heritage, and to securing Turkey's role in NATO. On June 23 he reacted to the vote of the European Parliament by roundly attacking NATO as a whole, accusing it of tolerating people who wanted to take territory from Turkey.

"Even the Warsaw Pact makes no such demands on Turkey," he said. "NATO will have to be reassessed. We did not go into NATO for this." And then came an even more astounding flash of revision, which implicitly calls into question the central principle of Atatürkism: "what lies behind this is a religious difference. They (the countries of Europe) are all Christian, and we are Moslem."

That was hardly a statement of policy, but it remains deeply significant. It may even represent the first dawn of under-

is a culture derived from a common history going back beyond present national and linguistic divisions: the Roman empire, the Latin language and church, the Renaissance, Reformation and Enlightenment.

Greece, which traces its cultural lineage through the Byzantine empire and the Orthodox church, is already the odd man out. Its natural affinities are much more with the Slavic world of eastern Europe. But after 1945 that world fell under the yoke of Stalinism, a fate from which Greece was saved. (In the teeth of resistance from many of its own people) by the determination first of Churchill and later of Truman. It thus became a kind of honorary part of western Europe, which on the whole has welcomed it for Byronic reasons, recognising it as the place where the common ancestors of both east and west European culture once lived.

Mr Halefoglu went on to quote a report of 1956 to the effect that NATO's deterrent role "can be discharged only if the political and economic relations between its members are co-operative and close." Few if any west European leaders would dispute that, or would wish for anything but co-operative and close relations with Turkey, as with the US and Canada. But the European Community aspires to be something more. It is hard not to fear that the process of absorbing Turkey would in the end make it something less.

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## US warships 'ready to escort tankers'

BY LIONEL BARBER IN WASHINGTON, AND ANDREW GOWERS, AND LUCY KELLAWAY IN LONDON

MR CASPAR Weinberger, the US defence secretary, said yesterday that US warships and aircraft would begin escorting the first of 11 Kuwaiti oil tankers to carry US flags through the Gulf "imminently".

Confirming earlier indications that the escort plan could take place early next week, Mr Weinberger also said that US forces were ready to attack Iranian Silkworm missiles if Iran was prepared to fire them at tankers.

He said in an interview with Knight Ridder newspapers: "The Silkworm is a weapon capable of causing considerable damage. It is important to actually understand that we would

not have to wait until it actually hit us."

Earlier yesterday, Kuwait and the US said the refuelling plan was proceeding according to schedule.

Meanwhile, oil prices rose again yesterday after a French tanker was attacked in the Gulf by an Iranian boat. Last night France demanded an immediate explanation of the incident.

In London, the price of Brent crude rose by 10 cents to \$19.85 a barrel, while in New York, West Texas Intermediate was trading 16 cents higher at \$21.48 by mid-afternoon, the highest since January last year. The market is also being affected by Iraqi claims of attacks on Iranian oil installations.

Oil prices have been driven up by nearly \$1 over the past week. Traders have become increasingly anxious about the refuelling of Kuwaiti oil tankers, and many fear that an incident could cause a large jump in the oil price.

Yesterday, the Kuwait News Agency quoted Mr Abdul Fatah al-Bader, chairman of the Kuwait Oil Tanker Company, as saying: "Everything will take place as decided and on time."

Reuters reported from Kuwait that the American flag would be hoisted on the 401,382-tonne tanker Bridgeton, anchored off the United Arab Emirates, next Monday or Tuesday. The vessel

would then sail with a US naval escort.

A second tanker, the 43,804-tonne Gas Prince, now sailing from the Mediterranean, would be refuelled as soon as it joined the Bridgeton. The remaining nine would be dealt with in the next two months.

In Washington, US officials refused to comment on the report from Kuwait, but said the Administration had always intended that the starting date would be mid-July.

A State Department official said: "There could be a little slippage because of technical hitches, but the target date remains the middle of this month."

The refuelling scheme - offered by the Reagan Administration to Kuwait in response to attacks by Iran on Kuwaiti shipping through the Gulf - has aroused great controversy in the US Congress, misgivings among America's Western allies, and worries about oil supplies.

Many Congressmen fear that the US could be sucked into the Gulf War between Iran and Iraq, Kuwait's ally, and that the Administration has abandoned its neutrality. But President Reagan has stuck to his policy, and Congress has been unable to form a consensus on an alternative plan.

## THE LEX COLUMN

## Elementary, my dear Holmes

Share dealing scandals on both sides of the Atlantic may have caused leading British and American arbitrageurs to adopt a lower profile. But no such inhibitions affect the leading Australian member of the club, Mr Robert Holmes a Court. The announcement that he and his associates could hold over 5 per cent of Sears comes just two days after Mr Holmes a Court revealed that his stake in Texaco amounted to 8.5 per cent. On the surface the Texaco deal seems the more risky, in that over \$800m has been sunk into a stock which yields not a cent. But Texaco's bankruptcy, while deterring the normal run of investors, does not seem to disguise the fact that the company is sitting on assets worth an estimated \$80 a share, compared with the current market price of \$44.

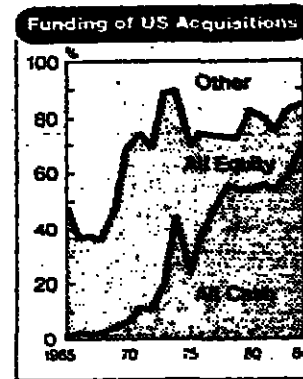
Mr Holmes a Court seems suspiciously anxious to let the market know he was building a stake in Sears. By taking on commitments to buy up to 1.3 per cent of the company in the options market, Mr Holmes a Court became much more visible than he would have been if he stuck to the much less than main market in the shares. On the other hand, by finding people who would pay for the right to sell him Sears shares at 180p in September, Mr Holmes a Court has found a novel way of meeting some of the financing costs of the Sears stake.

In marking up the Sears share price by only 6p to 180p, market makers showed admirable restraint yesterday. The shares are already on a demanding multiple of around 18 times profit, and, whatever his reputation, Mr Holmes a Court has not made money on every one of his arbitrage operations.

### Merchant banks

If all else seems unpromising maybe a bid, or at least talk of one, will save the day. Takeover fever in the merchant banking sector has almost succeeded in pushing the share price of Morgan Grenfell back to the 500p at which the bank was floated a year ago.

It is tempting to find poetic justice in the plight of the merchant banks, plagued by rumours of deals of the kind which they have inflicted upon so many unsuspecting industrial companies. There is, however,



companies before correcting themselves. The statistics also confirm the common sense line that proportionately large bids are substantially more likely to be in paper rather than cash. The professors clearly dislike paper-awarding mini-conglomerates and the British obsession with low gearing. Mayer, indeed, says the findings suggest the authorities should be examining all-equity deals rather than highly leveraged ones (Editors for Allied-Lyons).

The problem is that following the rise of the cash alternative in the UK the number of pure all-equity deals provides a desperately small sample. The conventional cash alternative discount also indicates that, at least in those deals, the market is well aware of the possibility of future underperformance. The mispricing thesis no doubt has some validity but without a little mispricing takeovers would be far rarer, and following all that recent evidence of market manipulation it is a bit tough to blame the market's irrationality. The more serious arguments surround the post-takeover performance; two years is scarcely long enough to form a solid judgement about industrial rationale.

### Morgan Crucible

Morgan Crucible's \$25m offer for Holt Lloyd has all the hallmarks of a generosity driven by the hope of avoiding a contested bid. The 20 times forecast earnings being paid has won the backing of a board which controls next to no stock in a company which, three weeks before talks commenced, was contentedly trading on a prospective multiple of 13.

Leaving aside the well-polished arguments about industrial fit, Crucible's shareholders must consider whether the price being paid has been over-egged to the point where earnings will need a merger account respray. In order to sweeten the pill, Holt's handsome dividend policy is to be extended to all at an aggregate cost of over £12m for Crucible this year.

Given Crucible's unhappy \$48m takeover of First Castle Electronics last year it is easy to see why it is prepared to pay to get a good look at the books before bidding. Nonetheless it might take a good deal of waxing before Holt adds some polish to Crucible's bottom line.

## Relations between France and Iran worsen

By George Graham in Paris

THE two-week-old row between France and Iran worsened yesterday after an attack on a French ship in the Gulf and an incident in which an Iranian diplomat claimed to have been beaten up by French border police.

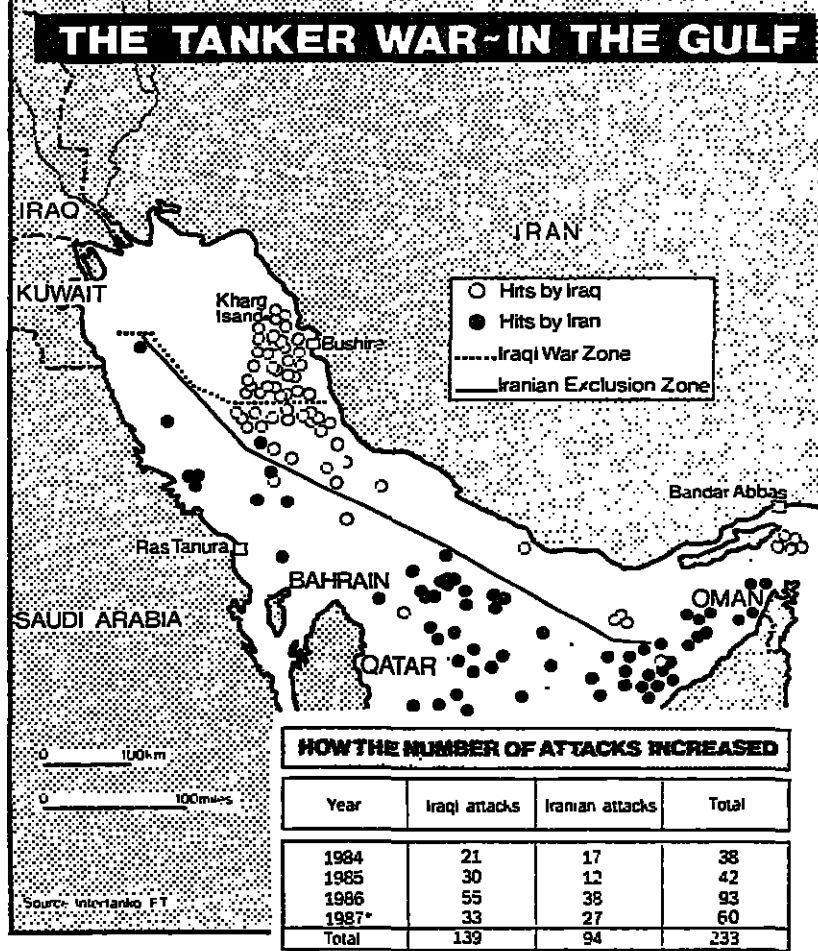
The French container ship Ville d'Anvers was attacked by two gunboats early yesterday morning. French observers say the size and armament of the two vessels appears to match the Swedish-designed gunboats Iran has brought into service in the Gulf.

The French defence ministry authorised a French naval escort vessel, the Victor Schoenbecker, to enter the Gulf and escort the Ville d'Anvers from Bahrain.

In the second incident, a diplomat based at the Iranian embassy in Paris was taken to hospital in Geneva after an altercation at the French border. Radio Tehran said Mr Mohsin Aminzadeh had been beaten up by French police at the border with Switzerland, and warned France of the disastrous consequences of its attitude.

French officials denied that Mr Aminzadeh had been beaten up. They said he had hurt himself by rolling around on the floor after refusing to let customs officers examine his briefcase.

The two incidents have heightened tension between Paris and Tehran which has existed since the Iranian attack on neutral shipping in the last three weeks. A French warship was standing by to help the Ville d'Anvers, 21,111 tonnes gross, which was fired on by two gunboats while en route from Kuwait to Dubai. No casualties were reported, however, and the ship was believed to be heading to Bahrain for repairs.



## Iranian gunboats attack French container ship

BY KEVIN BROWN IN LONDON

YESTERDAY'S strike against a French container ship appeared to be the eighth Iranian attack on neutral shipping in the last three weeks.

A French warship was standing by to help the Ville d'Anvers, 21,111 tonnes gross, which was fired on by two gunboats while en route from Kuwait to Dubai. No casualties were reported, however, and the ship was believed to be heading to Bahrain for repairs.

The incident comes only days before the US flagging of Kuwait oil tankers is expected and will add to fears of a US confrontation with Iran.

Apart from the two 'open register' fleets of Liberia and Panama, Kuwait has borne the brunt of Iranian attacks on shipping, largely because of its support for Iraq in the Gulf War.

President Reagan's characterisation of Iran as the chief villain in the Gulf is not supported by the available evidence.

Iran began the tanker war using Phantom F4 aircraft to attack targets at the northern end of the Gulf, but has subsequently relied more on missiles fired from helicopters. Vesper MK5 frigates armed with Sea Killer missiles, and fast gunboats of the sort which attacked the Ville d'Anvers.

Many of these gunboat attacks are believed to be carried out by Revolutionary Guards based on offshore islands, and not fully under the control of the Government in Tehran.

The International Association of Independent Tanker Owners, says there is no effective method of defence against attacks, and advises members to make sure their crews are well trained for the critical few minutes after the impact.

## Bolivia wins unique deal with banks on debt

BY ALEXANDER NICOLL IN LONDON

BOLIVIA is to buy back some of its debt to banks under a novel scheme funded by several Western governments in return for Bolivia's help in reducing the flow of cocaine from the country.

Banks, led by Bank of America, agreed last week to amend the standard clauses in syndicated loan agreements which prevent debtors from buying back debt from individual banks on the principle that all money available to the banks should be shared out equally among them.

The buy-back plan has been under negotiation for at least a year, since some of Bolivia's sovereign creditors indicated during Paris Club talks on debt rescheduling that they would help the country with its debt problems if it was prepared to assist in stemming cocaine traffic.

Their identity is not known, but they are believed to be European and not to include the US which prefers to channel its assistance through other means.

Despite the features of the plan which are special to Bolivia, it could serve as a model for other countries with chronic debt repayment problems.

Bolivia owes \$900m to banks, including \$600m of principal with the remainder made up of arrears on interest payments as well as compounded penalties for non-payment of interest.

Because of the country's economic and repayment difficulties, its debt is quoted at about 10 cents on the dollar in the secondary market, although few deals take place.

Under the scheme, Bolivia will make offers over a four-month period to its 131 creditor banks to buy back the debt. During that time it may change the price it is offering - for example increasing it in order to lure more banks to accept. Then, at the end of the period, all banks which have accepted will be paid the same price - the highest which has been offered.

Individual banks will also have the option to convert debt into equity in Bolivian companies rather than taking cash. They may also hold on to their loans in the hope that repayment prospects may improve.

## UK group plans new satellite TV channels for W. Europe

BY RAYMOND SNOODY IN LONDON

FIVE LARGE British companies are working on a £50m (\$81m) plan to create two new channels of satellite television to broadcast to Britain and the rest of Western Europe from next year.

Carlton Communications, the television services company, Saatchi & Saatchi, the advertising group, and Dixons, the retail chain, have joined with two of the big five TV companies, Thames Television and London Weekend Television, and are now finalising a business plan.

The channels, which would carry general entertainment and films and possibly home shopping programmes, would be carried on Astra, the Luxembourg-based satellite due to be launched next year. The 16-channel Astra satellite is designed to deliver new television channels to cable television networks and direct to dish aerials 60-70cm in diameter on individual homes.

The news comes as investors in British Satellite Broadcasting, the British DBS franchise, prepare to sign formal commitments today for first round funding of about £225m in the British high power direct broadcasting project.

Founder shareholders, Granada, Pearson (publishers of the Financial Times), Virgin and Anglia Television will be joined by companies ranging from Reed International to Chargeurs de France and Next, the fashion group, in the £225m project.

The £200m satellite contract with Hughes Aircraft of the US for two satellites to provide three new national channels of television will be signed tomorrow.

The formal franchise contract between BSF and the Independent Broadcasting Authority will be signed on Thursday and all goes according to schedule British DBS could begin its services of entertainment, news and live events from around the world and new films in late September 1989.

Mr John Whitney, director general of the IBA said yesterday: "I think DBS will widen the range of choice offered within

the public service broadcasting remit. I have always had a deep conviction that, tangibly and self-evidently, DBS will prove itself to be the future."

But BSF now seems likely to face unexpected competition a year before its launch from the consortium led by Mr Michael Green's Carlton Communications, a company now capitalised at £200m.

The consortium will not take a decision in principle on its proposed two Astra channels before September, but all the signs were yesterday that the project is a serious runner.

The participation of both Thames and LWT would be subject to the approval of the IBA. Thames is already a shareholder in BSF, the company behind Astra. But the IBA made it clear that separate permission would have to be sought if Thames wanted to launch a channel on the satellite.

Thames is still looking at a number of options, including putting the Children's Channel, in which it has a 25 per cent stake, on Astra.

## Ghost-town threat to Hollywood

BY LOUISE KEHOE IN SAN FRANCISCO

HOLLYWOOD'S movie studios are old hands at creating ghost towns in their famous backlots, but the image may spread to the front gates this morning if a planned strike by the Directors Guild of America goes ahead.

Yesterday, Guild representatives reaffirmed their determination to strike against Warner Brothers, Columbia Pictures and NBC television, action that would halt production of dozens of television shows and movies, and throw thousands in the Los Angeles movie business out of work.

Strike could be tonight's All Star baseball game in Oakland, California. The annual mid-season special is scheduled to be broadcast on NBC. Also threatened are popular television comedy shows including The Cosby Show, Family Ties and Cheers. Nobody is laughing at the prospect.

With 8,500 members ranging in stature from Guild representatives to behind-the-scenes production assistants, the Guild has a powerful hold over the movie and television producers.

At issue between the directors and studios are millions of dollars in residual payments that the directors currently receive when their shows are sold to cable television channels or syndicated. The studios and television companies want to reduce the payment.

Over the weekend, last ditch negotiations between Guild representatives and the Alliance of Motion Pictures and Television Producers produced no movement on either side. More talks were planned yesterday morning, but, at Guild strike headquarters, any hope of an 11th-hour settlement was squashed.

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FT/14/87

## World Weather

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## SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Tuesday July 14 1987

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## CBS to sell magazines unit in \$650m buyout

BY JAMES BUCHAN IN NEW YORK

CBS, the US broadcasting and recording group which is in the throes of a deep retrenchment, announced yesterday it was selling its magazine division to senior management for \$650m in cash.

The sale of the division which reported pre-tax profits of \$8m on revenues of \$198.5m in the first half of this year, is the largest disposal yet undertaken by Mr Larry Tisch, the cost-cutting financier who took over CBS in a coup that removed Mr Thomas Wyman as chief executive last September.

Mr Tisch, who became chief executive in January, last year sold the group's book and music publishing operations for \$500m and \$125m respectively.

He has also tried to revive the flagging financial fortunes of the broadcasting business with sweeping staff reductions in the flagship news operation.

Together with the proceeds of recent debt offering, CBS now enjoys surplus cash amounting to more than \$1.6bn.

CBS management said yesterday that the "corporation remains interested in expansion and potential acquisitions in its core businesses, broadcasting and recordings."

Analysts expect Mr Tisch to buy additional television stations. The magazine group, which includes such titles as *Woman's Day*, *Field & Stream*, and *Modern Bride*, is being sold to a management group led by Mr Peter Diamandis, the division's president, backed by Prudential and Prudential-Bache.

Interfunding, two merchant banking subsidiaries of Prudential Insurance of America.

Last year, Mr Tisch apparently rebuffed interest in the magazines from France's Hachette and Gannett, the US publisher.

But Wall Street analysts said yesterday that the offer from the Diamandis group was highly generous. "Mr Tisch struck a nice deal," said Mr Raymond Katz, an analyst at Mabon Nugent in New York.

Earnings at the division have been held up by a weak advertising market and high depreciation charges against titles bought from the Ziff-Davis group in 1985.

Last week, CBS reported second-quarter net income of \$92.1m on revenues of \$1.21bn, down from \$115.4m on sales of \$1.17bn.

The decline was caused by sagging revenues in CBS, which has lost its traditional dominance of prime-time television, partially offset by improved profits from the recording business.

Last year, the CBS board rejected plans to sell the record division, which Wall Street values at more than \$1.3bn.

## Sheaffer pens group sold for \$135m

By William Dufforce in Geneva

GEFINOR Investment, a merchant banking group registered in Luxembourg, has bought the Sheaffer-Eaton pens and stationery division of Textron of the US for about \$135m.

The deal was done through Gefinor's US subsidiary whose president, Mr Edward Armaly, said yesterday that the purchase was for Gefinor's own account, although some of its clients might be offered participations later.

Gefinor will keep a majority shareholding, but Sheaffer-Eaton's present management will take a small minority stake and Mr Joseph Bialore, its chief executive, will continue to run the business.

Textron said that disposing of the division was part of its plan to sell off assets which did not fit its long-term strategic objectives. The proceeds would be used to redeem debt incurred in buying the Ex-Cell-O heavy machinery concern last September.

Sheaffer-Eaton, which has its headquarters in Pittsfield, Massachusetts, reported sales of \$138m last year and, according to Mr Armaly, is "very profitable." As well as producing quality writing equipment, it specialises in at-a-glance appointment books and report covers. It employs 2,200 people.

Gefinor has offices in Geneva, London, Paris, New York and the Bahamas. It sees Sheaffer-Eaton as a medium-term to long-term investment opportunity and expects the company to expand its operations worldwide, Mr Armaly said.

Established 26 years ago by a group of Middle East investors, Gefinor went public in Luxembourg in January last year with an initial share capital of \$100m.

## US banks hit by bond trading losses in quarter

BY WILLIAM HALL IN NEW YORK

CHASE Manhattan and First Chicago, parents of two of the biggest US money centre banks, yesterday reported they had lost money in bond trading during the second quarter - one of the biggest shake-out periods in the US credit market for several years.

First Chicago lost \$28.6m on trading account activities in the second quarter, compared with a \$5.1m profit in the same period last year. Chase Manhattan reported a \$11m loss on its dealer trading account compared with a \$9m profit a year ago.

Last week, JP Morgan reported that its "other trading income" fell from \$25m to \$0.4m in the latest quarter.

This is in common with several leading Wall Street investment banks.

The bond trading losses combined to depress the performance of both banks during a quarter when their results were dominated by the previously reported substantial additions to reserves for possible credit losses in troubled Third World countries.

Chase says that the continuing non-accrual status of medium and long-term cross-border outstanding to borrowers in Brazil and Ecuador reduced second-quarter net income by \$30m.

Excluding the effect of the continuing non-accrual status of these

loans, Chase's net interest income on a taxable equivalent basis increased over the second quarter of 1986. Other operating income benefited from sharply higher fee and commission income.

However, this was offset by declines in dealer trading account profits, investment securities gains and a lower level of gains from asset sales.

Mr Barry Sullivan, First Chicago's chief executive, says the group's net interest income and foreign exchange trading profits achieved record levels "continuing the positive trends in these areas and in the performance of our principal business units."

## Transco Energy slashes dividend

By Anatole Katsky in New York

TRANSCO ENERGY, a leading US gas pipeline company that transports nearly \$4bn worth of natural gas from the Gulf of Mexico to the US eastern seaboard, has halved its quarterly dividend from 68 cents to 34 cents a share.

While Transco's cutback was not entirely unexpected - shares dropped only 5% to \$39 in morning trading yesterday - it underlined the difficulties faced by the \$50bn US pipeline industry, despite the recent recovery of energy prices.

The reduction of the dividend will save Transco about \$35m in cash annually.

Transco said the lower dividend was needed because of difficulties in re-negotiating past contracts with natural gas producers, as well as the failure of efforts to reach a "reasonable" arrangement on cost-sharing with customers and the Federal Energy Regulatory Commission (FERC).

Transco and most other pipeline operators have been paying large penalties to gas producers because of contracts written in the late-1970s and early 1980s, when natural gas was in short supply.

The pipeline operators committed themselves to paying for stated quantities of gas, whether or not they actually carried this from the fields.

Since 1981, pipeline operators have been unable to sell all the gas to which they had committed themselves.

The main long-term solution is likely to be the transformation of pipeline operators from their present role as energy wholesalers into common carriers of natural gas, which would be bought directly by gas utilities from the Gulf Coast producers.

## Wattie plans to buy Singapore supermarkets

By Our Financial Staff

WATTIE INDUSTRIES, New Zealand's leading food processor, plans to pay \$271.4m (US\$128m) for a majority stake in Cold Storage Holdings, the largest supermarket chain in Singapore.

It has already acquired a 17.1 per cent holding at S\$4.25 per share or S\$80.5m.

The New Zealand company is offering the same price for a further holding of 42.56m shares to take its entitlement in Cold Storage to 51.3 per cent.

The initial deal was made with Australian and Oriental Trading, while the board of Queensland Trading and Holding said it would meet next week to consider what it described as a firm offer from Wattie for its stake in Cold Storage.

## NCR beats forecast with currency gains

BY OUR FINANCIAL STAFF

NCR, the US computer and electronics group, lifted second-quarter net income from \$78.8m or 80 cents a share to a better-than-expected \$98.6m or \$1.05.

It said the increased US dollar value of many major currencies was an important factor in its improved earnings.

Revenue in the latest quarter rose to \$1.38bn against \$1.17bn. The latest profits lift net for the year to \$160.1m or \$1.69 a share, from \$129.1m or \$1.30 on revenues up from \$2.13bn to \$2.48bn.

Mr Charles Eley Jr, chairman and president, said: "These results support our expectations of record earnings and revenue for 1987."

He said the company's European and Pacific marketing groups led

the revenue advance supported by growth in the US.

"Our strong revenue growth was the major contributor to the substantial increase in earnings," Mr Eley said.

He said the US dollar value of NCR's worldwide incoming orders posted a substantial gain over the comparable quarter in 1986 and reached a high for the third consecutive quarter.

Orders in the second quarter increased from previous levels in most important products.

"Particularly strong orders were recorded for personal computers and the NCR Tower family of supermicrocomputers. A number of large orders for bank branch-automation systems were also recorded," said Mr Eley.

## Apple earnings 65% ahead as sales grow

BY LOUISE KEHOE IN SAN FRANCISCO

APPLE COMPUTER, the US personal computer manufacturer, yesterday announced third-quarter earnings of \$53.5m, a 65 per cent jump from net earnings of \$32.3m in the same period last year. Sales increased 42 per cent to \$637.1m from the year ago level of \$448.3m.

Earnings per share adjusted for a two-for-one stock split were 40 cents compared with 25 cents in the same period last year.

"These results are more evidence that Apple is doing well," claimed Mr John Sculley, chairman and chief executive.

Despite increased competition particularly from IBM, which launched a new range of personal computers in early April, Apple has significantly increased business sales of its high performance Mac-

intosh personal computers, the company said.

Products introduced by Apple within the past year represented nearly 50 per cent of revenues this quarter, the company said.

"Strong momentum continues to build worldwide for our Macintosh products. Shipments of the Macintosh 2 have begun, and we are encouraged by initial demand for this high performance product," Mr Sculley said.

"Apple has entered a new phase," he continued. "The investments we've made are yielding good growth in both revenues and earnings."

For the nine months period Apple reported net earnings of \$145.8m or \$1.11 per share compared with \$121.1m or 95 cents per share for the same period a year ago. Sales rose from \$1.39bn to \$1.87bn.

## Whirlpool falls despite rise in sales

By Our Financial Staff

WHIRLPOOL, the big US domestic appliance group, suffered a fall in second-quarter net earnings from \$82.4m or 71 cents a share to \$47.4m or 65 cents, despite a slight increase in sales from \$1.07bn to \$1.14bn.

The company attributed the decline to increased production costs, primarily depreciation and engineering expenses, and selling and administrative costs associated with producing and marketing a full line of KitchenAid home appliances introduced in the first quarter.

The result took earnings for the first six months to \$96.1m or \$1.31 a share, against \$101.6m or \$1.38 a year earlier.

Sales rose to \$2.1bn from \$1.94bn, with increased volume in most product categories.

Last year, Whirlpool reported earnings of \$182m or \$2.70 a share.

All of these securities having been sold, this advertisement appears as a matter of record only.

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June, 1987

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9th July, 1987



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Lazard Frères & Co.	The Nikko Securities Co. International, Inc.	Nomura Securities International, Inc.
PaineWebber Incorporated	Prudential-Bache Capital Funding	L. F. Rothschild & Co. Incorporated
Smith Barney, Harris Upham & Co. Incorporated	Swiss Bank Corporation International Securities Inc.	Wertheim Schroder & Co. Incorporated
UBS Securities Inc.	Yamaichi International (America), Inc.	
Dean Witter Reynolds Inc.	Prescott, Ball & Turben, Inc.	
McDonald & Company Securities, Inc.	The Ohio Company	

## INTL. COMPANIES and FINANCE

### Haig Simonian on the W German motor group's boardroom reshuffle

## Daimler faces up to its critics

DAIMLER-BENZ's famous three-pointed star, a familiar sight on the rooftops of tall buildings in virtually every big West German city, has been rising fast in the past two years. A series of acquisitions has built the once solid, if unexciting, car and lorry manufacturer into one of the leading edges of German industry. At the same time, it has become the country's biggest selling and most highly capitalised company. Daimler's worldwide turnover last year amounted to DM 65.8bn (\$35.5bn) while group sales in the first half of 1987 rose by 1 per cent to DM 31.5bn.

Yesterday's news that Mr Werner Breitschwerdt, its chief executive since 1983, is to step down and probably be replaced by Mr Edzard Reuter, the finance director and chief strategic planner, suggests that Daimler's many strands will now be brought even closer together. Mr Reuter already chairs Daimler's "synergy committee" which is concerned with developing the future strategy of Germany's hi-tech giant.

Daimler's philosophy, like that of some similar industrial groups such as rival car manufacturer BMW, has been to stress and raise the technological content of its products, while broadening its scope across the high-tech board.

However, the company has



Edzard Reuter (left), Daimler's chief strategic planner, and Werner Breitschwerdt, chief executive since 1983.

gone further than most in that respect. In the past two years, it has bought AEG, the electronics concern, Motoren und Turbinen Union, the aero engine manufacturer, and a controlling stake in Dornier, Germany's second largest aerospace group. Speculation still surfaces periodically about a possible stake in Messerschmitt-Boelkow-Blohm, Germany's partner in the European Airbus consortium.

Despite the diversification, up-market passenger cars remain



Daimler's best-known product. Though they only form part of what is now a very wide-ranging group, Mr Breitschwerdt noted less than two weeks ago at Daimler's annual shareholders meeting how its diverse interests could pull together in even its core auto business. Exclusivity, top technology and high quality—the cornerstones of Daimler's passenger car philosophy—were the only way Daimler would beat off competitors from the Far East which were now trying to break

into the luxury car market, he said. He should know. With 34 years at Daimler under his belt it was Mr Breitschwerdt, appointed board director for research and development in 1977, who saw in the compact 190 and middle-range 200 series of cars which are now the group's money spinners. Boosted by its higher car volume, Daimler's profits rose to a record of around DM 1.8bn in 1986.

Other figures reflect the group's rapid growth. Daimler now employs 330,000, while its capital spending last year remained a high DM 5bn, with some DM 1.5bn going into the car division. Research and development spending totalled more than DM 3.7bn.

The group has suffered some unexpected jolts to its carefully-cultivated image of late, with criticisms of its medium-sized car range and an embarrassing legal setback which has apparently blocked its planned Benz test track, on which DM 60m has been spent so far. Meanwhile, the EEC is due to rule on the legality of some DM 140m or so of infrastructure support for its planned new car factory at Rastatt, in eastern Baden-Wuerttemberg.

Nevertheless, though hardly drops in the ocean, these are still relatively small beer for the size of the company Daimler has now become.

### Profit decline at Hochtief to continue

By Our Financial Staff

HOCHTIEF, the West German construction group, said yesterday that profits could continue to decline in the current year as a result of falling orders.

For 1986 group net profits slipped from DM 192m (\$104m) to DM 142m, and with both domestic and foreign demand tailing off further this year Hochtief "may suffer lower group and parent company earnings."

During the six months ended June, domestic orders fell to DM 1.49bn from DM 1.81bn a year earlier while foreign demand dipped to DM 610m in the half-year from DM 910m.

### Caterpillar registers turnaround

By Our Financial Staff

SHARES in Caterpillar, the largest US manufacturer of earthmoving equipment, rose \$11 to \$591 in early trading yesterday after the company revealed a sharp turnaround in its fortunes in the second quarter.

Earnings were \$118m or \$1.20 a share, against \$129m or \$1.41, reflecting a less favourable mix of product sales and a \$34m reduction in benefits from the LIFO accounting method. However, in the first three months of 1987 the company lost \$94m, due to the same factors and to a \$48m charge.

The company said that, in the second quarter of 1986, it sold more replacement parts as dealers built up stocks in anticipation of a possible work stoppage.

For the first six months of 1987, the company, formerly known as Caterpillar Tractor, reported net earnings of \$34m or 35 cents a share, reflecting the first quarter loss. In the first half of 1986, Caterpillar made \$256m or \$2.45 a share.

Sales slipped from \$3.72bn to \$3.63bn despite an increase from \$1.59bn to \$2.04bn.

In the latest three months, this improvement largely reflected the weaker dollar, which inflated European sales when translated into the US currency. The company said it had been able to raise prices.

Caterpillar added that it expected 1987 results to be higher than the \$76m earned last year. Additional benefits from a reduction programme, slightly higher physical sales volume and more competitive pricing due to the weaker dollar would contribute to the improvement, it said.

### Setback for Kluwer takeover

By Laura Raun in Amsterdam

KLUWER, the Dutch publishing company at the centre of a hostile takeover battle, may be forced to unravel a secret "poison pill" tactic while its white knight, publisher Wolters Samsom, must relaunch its friendly offer.

In a chaotic day when none of the players in the battle seemed to know what was happening, the Amsterdam stock exchange warned that Kluwer—facing competing bids valuing it at over £1.1bn (\$488m)—must remove the "double locks" on the doors or face "measures." But at the same time the board ordered Wolters Samsom to explain more about Kluwer's defensive tactics in a new version of its July 9 prospectus outlining its public tender offer for Kluwer. The stock exchange rejected

Wolters Samsom's "prospective" because it mentioned a "friendly foundation" defensive tactic that was missing in the original, provisional version of the document. In its embarrassing late move yesterday the house also blocked the offer by refusing to list the newly issued convertible preferred shares Wolters Samsom is using along with common stock and cash to buy Kluwer.

Kluwer declined to comment on whether it would get rid of the two friendly foundations which control some of the company's most attractive assets—legal and tax publishers. The two foundations were secretly set up last month, in addition to another publicised foundation, to fight off a hostile bid from rival publisher Elsevier. Wolters Samsom also refused

to say when it would relaunch its tender offer with a new prospectus. There was speculation that the company might even raise its sweetened bid a second time for Kluwer, its bigger fellow publisher.

Yesterday's apparently serious setback for Wolters Samsom sowed great confusion in the market and all the publishers were marked down. Wolters Samsom's share price, however, held up better than Elsevier's and suggested support by Kluwer or its banks as well as uncertainty among investors.

The contested takeover battle has been raging for more than a month and is rare in the Netherlands, where highly effective corporate defences have kept most unfriendly takeovers bids from even being launched.

New Issue

This announcement appears as a matter of record only.

7th July, 1987



ECU 80,000,000

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1½ per cent Bonds due 1992

with

Warrants

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Issue Price 100 per cent.

Yamaichi International (Europe) Limited	Banque Paribas Capital Markets Limited
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Banque Bruxelles Lambert S.A.	
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Baring Brothers & Co., Limited	
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Chemical Bank International Limited	
Crédit Lyonnais	
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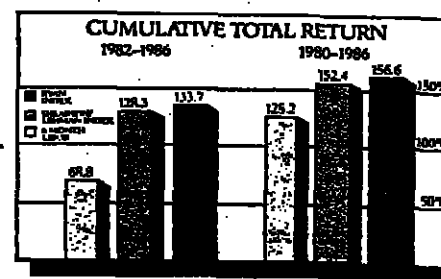
### Creditanstalt announces a U.S. Treasury index fund with a \$1,000,000 minimum investment.

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This advertisement is placed by Creditanstalt, Vienna, on behalf of the Creditanstalt Ryan Index U.S. Treasury Fund, Ltd.



£300,000,000  
Floating Rate Notes Due 1996  
(Second Series)

Interest Rate: 9.08 %  
per annum  
Interest Period: 13th July  
1987 to  
13th August  
1987

Interest Amount  
per £5,000 Note  
due 13th August  
1987: £38.56

Interest Amount  
per £50,000 Note  
due 13th August  
1987: £385.59

Baring Brothers & Co., Limited  
Agent Bank

### CORPORATE FINANCE

The above Survey which was due to be published on the 23 July will now be published on Monday 27 July. For further information please contact: David Reed, Financial Times, Bracken House, 10 Cannon Street, London EC4A 3DF. Tel: 01-248 8000 ext 3461. Telex: 885633



# US reveals market's Antilles heel

Chrysler's \$125m three-year 100.65, was intended to capture recent demand for shorter-dated dollar bonds, although dealers said it had excited little interest in the market. It was quoted at less 1 1/2 bid, compared with 1 1/4 per cent fees.

• **S.G. Warburg Securities** announced a FF80m secondary offering in the Euromarket of 325,000 shares in Alcatel, the telecommunications group. The shares amount to around 12 per cent of the company's outstanding share capital and were being sold by Thomson CSF, the French electricals company.

# rating lowered

By Stephen Fidler, Euromarkets Correspondent

**MOODY'S INVESTORS SERVICE** US debt assessment agency, **Moody's Investors Service** yesterday downgraded

# Chicago Mer

BY DAVID OWEN IN CHICAGO

THE COMMODITY Futures Trading Commission, the US futures industry watchdog, has criticised aspects of the Chicago Mercantile Exchange's

# cantile

the exchange "did not consider possible rule violations which were indicated in the course of an investigation," and its failure to develop a programme for

## space to La I

## Electricidad

## Rate rise gives breathing space to La Electricidad

LA ELECTRICIDAD

Caracas, Venezuela's largest private electric utility, has been permitted a 74 per cent rate increase that will allow it to stay in business and make repayments on its \$622m in foreign debt, the company said yesterday, Joe Mann writes

Caracas, Venezuela's largest private electric utility, has been permitted a 74 per cent rate increase that will allow it to stay in business and make repayments on its \$622m in foreign debt, the company said yesterday, Joe Mann writes

1984, but has been hit hard by the series of devaluations carried since 1983. La Electricidad is regarded as one of the most efficient private companies in Latin America.

Mr Francisco Aguerrevere, the utility's president, said the

**Listed are the latest international bonds for which there is an adequate secondary market.**

[illegible]

**Mitsubishi Finance International Limited**

## The Nikko Securities

**Algemene Bank Nederland**  
**Banque Bruxelles Lambert**  
**BEI BANK**

**Bank of Tokyo Capital**  
**Banque Paribas Capital**

**1 Markets Limited**  
**1 Markets Limited**

**DKB International**  
**Fuji International F**

**EBC A**

**Generale Bank**

**IBJ International Ltd.**  
**LTCB International**  
**Mitsubishi Trust Int**

**Merrill Lynch**

**Robert Benson Limited**  
**Financial Capital Markets**  
**International Limited**

**Morgan Stanley Int**  
**Nomura Internatio**  
**Société Générale**

**Nippon Credit Int**  
**Shearson Lehman Bro**  
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International Limited  
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Warburg Securities

23rd June, 1967

\_\_\_\_\_

—continued



All of these securities having been sold, this announcement appears as a matter of record only.

1,250,000 Ordinary Shares

**CERUS**

Compagnies Européennes Réunies S.A.

Offer Price FF825

Shearson Lehman Brothers International      Banque Nationale de Paris  
Banque Indosuez      Deutsche Bank Capital Markets Limited  
Credit Suisse First Boston Limited      Compagnie Financière Barclays      Crédit Agricole  
Crédit Lyonnais      Dresdner Bank      J. Henry Schroder Wagg & Co. Limited  
Banque Stern      Banca Commerciale Italiana      Banque Bruxelles Lambert S.A.  
Banque Paribas      Banque Worms      Caisse des Dépôts et Consignations  
Cazenove & Co.      Citibank S.A.      Compagnie de Banque et d'Investissements-CBI  
Crédit Industriel et Commercial de Paris      Euromobiliare      Kleinwort Benson Limited  
Lombard Odier International Underwriters S.A.      McLeod Young Weir International Limited  
Merrill Lynch Capital Markets      Morgan Grenfell & Co. Limited      Morgan Guaranty Ltd  
Morgan Stanley International      Nomura International Limited  
Salomon Brothers International Limited      Société Générale  
Swiss Bank Corporation International Limited      Union Bank of Switzerland (Securities) Limited

May, 1987

**F.H. Tomkins p.l.c.**

has acquired

**Smith & Wesson Corp.**

a wholly-owned subsidiary of

**Lear Siegler Holdings Corp.**

The undersigned initiated this transaction and acted as financial advisor to F.H. Tomkins p.l.c.

**LAZARD FRÈRES & Co.**

June 29, 1987

**LASMO**  
U.S.\$75,000,000

**LASMO Eurofinance B.V.**  
(Incorporated in The Netherlands with limited liability)  
Floating Rate Guaranteed Notes due 1989  
unconditionally guaranteed by

**London & Scottish Marine Oil PLC**

(Incorporated in England under the Companies Acts 1948 to 1967)  
Notice is hereby given that the Rate of Interest has been fixed at 7 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, January 14, 1988, against Coupon No. 11 will be U.S.\$193.26 in respect of U.S.\$5,000 nominal amount of the Notes.  
July 14, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

**CITIBANK**

Banque Nationale de Paris



U.S.\$75,000,000

Floating Rate Notes 1987/1990/1994

In accordance with the provisions of the Notes, notice is hereby given that for the six months 14th July, 1987 to 14th January, 1988 the Notes will bear an interest of 7.4375% per annum and the coupon amount per U.S.\$100,000 will be U.S.\$7.4375.

Agent Bank

Samuel Montagu & Co. Limited

## INTL. COMPANIES and FINANCE

### Anamint stake sold to De Beers

BY JIM JONES IN JOHANNESBURG

MINORCO, the Bermuda arm of South Africa's Anglo American group, has sold its entire 50 per cent interest in Anglo American Investment Trust (Anamint) to De Beers for US\$515m, prompting speculation in Johannesburg that the Anglo American/De Beers group is to be restructured.

Though the group will neither confirm nor deny it, Johannesburg stockbrokers believe the intention is to separate as completely as possible the South African and foreign operations because of political

fears. Minorco, De Beers, Anamint and Anglo American control each other through interlocking shareholdings and common boards of directors. Anamint owns 27.3 per cent of De Beers and has important direct holdings in De Beers' diamond trading companies. Apart from the Minorco holding, 52 per cent of Anamint's equity is owned by Anglo American which also owns 7 per cent of De Beers and 39 per cent of Minorco.

De Beers, in its turn, owns 21 per cent of Minorco and 38 per cent of Anglo American. The Anamint stake represented about 5 per cent of Minorco's total assets.

Mr Neville Huxham, a De Beers official, says the purchase price is to be paid in instalments. Mr Huxham will transfer out of South Africa through the financial market. In effect this means De Beers is paying for an increased interest in itself and a tighter hold on its diamond trading companies. Minorco plans to use the sale proceeds to finance mine developments elsewhere.

Mr Roger Phillimore, a director of Minorco, says his company had never looked upon the Anamint investment as long-term. Minorco acquired the shares from Charter Consolidated in 1979 when the Anglo American group was last restructured and Charter, in its turn, acquired them in the early 1960s from other group companies which were merged to form Charter.

Johannesburg brokers say the Anamint shares are crucial to the centralised control of the Anglo/De Beers group.

### Rand Mines bucks trend in second quarter

BY OUR JOHANNESBURG CORRESPONDENT

THE FOUR gold mines managed by the Rand Mines group of South Africa defied the industry trend of sharply rising unit costs in the June quarter.

Blyvoor, Durban Deep and Harmony reduced their average costs of mining and processing each ton of ore, while East Rand Proprietary Mines (ERPM) and Harmony held quarter-on-quarter unit cost increases to less than 4 per cent, in part because of increases in production.

The group's cost reductions contrast with quarter-on-quarter increases of as much as 13 per cent reported last week by mines managed by Gold Fields of South Africa.

	GOLD MINE QUARTERLY RESULTS				Earnings (cents per share)			
	June 87	March 87	June 87	March 87	June 87	March 87	June 87	March 87
Blyvoor	3,024	2,945	14.48	13.87	43.4	46.4	(135.3)	(135.3)
Durban Deep	1,779	1,748	1.77	1.70	(144.4)	(135.3)	(385.8)	(385.8)
ERPM	2,186	2,135	(15.42)	(14.29)	(473.1)	(385.8)	(385.8)	(385.8)
Harmony	7,343	6,761	44.44	31.73	44.2	37.8		

Earnings per share calculated after capital expenditures. Figures in parentheses are negative. ERPM made after-tax losses in both quarters. Durban Deep's capital spending exceeded mined profit in both quarters.

However, Johannesburg stockbrokers believe the Rand Mines results are not an indicator of the likely performance of other gold mines which are due to report later this week. They point out that lower production had lifted unit costs sharply at Blyvoor, ERPM

and Durban Deep in the March quarter, and that the June performance is due to restoration of production.

ERPM has continued to suffer operating losses and to spend heavily on capital projects needed to open new mining areas and increase pro-

duction rates, which will allow the mine's life to be extended into the next century.

Durban Deep was not affected by the equipment breakdowns which plagued operations in the March quarter. The mine's plant and equipment are particularly old, but management has not discouraged analysts' belief that the mine will eventually open virgin ground in the southern part of its property and establish new shafts and processing facilities when it does so.

Blyvoor's management has estimated that the mine will exhaust its remaining ore sometime between 1991 and 1994.

### Better bottom line for Orient Overseas

BY KEVIN HAMLIN IN HONG KONG

ORIENT OVERSEAS Holdings, the publicly listed arm of the C. H. Tung shipowning group, which was saved from collapse by a US\$2.8bn capital restructuring completed in January, recorded an operating loss after interest of US\$81.1m last year, compared with a \$4.6m deficit in 1985.

Orient showed an operating

profit before interest of \$7.5m last year, down from \$78.8m but losses amounted to \$102.2m, a substantial improvement on the \$543.5m loss at the end of 1985.

Mr C. H. Tung, chairman and chief executive, commenting on the results, said: "There remains much to be done, but a good start has been made. We

are confident in our ability to meet the challenges of the future."

Mr Bob Chase, financial controller, added: "The group has been trading profitably at the bottom line since the restructuring was completed." Turnover would reach \$1.2bn this year, he forecast, slightly up on the 1986 figure.

According to Mr Chase, the recovery of freight rates since the middle of last year, good load factors on Pacific operations, and steady bunker prices, augur well for the group's performance this year. Analysts say the group could return a net profit in excess of HK\$230m (US\$29.5m).

### Sumitomo Electric group net profits improve 22%

BY YOKO SHIBATA IN TOKYO

SUMITOMO ELECTRIC Industries, Japan's largest manufacturer of electric wire and cables, together with its 15 subsidiaries and 34 affiliates, yesterday reported improved group net profits of ¥16.69bn (\$110.8m) for the year to March, up 22 per cent.

Strong earnings of subsidiaries such as Sumitomo Denso and Sumitomo Denetsu, as well as contributions from equity-accounted affiliates such as Sumitomo Rubber, helped produce the good showing. Consolidated net profits were 1.39 times the result recorded for the parent company alone compared with 1.20 times in the previous year.

The group scored an increase of only 3 per cent in consolidated turnover to ¥731.67bn however, affected by poor demand for products of the parent and seven subsidiaries. Consolidated pre-tax profits showed a meagre 0.3 per cent rise to ¥31.06bn. The higher growth in net profits was

attributed to an earnings recovery at Sumitomo Rubber's overseas subsidiaries, boosting equity income by 47 per cent overall to ¥1.9bn.

For the current year, consolidated net profits are projected to emerge slightly lower at ¥16bn, despite a rise in turnover to ¥740bn.

Takeda Chemical Industries, Japan's leading producer of pharmaceuticals, boosted group net profits by 22.3 per cent to ¥28.41bn in the year to March on sales up by just 3.6 per cent at ¥571.48bn, adds our financial staff.

On a pre-tax basis, profits of ¥65.76bn were a more modest 11.7 per cent higher. Group net earnings per share were stated as ¥38.46 compared with ¥30.02.

The Japanese drug industry has been benefiting recently from new product launches as well as a reduction in pressure from the authorities to curb prices for supplies to state hospitals.

### Kubota earnings jump

BY OUR TOKYO STAFF

KUBOTA, Japan's leading manufacturer of agricultural equipment and industrial pipe and machinery, showed a 62.9 per cent jump in consolidated net profits to ¥12.48bn (\$82.7m) for the year to April 15.

This was achieved despite sales for the year falling by 1.5 per cent to ¥646.4bn, and Kubota attributed the good earnings outcome to "aggressive cost-cutting efforts throughout the company."

Net profits per American

depository share were given as ¥185 compared with ¥113. The consolidated result reflected performance of seven subsidiaries and 127 equity-accounted affiliates.

Export sales for the year dropped by 18.8 per cent, affected by the continued strength of the yen against the dollar. Only the housing related equipment sector performed well, with a rise of 19.7 per cent. Exports represented 17.1 per cent of total sales, down from 20.7 per cent in the previous year.

U.S. \$300,000,000



**Crédit Lyonnais**

Subordinated Floating Rate Notes Due 2000

Interest Rate 7 1/4% per annum  
Interest Period 13th July 1987  
13th January 1988  
Interest Amount per U.S. \$10,000 Note due 13th January 1988 U.S. \$370.55

Credit Suisse First Boston Limited  
Reference Agent

**BRITANNIA BUILDING SOCIETY**

£100,000,000

Floating Rate Notes Due 1993

(Including £25,000,000 Floating Rate Notes due 1993 and £75,000,000 Floating Rate Notes due 1993)

and forming a single series (shareable)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 30th July, 1987 to (and excluding) 30th October, 1987, the Notes will carry a rate of interest of 9 1/4% per cent. per annum. The relevant interest payment date will be 30th October, 1987. The Coupon Amount per £10,000 will be £284.75, payable against surrender of Coupon 1987.

Hambro Bank Limited  
Agent Bank

REPUBLIC NEW YORK CORPORATION

U.S.\$100,000,000

FLOATING RATE

SUBORDINATED NOTES DUE JULY 2010

Notice is hereby given that for the period from July 14, 1987 to October 14, 1987 the Notes will carry an interest rate of 7 1/4% per annum. The interest payable on the relevant interest payment date October 14, 1987 will amount to U.S.\$12.08 per U.S.\$10,000 Principal Amount of Notes.

July 14, 1987  
THE CHASE MANHATTAN BANK, N.A.  
LONDON, ARSBY BANK

This announcement appears as a matter of record only.

### Banca Nazionale del Lavoro International

(Incorporated as a Société Anonyme in the Grand Duchy of Luxembourg)

Japanese Yen 6,000,000,000

Zero Coupon Guaranteed Bonds due 1992

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Issue Price 81.94 per cent.

Fuji International Finance Limited

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Prudential-Bache Capital Funding

Banque Générale du Luxembourg S.A.

Shearson Lehman Brothers International

Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

23rd June, 1987



# CapCo in £59m Australian property deal

*Flemings were sole manager and broker to the issue outside Australasia, placing 30 million units.*

BY NEKI TAIT

**Flemings helps DAIRY FARM to complete the largest successful tender offer of recent years.**

**Flemings sponsors LANCASTER'S full listing via a £7.3m placing.**

**BY DAVID WALLER**

**Flemings client REDFEARN expands, with a successful £19.5m acquisition.**

**Flemings client RIVLIN acquires City & Mayfair Properties.**

**By Mike Smith**

### *A successful takeover for Flemings client SUTER*

2000年12月15日

**Flennings arrange management buy-in at PHICOM.**

## MARKET MISCELLANY

**Flemings client EVERED acquires Hallite.**

**DAILY TELEGRAPH, 23.6.87**  
*Innovative underwriting enables*  
The... ..

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Lancaster - full listing and placing  
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Redfearn's acquisition of Bunzl Flexpack  
Rivlin's recommended offer for Mayfair & City Properties  
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Suter's successful bid for Mitchell Cotts  
Valin Pollen's acquisition of The Carter Organisation  
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**Robert Fleming & Co. Limited, 25 Copthall Avenue, London EC2R 7DR, Tel: 01-638 5858, Telex: 297451**



## UK COMPANY NEWS

## Morgan Crucible bids £85m for Holt Lloyd

Morgan Crucible yesterday announced an agreed £85m all share takeover for Holt Lloyd International — the terms of which sufficiently pleased the market that the bidder's share price closed up 3p at 377p, writes Terry Povey.

The terms of the offer — 15 new Morgan shares for every 31 of Holt — values each of the target company's shares at 182.4p. This is a little below last night's close for Holt, up

28p at 184p. Mr Tom Heywood, Holt's executive chairman, welcomed the takeover, stressing the commitment to management continuity that both parties had made. If the bid succeeds he will become non-executive chairman of a new car-care products division within Crucible, while Mr James Pert and Mr Philip Hannam, presently executive directors at Holt, will respectively become managing

director and finance director of the same division. Mr Howard Elkins will continue as president of Holt's speciality chemicals operations in North America.

Holt shareholders will be entitled to receive that company's final dividend of 2.65p for 1986-87 in July and to receive both the interim and final dividends to be paid this year by Crucible. In its offer announcement, the bidder has

forecast that the total payout for this year will be not less than 10p a share.

To satisfy the all share offer, Crucible will need to issue 23m shares, which will take its capital total up to 118.256m.

Crucible's long-standing adviser is Morgan Grenfell, obliging Holt to switch from this merchant bank to County Bank.

See Lex

Terry Povey looks at the ramifications behind the Morgan/Holt bid  
Hoping to polish up in the US

YESTERDAY'S agreed £85m bid for Holt Lloyd International will take Morgan Crucible, an industrially oriented materials technology group, into the potentially lucrative car-care consumer products field and enable it to expand in North America.

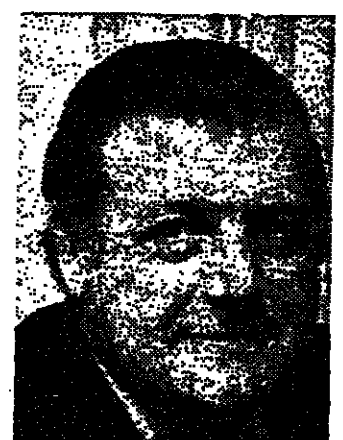
Holt Lloyd makes and distributes car-care products and speciality chemicals. It claims a 35 to 40 per cent share of the UK market for its vehicle waxes and sprays.

Both managements were yesterday stressing that there is a close fit between the two companies and that no major changes are planned at operating levels.

"Holt's speciality chemicals operation in North America would fit well with our lubricants business while in the UK we have a number of products that could be marketed directly to consumers via Holt," said Dr Bruce Farmer, Crucible's managing director. The two companies know each other well as Holt has been distributing Crucible's products in Australia for 12 years.

Mr Tom Heywood, Holt's 62-year-old executive chairman, added that the merger "could enable us to exploit product synergies" would enable it to expand into certain markets, for example those in South America, where it was presently under-represented and provide the financial backing for growth by acquisition. He denied that his wish to retire was a major factor in recommending Crucible's offer but added that the timing was "very convenient".

Also of importance for Crucible, the all share deal could boost the size of the group beyond the point where



Tom Heywood (left) chief executive at Holt Lloyd International, and Dr Bruce Farmer, managing director of Morgan Crucible.

it will look an easy target for raiders—on last night's 377p close the expanded Crucible will have a market worth of £446m.

Less than two months ago Mr Robert Holmes a Court's Bell Group sold its 18.5 per cent stake in Crucible after 18 months of anxiety as to the Australian financier's intentions. Discussions with Holt were commenced just two weeks after the Bell stake was placed with institutions.

Until a major shake-up in 1980, Morgan Crucible was the financial backer of an Australian stack company that fell on hard times as the UK's steel and engineering industries collapsed in the late 1970s.

After severe rationalisation, the group was redirected towards advanced materials technologies—so much so that few in the City were able to come to grips with its baffling



and product-led resurgence until recently.

As part of its new look, Crucible's overseas sales were built up—something it shares with Holt Lloyd—and through Rocol a major speciality chemicals, mainly lubricants, operation was added. Over the last three years, Crucible has attempted to add an electronics division to its other four.

However, February 1986's £48m takeover of First Castle Electronics proved disappointing and Crucible is currently suing the vendor board and its professional advisers. After its profits hit a decade low of \$9.8m pre-tax in 1985, Crucible has recovered strongly—to hit £23.6m last year in spite of the poor maiden First Castle contribution.

Prior to this bid, analysts were forecasting £31m for 1987—and in the offer announcement the group has forecast

that its dividend (on the expanded capital) total for this year will be at least 10p against 9.2p actually paid for 1986 and 7.4p adjusted for the new shares.

Dr Farmer said yesterday that he expected "no or at worst very little earnings dilution this year" if the takeover succeeds. Crucible was likely to merge account Holt this year he added.

Holt Lloyd began life as a subsidiary of Lloyds Paking Warehouses in the early 1960s. In 1962, Mr Tom Heywood and Mr Fred Pert launched an American car care product—Turtle wax—in the UK backed by £20,000 of working capital.

The launch was a considerable success and in 1968, Lloyd Industries International was floated off as a separate company with a market worth of £1.2m. In 1975, this company merged with Holt to form the present car-care and speciality chemicals group.

After a major profits collapse in 1982-83, Holt quickly recovered to report pre-tax profits of \$4.5m in the following year. In the year to February 28, it reported profits of £7.4m, and according to Mr Heywood, now sells to almost all the DIY retail and garage chains.

For this year, analysts are forecasting £31m for Holt, putting the Crucible offer at 20 times the City's expectations. Analysts point out that while Holt distributes many well known brand names it has been very dependent on the efforts of others to develop new products. Prior to this bid, analysts have forecasted £31m for 1987—and in the offer announcement the group has forecast

## Bell Group confirms 5.3% stake in Sears

By Nikki Tak

Bell Group, the master company of Australian entrepreneur Mr Robert Holmes a Court, together with an associate company, J. N. Taylor, yesterday confirmed that it either holds or has options over 5.3 per cent of the shares in the UK stores and footwear group, Sears.

The equity stake itself amounts to 60.7m shares—worth £108.5m with Sears shares up a further 6p to 180 1/2p yesterday—or 4.06 per cent. In addition, the company is interested in 18.5m shares—another 1.28 per cent—through put options written in the traded options market. A number of these are believed to be the September 1991 series.

Yesterday Mr Geoffrey Maitland Smith, chairman and chief executive of Sears, said he understood Mr Holmes a Court had been "in and out" of Sears over the past 12 months, but never before on this scale. There has been no contact other than formalities over this share purchase, he added, and there were no plans to meet Bell. Any meeting would depend on Bell: "It's up to them," he remarked.

No one at Bell's London office was available yesterday. However, the share-purchasing was not done through Bell's normal UK broker, Warburg Securities, Panmure, which is believed to have done the business, also refused to comment.

## Telfos buys US stake

Telfos, the manufacturer of neoprene rods and metal spraying equipment, which recently signalled the start of an acquisition programme, has paid \$1.5m (£923,000) for a stake in a US company with the aim of using it as a springboard for US expansion.

It has acquired 10 per cent of the ordinary shares and 50 per cent of the warrants in CDS, a Californian holding company quoted on the Nasdaq over-the-counter market. The analysts have forecasted £31m for Holt, putting the Crucible offer at 20 times the City's expectations.

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## Cargo Fleet helps Ellis &amp; Everard rise 77%

BY JANICE WARMAN

Ellis & Everard, the UK's leading independent chemical distributor, produced pre-tax profits up by 77 per cent to £56.1m after a large contribution from its Cargo Fleet Chemicals subsidiary.

In its first full-year contribution, Cargo made £40m of the group's £135.85m turnover, which was up 48 per cent for the year to April 30.

Cargo had benefited from the collapse of the petrochemicals market, improved margins, and exceeded the group's expectations, said Mr Peter Wood, finance director. It was now just outside the top ten in the UK.

The solvents and petrochemicals business, Prillman, which had been hit by lower oil prices at the interim stage, had improved its profits in dollar terms, he said, and was "responding to treatment".

Mr Simon Everard, chairman, said the acquisition of Apperson Chemicals of Florida had strengthened the group's geo-

graphic and commercial presence in the south east of the US.

The UK marketing division had had a successful year and US profits had increased, despite higher insurance costs, a less favourable exchange rate and an increasingly competitive market place.

The group is looking for further acquisitions in the US and the UK. It plans capital expenditure of £5m compared with £2.5m last year, and that should push up its gearing from below 18 per cent to over 26 per cent.

Earnings rose by 47 per cent from 12.5p to 18.5p and a final dividend of 4.5p will make a total for the year of 7p per share, compared with 6.5p for 1986.

The group is proposing a one-for-one scrip issue to increase its marketability, said Mr Wood. With that in mind, the City is looking for a rather cautious 21p and a prospective p/e of 17 1/2 on shares up 18p at 379p; a substantial premium to the market.

comment  
A hefty boost in pre-tax profits

## Ratcliffe cash call after cutting losses

BY STEVEN BUTLER

F. S. Ratcliffe, the troubled precision spring manufacturer, has cut pre-tax losses to £79,905 in the 11 months to the end of March, compared with a loss of £187,470 in the year to the end of April 1986.

The group yesterday announced a major acquisition, and issued a cash call to shareholders for £3.7m.

Ratcliffe's turnover of £2.43m compares with £2.05m in the previous period. Losses per share were cut from 17.25p to 4.33p.

The £3.7m acquisition of Marwin, the Leicester-based cutting tool and metal parts storage and handling equipment manu-

facturing company, is to be satisfied by the issue to Marwin of 2.1m new ordinary shares for its ordinary share capital, and £863,625 for preference shares in Marwin.

Marwin has an annual turnover of £15m, and has forecast a doubling of profits to £837,000 in the year to October 31 1987. Further payments to Marwin will depend on profit performance.

The one-for-one rights issue at 125p per share will provide funds for reduction of group borrowings and to finance capital investment. This includes purchase of a freehold

West Bromwich factory, and the £150,000 purchase of the spring manufacturing business of Jonas Woodhead, the assets of which had a book value of £242,000.

Ratcliffe also announced the renewal of its sole supplier agreement with Automotive Products to provide springs until September 1989.

Ratcliffe has undergone significant restructuring since the appointment of a new board in April 1986, and is changing its name to Ratcliffe Industries. Ratcliffe's shares were suspended last month at 150p pending announcements.

## Samuel Montagu reaps £1m

BY CLAY HARRIS

Samuel Montagu, the merchant bank, continues to reap the benefits of its equity investment in Western Motor Holdings, the car dealer and vehicle delivery contractor at which it arranged a management buy-in in March.

Montagu and its Australian subsidiary, Dominguez Barry Samuel Montagu Securities,

have raised more than £1.13m through the sale of more than 1.13m Western all-paid rights. As a result, their aggregate stake has fallen to 10.2 per cent of Western's ordinary shares. This was worth about £2.78m at yesterday's market price of 45 1/2p, down 5p. This compares with an initial investment of £1.1m in March.

The Montagu group also invested £3m in convertible loan stock, the value of which has increased to an estimated £5m.

## Prestwich buys Strand Video

By Steven Butler

Prestwich Holdings, the consumer electronics and entertainment group, yesterday announced the acquisition of Strand Video Entertainment, the video cassette loader and formatter, for a maximum of £7.5m.

An initial consideration of £1.5m is to be paid to Strand, consisting of 558,586 ordinary shares and £400,000 in cash, with future payments dependent on Strand's profits.

## "Unless the business community puts its own house in order there is scant possibility that the free enterprise system will survive." G. W. H. Bally

Abridgement of the annual statement by Mr G. W. H. Bally, Chairman of Anglo American Corporation of South Africa Limited.

Equity-accounted earnings of the Corporation for the year to March 31 1987 increased by 26 per cent to a record £1,601 million, or 817 cents a share, and after tax earnings, excluding retained earnings of associates, increased by 28 per cent to R1,029 million, or 450 cents a share, which was also a record. Higher dividends received from the gold, diamond, industrial and platinum companies contributed substantially to that improvement—indeed our export-oriented interests generally achieved excellent results with the exception of coal, where earnings suffered from the continuing deterioration in the international market for steam coal. The Corporation paid a total dividend of 326 cents a share, an improvement of 25 per cent on the previous year.

## A common future

If South Africa is to be a prosperous and peaceful place in the 1990s, in other words a substantially non-racial society, respectful of individual freedoms, with a basically free enterprise economy, we have to find a way of translating into practical form the principles to which the State President, with wide support, has subscribed: an undivided South Africa, one citizenship, equality before the law, equality of opportunity, and full participation by all the people in negotiated democratic institutions. His appeal to representatives of all groups to join him in talks and negotiations "about our common future" must therefore be taken seriously, not least because it was followed by the initiation of discussions which apparently are intended to canvass a wide range of opinion at different levels. This is clearly the sensible way to prepare the ground for representative negotiations which have any prospect of success.

In the circumstances the imposition of the State of Emergency last year and its recent renewal, though regrettable, were necessary to contain the widening cycle of senseless violence. It would be foolish to pretend that communities exposed to violence have not benefited in terms of the security of daily living, or to deny that many South Africans prefer a state of affairs in which their attention is not drawn constantly to the realities of the nation's problems. That is the difficulty with states of emergency and accompanying media censorship: they represent a rational decision by government not to allow society to deteriorate into chaos, but at the same time they create an artificial environment which fosters illusion and complacency. In addition, the stand-off arguments develop: some believe that it is impossible for government to make proper strides in negotiation whilst the country is in a state of significant unrest, while others take the view that it is impossible for progress to be made as long as the emergency regulations exist. These dilemmas bear so directly upon our political prospects that full consideration ought to be given now to ways in which the regulations could be further amended so as to re-establish the legal rights of individuals and Press freedoms as soon as possible.

## Political reform in South Africa

Reform, the government has commented, is an evolutionary process which cannot take place overnight, and up to a point no one would quarrel with that. But it is not a truth that should now be used, implicitly at any rate, to justify the retention of one of the last great pillars of apartheid, the Group Areas Act, which directly and indirectly denies people of colour full access to, and the benefits of participation in, the free enterprise system, with results that are also detrimental to economic growth—to say nothing of the effect on foreign perceptions of the government's commitments to reform. The Act effectively is a major constraint on the progress of urbanisation, which experience the world over shows is necessary to the industrialisation process, to the maximisation of employment opportunities through the informal economy, to a broadening of the tax base, and a reduction of the birth rate to levels which do not condemn succeeding generations to starvation and chaos.

Indeed the fate of the Group Areas Act may have a symbolic significance, beyond its immediate practical importance, in showing whether the government is prepared

to wipe the slate clean of apartheid, or whether South Africa faces another period of political inertia before the elections for the tri-cameral parliament fall due in 1989. Yet without further reform it is difficult, if not impossible, to see how "talks about talks" on the central issues before us can move toward the substantive stage.

## Reform in our business

In the Anglo American Group we have been giving much thought recently to ways in which we can not only make further progress toward the goal of equal opportunity, but adapt ourselves to the needs and aspirations of the new South African society that is in the making. Unless the business community puts its own house in order there is scant possibility that the free enterprise system will survive. For businessmen to work to that end should not be seen in terms of cosy white self-interest. Those who have the future of the country at heart must strive to ensure the survival of a system which, notwithstanding its shortcomings, has the capacity to generate wealth more effectively than any other. The people who look forward to its outright replacement by a Marxist state simply have not grasped—or do not wish to grasp—the enormity of the task that faces South Africa in feeding, clothing, housing and educating its burgeoning population.

In the wider context of the modernisation of South African society I am pleased to report that the gold mines we administer have been able to take a significant step toward the erosion of the migrant labour system. Last year, following the greater readiness of the authorities to proclaim land adjacent to mining areas for black residential development, the mines substantially broadened the scope of their home ownership schemes so that South African migrant workers at virtually all levels could acquire or build their own houses, should they want to live with their families as urbanised employees. The scheme has evolved considerable response.

## Participation scheme

The development of our human resources presents us with many challenges, but we believe we have reached the stage where it is right to consolidate and extend our efforts. For some years now we have operated share participation schemes for senior management, which have worked well in drawing management and shareholders together in common purpose, and our desire to implement this policy on a wider scale has been encouraged by the developing practice for workers in Europe, the United States and Japan to hold equity in the enterprises in which they work. The merits of this in mature economic societies are evident.

In South Africa, where the wealth-creating processes of the First world must arrive at a durable synthesis with the needs and aspirations of the Third, there is a strong case for believing that the stakes held in the country through growing home ownership can well be matched by workers holding a direct stake also in the business in which they are employed. This view is surely consistent with the world trend away from centralist socialism on the one hand and vigorous capitalism on the other to something in-between, founded not on ideology but on pragmatism, deriving its strength and support from the fact that it is seen to work.

I am pleased to say that the Board has encouraged this line of thinking, and in due course we will place before members a shareholding scheme in which employees can participate on a wide, if necessarily modest, basis.



## Anglo American Corporation of South Africa Limited

Incorporated in the Republic of South Africa  
Registration no. 01/05309/08  
Copies of the full Chairman's Statement are being posted to registered shareholders.  
Head Office  
44 Main Street,  
Johannesburg  
Republic of South Africa  
London Office  
40 Holborn Viaduct  
London EC1P 1AJ  
England

## DIVIDENDS ANNOUNCED

	Current	Date	Corres-	Total	
	payment	of	ponding	year	last
	payment	div	year		year
Ellis & Everard	4.5	—	3.64*	7	5.91*
Kleen-Eze	5	Oct 5	5.7	6	6
Norbatch Elect	0.7	—	0.7	0.7	0.7
Quest Group	1p	—	Nil	1p	Nil
Zygal Dynamics	1	—	0.5	1	0.5

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. † Unquoted stock. ‡ Third market.

## U.S. \$50,000,000

## Morgan Grenfell Investments N.V.

(Incorporated in The Netherlands with limited liability)

## Floating Rate Notes Due 1994

Payment of principal and interest unconditionally guaranteed by

## Morgan Grenfell Holdings Limited

(Incorporated in England with limited liability)

In accordance with the provisions of the Notes, notice is hereby given that for the interest

Period from 14th July, 1987 to 14th January, 1988 the Rate of Interest will be 7 1/2% per annum.

The interest payable on the relevant Interest Payment Date, 14th January, 1988, will be US\$186.88

for each US\$50,000 principal amount of the Note.

Agent Bank:

Morgan Guaranty Trust Company of New York

London

Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S.\$186,355,000

For the period 10th July, 1987 to 10th January, 1988, the securities will carry an interest rate of 7.275% per annum with a coupon amount of U.S.\$9,295.83 per U.S.\$250,000 denomination and U.S.\$18,591.67 per U.S.\$500,000 denomination, payable on 11th January, 1988.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

TOPS SERIES IV LIMITED

(Incorporated with limited liability in the Cayman Islands)

## U.S.\$130,000,000

## Series IV Floating Rate Trust Obligation

## Participation Securities Due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S.\$186,355,000

For the period 10th July, 1987 to 10th January, 1988, the securities will carry an interest rate of 7.275% per annum with a coupon amount of U.S.\$9,295.83 per U.S.\$250,000 denomination and U.S.\$18,591.67 per U.S.\$500,000 denomination, payable on 11th January, 1988.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the grant of Securities to deal in these securities, based on and to be based on the information in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. It is expected that dealings will commence on Monday 20 July 1987.

## GRAHAM MOTOR GROUP PLC

(Incorporated in England under the Companies Act 1948 to 1977 No. 231673)

## Placing by

## BARCLAYS de ZOEETE WEDD

## LIMITED

Of 3,500,000 Ordinary shares of 5p each at 140p

per share payable in full on acceptance

Share Capital following the Placing

Issued and to be issued fully paid

Authorised £675,000 Ordinary shares of 5p each £330,000

The business of Graham Motor Group PLC and its subsidiaries comprises motor vehicle wholesaling and retailing, contract hire and self-drive hire. The Group is multi-franchised and operates from eight dealerships located predominantly in the South West of England.

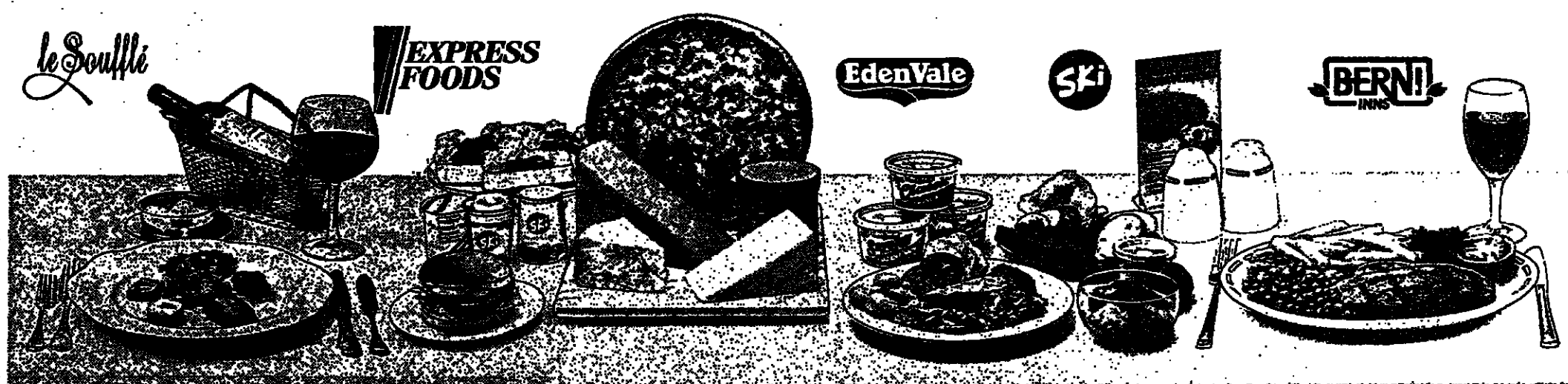
In accordance with the Rules and Regulations of The Stock Exchange de Zoeete & Wedd Limited has placed 2,625,000 Ordinary shares with its clients and has arranged for Chancery Seal Limited, as second distributor, to distribute 875



# Grand Metropolitan's 25th Birthday Celebrations raise a number of questions



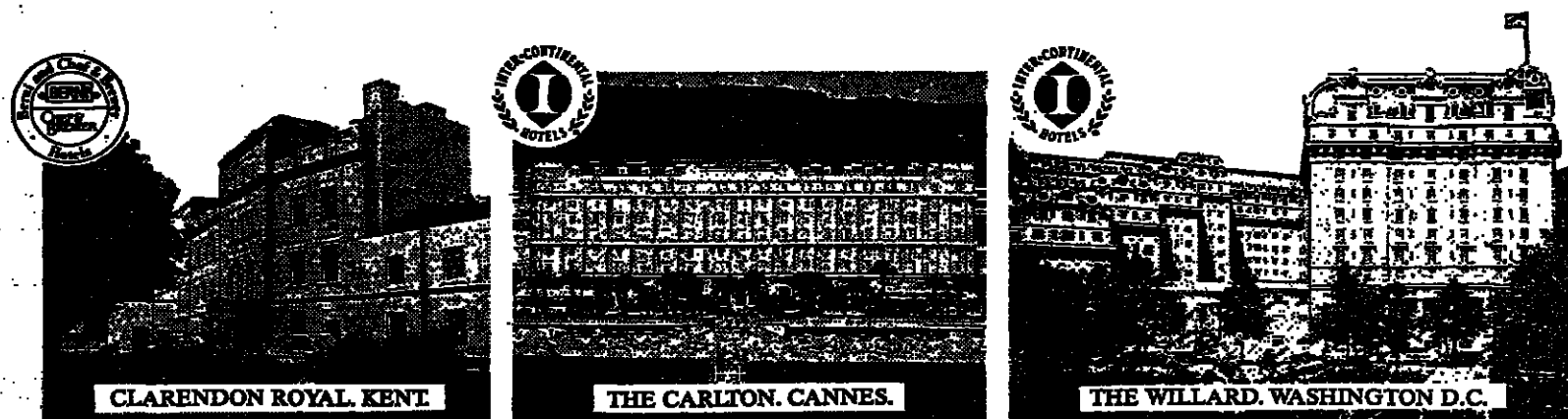
## Where to hold the party?



## What to eat?



## What to drink?



## Where to go afterwards?

Few companies have more of the ingredients for a celebration than us. We have the best venues, the finest food, the widest choice of drinks.

And with well over 100,000 of us worldwide, we have enough people to guarantee it goes with a swing.

The choice of toast, on the other hand, is much easier.

To the ladies and gentlemen who've made our first 25 years such a success: Our Customers.

### GRAND METROPOLITAN

....adding value



## UK COMPANY NEWS

## Wickins acquires 29.9% of Scanro

By Richard Tomkins

Shares in Scanro, the USM-quoted windturbine board manufacturer, shot up from 135p to 385p yesterday on the news that Mr David Wickins, the chairman of British Car Auctions, had acquired a 29.9 per cent stake in the company with an associate, Mr John Knox, and others.

The shares were acquired from DNA, a Jersey-based investment company which has backed Scanro since 1982. The result is to cut DNA's holding in Scanro from 37.9 per cent to 7.9 per cent.

The price paid for the shares has not been disclosed, but it is believed to have been around the 90p level at which they were trading in the first part of last week. The price took off on Thursday.

Mr Wickins was abroad yesterday and could not be contacted. Strauss Turnbull, Scanro's stockbrokers, said they thought his intention was to use the company as a vehicle for further acquisitions.

Scanro came to the USM in August 1984 through a placing of shares at 105p by stockbrokers Grieson Grant. At first it made good progress, but dumping in its key markets by bankrupt European manufacturers helped send pre-tax profits reeling from £550,000 to £276,000 in the year to last December.

## Harvard buys 7.4% stake in Rock

Harvard Securities, the over-the-counter market maker, yesterday bought a 7.4 per cent stake in Rock, the motor parts and tools distributor.

Rock also announced that Mr Trevor Chinn, a director, had sold his 1.75m shares (5 per cent) and was resigning from his non-executive post on the board.

The company said that Mr Charles Mitchell, director of corporate finance at Harvard, had been invited to join the board as non-executive director.

## Zygal profits of £811,000 after re-stated loss

Zygal Dynamics, the computer products company, showed a sharp improvement last year with pre-tax profits of £811,000 against a previous, re-stated, loss of £2,000.

The directors said that liquidity would continue to improve due to the positive cash flow of the group. Base-Sys, which was acquired last March, had a large part of its income already assured from long term agreements whilst prospects for traditional distribution and data communication businesses were good.

Prospects for the modular technology laser communication system were excellent, the directors continued, sales having more than doubled in the past year. The recently announced distribution agreement with Bull SA was particularly important, they said. Agreement would make avail-

able to company additional products to strengthen existing convergent technologies products marketed by the company.

Turnover increased last year from £4.9m to £8.7m and the cost of sales was £4m up to £3.82m. Other operating expenses rose from £1.96m to £2.16m leaving an operating profit of £212,000 (£131,000). There were no exceptional debits this time (£75,000) and net interest payable was down from £77,000 to £40,000. Tax took £165,000 (£20,000 credit) leaving earnings for the USM quoted company up from 0.2p to 6.8p per 5p ordinary. There were extraordinary credits of £98,000 (£258,000 debit).

The dividend is doubled from 0.5p to 1p per share.

### comment

Zygal has not been one of the

USM's spectacular successes; it has substantially underperformed the market since it joined in 1981. Two years ago, it looked a good bet to be swallowed up by a larger group but instead it has taken action to improve itself by shedding the personal computer and maintenance divisions and buying Base-Sys. The latter, which provides on-screen information to insurance brokers is proving an excellent cash cow and with the help of the disposal proceeds, the balance sheet and the quality of earnings have both been transformed. Overall, an encouraging recovery and though the shares dropped 10p yesterday to 135p, the prospect of a further improvement to £1.3m pre-tax this year means that they do not look over-rated, on a prospective p/e of 14.5.

## GT's fourth partial unitisation

By NIKKI TAIT

GT, the fund management company, yesterday put forward partial unitisation proposals for The Northern Securities Trust, a £40m investment trust which it manages.

It will be the fourth GT-managed investment trust to disappear from the stable this year, the others being the much larger US Debenture Corporation, Berry Trust—both of which implemented similar partial unitisation schemes—and GT Global Recovery which was

taken over.

GT is now left with two investment trusts—GT Japan and Nordic—both specialist funds and for which the management company says it has no similar plans. The changes mean that the proportion of GT's funds under management in investment trusts has dropped from around 15 to 5 per cent. Also, the investment trusts have historically been sizeable holders of GT shares, and this "in-house"

percentage has come from 43 per cent 15 months ago to under 7 per cent. During that time GT itself has launched on the stock market.

Shareholders in Northern will be offered either units in a choice of unit trusts and/or shares in a new investment trust—in line with the Berry and USDC schemes.

Yesterday shares in Northern rose 11p to 354p, net asset value is currently put at around 365p.

## Jarvis figures boost defence

By PHILIP COGGAN

J. Jarvis, the building group currently facing a bid from private company Brookville Securities, yesterday issued its defence document describing the offer as "confused and totally inadequate."

The company also announced a jump in pre-tax profits for the year ending March 31 1987 from £55,000 to £723,000.

Brookville, which is a vehicle for Mr Harvey Bard, a London property investor, made its £7.50 per share cash offer after it took its stake over 29.99 per cent, thereby triggering the pro-

visions of the Takeover Code requiring it to make a full bid. Jarvis' share price quickly shot above the offer price and currently stands at 805p.

Mr Bard made an unsuccessful attempt to join the Jarvis board at the group's annual meeting in October. He intends to retain the group's listing, if the bid is successful.

Jarvis' profits turnaround follows the intervention of institutional investors in 1985 after the company had sunk into pre-tax losses of Q706,000. Mr David Teley became non-

executive chairman and Mr Jack Roullier joined the board to carry out a review of the company's operations.

Mr Roullier recommended that the company should rationalise its property portfolio and concentrate more on construction.

Several properties have been sold. The pre-tax profits were achieved on turnover up 34 per cent at £35.6m (£28.5m). After tax of £261,000 (£53,000 credit), profits per share were 45p (10.1p).

## Provisions leave net loss for NatWest US

By David Lescallies, Banking Editor

National Westminster Bank USA, the US subsidiary of the NatWest Bank, made a net loss of \$203.3m in the second quarter of this year, the first registered since the group's recent decision to make a large against Third World loans.

NatWest's USA's provision amounted to \$230m, being its share of the total of \$466m which the NatWest group announced it was making last month. NatWest, which will be announcing its interim results on July 28, has said it still expects to make a profit for the group as a whole for the first six months of this year.

NatWest USA's second quarter results were also reduced by the reclassification of certain foreign loans, notably to Brazil and Ecuador, where full interest was not being paid. The bank said that excluding the provision, net income for the second quarter would have been \$16.7m, down from \$17.4m in last year's second half.

NatWest USA said that the growth in core earnings reflected higher domestic loan and retail deposit volumes and a substantial increase in non-interest income, which was up 22 per cent in the second quarter to \$32.5m.

The group's total assets rose to \$11.3bn from \$10.4bn over the year, but equity capital declined to \$435.4m from \$596.1m.

### Panel waives Acis bid

By Nikki Tait

THE TAKEOVER Panel has waived the requirement that Windstorm Investments, the British Virgin Island-incorporated company, makes a full bid for Acis Jewellery, the small UK retailer where it acquired a 46.4 per cent stake last month.

Windstorm, which is controlled by the family trusts of South African businessman Mr Darryl Phillips, bought its stake at 20p a share but has subsequently seen the price soar to 453p. In the light of this, the Panel has dropped the full offer obligation, but says its decision will be reviewed should the Acis price fall substantially in the next three months.

## Goode Durrant trebles interim profit to £2.6m

Goode Durrant, the trade finance, banking and property group, increased pre-tax profits more than three times from £780,000 to £2.57m for the six months ended April 30.

The directors said that attributable earnings from all operating divisions were higher than the same period last year. The interim figures do not include the profit from the sale of 1.75m shares in Perry Group in May.

Turnover rose from £38.37m to £49.52m and attributable profit jumped from £168,000 to £1.86m after extraordinary items bringing a credit of £35,000 (debit £107,000) and minorities of £275,000 (£282,000).

Earnings per share were 5.5p (1.1p). The actual number of shares in issue on April 30 was 38.52m (34.09m). (Earnings per share is based on the weighted average number in issue through the six months to April 30 which was 32.51m.)

There will be no interim dividend.

### comment

Goode Durrant is not the first company to find itself with an Antipodean or South African entrepreneur on board, but it must be one of the first to have both. The South African, Michael Waring, stepped in two years ago, and these results are largely the product of his rationalisation of the group's four main divisions. The New Zealand, Bruce Judge, arrived in July 1986 in the shape of his investment vehicle Ariadne Australia, which one way or another holds 50.8 per cent of Goode Durrant's shares; Mr Judge's contribution has been an injection of £2.1m into the balance sheet in exchange for some of that stock. With total liquid resources of around £35m, the strategy now is to add on piecemeal to the existing activities while searching for a major

acquisition in a new area, probably distribution. The interest on the cash and a £2m profit on the sale of the Perry stake should put £7m within reach this year, but beyond that the acquisition policy will have to be put to work. If the prospective p/e multiple of 19 is to be justified.

TRACTEBEL and Groupe Bruxelles Lambert announced they acquired at 315p per share, 10,995,375 Contibel ordinary (7.7 per cent). When added with their original holding Tractebel and GBL now own 74,559,135 (52.4 per cent). By 3 pm on July 9 1987, Tractebel and GBL had received acceptances from holdings of 11,909,183 ordinary (7.7 per cent). Accordingly Tractebel and GBL now owned or had received acceptances in respect of 86,468,318 Contibel ordinary (60.2 per cent). The offer remains open for further acceptances until July 27.

## A FINANCIAL TIMES SURVEY SUISSE ROMANDE

The Financial Times proposes to publish a survey on the French speaking part of Switzerland on September 25th. Among the subjects under review will be:

- ★ Banking and Finance
- ★ Industry
- ★ Culture, tourism and leisure

for full details, please contact:

Gunter Breitting

Financial Times (Switzerland) Ltd, 15, rue du Cendrier, 1201 Geneva  
Tel. 022/311 604 telex 22589

### FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The content size and publication date of surveys in the Financial Times are subject to change at the discretion of the Editor

This announcement appears as a matter of record only.

May 29, 1987.



## BANK OF GREECE

U.S. \$400,000,000

Transferable Syndicated Loan Facility

Arranged by

Arab Banking Corporation (ABC)  
Citicorp Investment Bank Limited  
The Mitsubishi Bank, Limited

Chase Investment Bank  
IBJ International Limited  
National Westminster Bank PLC

Lead Managers

Banco di Napoli  
Commerzbank Aktiengesellschaft  
Gulf International Bank B.S.C.  
The Mitsubishi Trust and Banking Corporation  
The Saitama Bank, Ltd.

Banque Nationale de Paris  
The Dai-ichi Kangyo Bank, Limited  
The Kyowa Bank, Ltd.  
Mitsui Finance International Limited  
(Mitsui Bank Capital Markets Group)  
The Tokai Bank, Limited

The Yasuda Trust and Banking Company, Limited

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Libyan Arab Foreign Bank  
Union de Banques Arabes et Francaises—U.B.A.F.

The Hokkaido Tokai Bank, Limited  
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Co-Managers

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Moscow Narodny Bank Ltd.  
Svenska Handelsbanken Group

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The Chuo Trust & Banking Company, Limited  
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The Hachijuni Bank, Ltd.  
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Abu Dhabi Investment Company  
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Banque Paribas Nederland N.V.  
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The Chiba Bank, Ltd.  
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The Chugoku Bank, Ltd.  
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The Kiyo Bank, Ltd.  
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Credit Chimique  
The Kofuku Sogo Bank, Ltd.  
Kuwait-French Bank

Banque Commerciale pour l'Europe du Nord (Eurobank)  
The Iyo Bank, Ltd.  
Sparebanken Sor

The Juroku Bank, Ltd.  
Kuwait Real Estate Bank K.S.C.

Agents

The Mitsubishi Bank, Limited  
Arab Banking Corporation (ABC)

This announcement appears as a matter of record only.

JUNE 1987



## Western Australian Treasury Corporation

Guaranteed by

The State of Western Australia

U.S. \$400,000,000

Eurocommercial Paper Programme

Dealers:

Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Issuing and Paying Agent:

Morgan Guaranty Trust Company of New York, London Branch

This announcement appears as a matter of record only.

May 1987



## SEKERBANK T.A.S.

U.S. \$10,820,000

Financing under Letter of Credit

U.S. \$7,700,000

Financing under Letter of Credit

arranged by

American Express Bank GmbH

provided by

Banque Nationale de Paris

Lloyds Bank Plc  
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Koc Amerikan Bank A.S.

American Express Bank GmbH

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Bayerische Hypotheken- und Wechsel-Bank AG  
Crédit Agricole (Deutschland) AG

Banque de l'Union Européenne

Agent

American Express Bank GmbH



## UK COMPANY NEWS

## KCA Drilling profit halved to £2m

KCA Drilling Group's pre-tax profits dropped sharply from £4.4m to £2m for the year ended December 31 1986. Turnover was also down, from £38.7m to £30.2m.

Sir Monty Finniston, chairman, said that although the consequences of write-downs in 1985 and 1986 might appear severe, the company believed that with the disposal of the drilling ship KCA Kingfisher (which the company would continue to manage) and the placing of the Jackup KCA Sandpiper on a contract of reasonable duration, the group was well placed to ride out the remainder of current troubles affecting the oil industry.

Admitting that 1986 had been "one of the most testing years in the group's history," Sir Monty said: "We now feel, in our 20th year of operation, we can look forward to the future with a sense of restrained optimism." The company's platform drilling operations have continued "satisfactorily" for Mobil, BP and North Sea Sun Oil.

In addition, the company has recently been awarded a contract in the UK sector of the North Sea on behalf of a Shell/Esso joint venture to provide severe, the company believed that with the disposal of the drilling ship KCA Kingfisher (which the company would continue to manage) and the placing of the Jackup KCA Sandpiper on a contract of reasonable duration, the group was well placed to ride out the remainder of current troubles affecting the oil industry.

"With this contract," said Sir Monty, "KCA will become amongst the largest platform drilling contractors in the UK sector of the North Sea."

The board is seeking to increase the company's borrowing powers to permit the company to borrow up to a maximum of either five times the company's share capital and reserves, or £38m, whichever is greater. An extraordinary general meeting is to be held as soon as possible for shareholders to vote on the issue.

Gross profit was £10.27m (£10.58m), administration expenses £2.27m (£2.78m), interest payable and similar charges £3.63m (£3.65m), share of partnership loss £2.45m (£672.00) and exceptional debt £813,000 (£702,000 credit). Tax was down from £1.89m to £522m.

After extraordinary charges of £7.3m (£23.25m) the net loss for the year was £3.8m. Earnings per share were 1.5p (3.2p). Again, no final dividend was proposed for the year.

**comment**

To the uninitiated, KCA's results might appear a catalogue of woes—profits down by half, and proposed asset sales leading to write offs so heavy that the company will have to change its Articles of Association to permit such giddy levels of gearing. But the market took the opposite view yesterday, and shares at one point

jumped nearly 100 per cent before closing 14p higher at 37p. Initiated shareholders were so pleased at the prospect of getting shot of the unemployed drillship and its £10m plus of borrowings—which have been crippling the company for the last few years—that a further write down of £5.8m was a price they were happy to pay. Meanwhile, prospects for the rest of the business are also looking up since year end, as the rising oil price has injected some life into the offshore market. The two year BP contract for the Sandpiper will at worst stem the losses made last year when it was without work, while the Shell contract is also more than welcome. However, there remains a chronic oversupply of rigs and with no sign of a big bounce in day rates, yesterday's burst of market enthusiasm may be difficult to extend.

## Price tag of £14.8m for Graham Motor

By Philip Coggan

Graham Motor, the car retailing, fleet sales and contract hire group, has announced details of its flotation on the Unlisted Securities Market. Barclays de Zoete Wedd and Charlton Seal are placing 3.5m shares, 33 per cent of the company, at 140p each, valuing the company at £14.8m.

Just over half the shares being issued are new and will be used to increase working capital and to modernise the facilities at a dealership in Striford.

Based on the pre-tax profit of £1.73m on turnover of £52.9m in the year to March 31, the shares are on a p/e of 11.5 at the placing price.

## Listing for USF and G

Dealings have started on the Stock Exchange in the shares of USF and G Corporation, the holding company for one of the top 15 US property/casualty insurers.

Baltimore-based USF and G is now one of six US insurance brokers or companies, including Travelers Corporation and Home Group, which have obtained a London listing in the last few years.

Mr Jack Moseley, USF and G chairman, said it was not planning acquisitions in the UK, but had sought a listing to help create a broader and more liquid market in its shares.

USF and G reorganised itself around a non-insurance holding company in 1981, a move which gave it access to international capital markets. It believes that the London listing will now help it to arrange financing via the Euromarkets.

## Kleen-E-Ze reorganisation pays off as profits rise to £0.9m

**PRE-TAX PROFITS** at Kleen-E-Ze Holdings, the Bristol-based manufacturer of energy saving devices, brushes and cleaning products, increased from £323,549 to £920,478 in the year to March 31 1987. The dividend is unchanged at 6p net.

The directors said they were looking forward with confidence as the momentum created by the reorganisation two years ago, gathered pace. They said the advance in profits was achieved by improved efficiency and better use of the group's assets, and that had continued into the current year.

Another successful year was

had by the industrial division, and it was now firmly established as a leader in the manufacture of strip-brush. During the year, the range of products was extended to include cleaning chemicals manufactured by Dalton Young.

Progress was made in the plastics division through the introduction of the Sundt trigger pump dispenser. The division has doubled its manufacturing capacity by the installation of a second robotic assembly machine.

This was a significant item of capital expenditure for the group, but the division is now

poised for a major advance in this sector of the packaging industry.

Group turnover for the year rose from £18.08m to £17.42m. Gross profit amounted to £8.5m against £7.62m but distribution costs rose from £1.85m to £5.17m. Administration expenses came to £2.09m (£1.84m). There was other income of £184,068 (£95,571) and interest payable was £309,588 compared with £400,796.

Stated earnings per 25p share improved from 14.66p to 23.77p.

## Jurys Hotel profits and turnover suffer downturn

Jurys Hotel Group, the Dublin-based hotel company, saw pre-tax profits fall slightly from £1.18m (£1.69m) to £1.61m on turnover down from £10m to £15.73m in the year to April 30 1987.

The directors proposed a final dividend of 2.25p, making

3.75p for the year. Last year a total dividend of 3.5p was paid as an interim. Earnings per share were down from 10.6p to 5.6p.

Trading profit fell from £2.25m to £1.47m. Net interest charged was £141,000 against £391,000 receivable. Tax took £425,000 (£151,000).

## N. England joint venture

New England Properties is to form a joint venture with Hunting Group to own a long leasehold interest in St James's Street, London SW, a development already being project managed by NEP. Its interest will comprise 1/10th of preference capital and a one-third equity share.

The joint venture is subject to agreement on the assignment of the leasehold interest in the development from the present partnership of Friesch-Gron-

ingsche Hypothekbank and Hunting.

The intention is to sell or syndicate ownership of the property once letting is completed.

SHARNA WARE is to acquire Telisport, prism manufacturer, for an aggregate consideration of £850,000. The consideration, payable on completion, will be satisfied by the issue of 69,149 new Sharna ordinary shares and a maximum cash payment of £520,000.

## Peek Holdings pays £3.8m for Husky

Peek Holdings, the shell company acquired last August by South African industrialist Mr Kenneth Maud, has bought Husky Computers from Addison Consultancy, the advertising and marketing group, for £3.8m.

The acquisition marks a second stage in the development of Peek into a mini-conglomerate specialising in medium-to-high technology industries. Peek's first acquisition, of Saratoga Technology for £27m, was completed in March.

Husky makes hand-held micro-computers for military, industrial and commercial use and turned in pre-tax profits of £190,000 on turnover of £4.6m in the year to last December.

It was acquired by Addison along with its parent, Aldcom International, last October. Peek will pay for the purchase through a vendor placing of 2,830 new ordinary shares at 145p. Its existing shares closed 31p up at 155p.

## Robert Horne to purchase Atkins &amp; Cripps

Robert Horne Group has entered into an agreement to acquire the whole of the issued share capital of S. J. Atkins & Cripps for £3.94m. Atkins & Cripps are importers and merchants of hardwood.

Net tangible assets were £2.87m at June 30, 1986, and pre-tax profits for the year were £413,547. The directors of Robert Horne see the acquisition as a diversification into a business sufficiently related to its existing activities to draw on its management expertise in merchandising and distribution.

The purchase consideration is to be satisfied by the allotment of 950,000 new non-voting "A" ordinary in Robert Horne, fully paid.

The shares were placed on Friday at 424p. They will not rank for the interim dividend in respect of the year to September 31, 1987.

## SHARE STAKES

THE FOLLOWING changes in share stakes were announced during the past week.

Next — Director Mr J. T. Rowley exercised an option on 30,000 shares and disposed of them at 354p. H. J. Hann, also a director, disposed of 25,000 shares at 353p.

James Neill Holdings — On June 29 following directors, together with J. H. Withinsaw, managing director of Stubs Welding, a wholly-owned subsidiary, exercised their right to acquire ordinary at 57p under a share option scheme: P. B. Bullock 125,000; G. H. N. Peel 62,500; E. Bolam 20,000; T. Harris 20,000; C. T. Harrison 15,000; and J. W. H. Withinsaw 15,000. On July 8 the following sold shares at 269p: P. B. Bullock 115,000; G. H. N. Peel 62,500; E. Bolam 20,000; T. Harris 8,500 and J. H. Withinsaw 15,000.

Bett Bros — Chairman Iain C.

Bett purchased 40,740 ordinary at 124p on July 10.

C. L. Group — On July 8, chairman P. H. R. Kettle purchased 50,000 ordinary, and now holds 124,422 shares.

PWS Holdings — Mr M. E. M. Person, non-executive chairman, has sold 750,000 ordinary from his beneficial interest and 200,000 ordinary from his non-beneficial interest at 362p on July 9. These shares have been placed with institutions.

He now has beneficial interest of 1m ordinary.

Valor — Director M. J. Montague's shareholding has increased from 48,068 to 185,580.

Newcastle — Sir Robin McAlpine, a director, sold 100,000 ordinary.

Retaprint — On July 7 M. B. Manzi sold 1m ordinary at 101p.

On July 8 A. J. Crates sold 1m ordinary at 107p. On July 9 C. K. Howe sold 1m ordinary at 104.375p. On June 29 D. A.

Corrigan sold 927,957 ordinary at 9p.

General Electric Company — Lord Weinstock, a director, ceased to be interested in 100,000 ordinary upon their transfer from him. M. Lester, director, became interested in 100,000.

CALEDONIA INVESTMENT — The Lord Cayer, a director, disposed of 300,000 ordinary stock units by way of gift.

TYZACK TURNER GROUP — Miss M. W. French disposed of 20,000 ordinary at 350p and now holds 317,890 shares (5.33 per cent).

ASSOCIATED BRITISH ENGINEERING — Director M. J. Barry disposed of 200,000 ordinary on July 6 at 13p and now holds 34,478 ordinary and 13,965 8 per cent convertible preference shares.

Great Portland Estates — On June 29 director Daniel Desmond sold 250,000 shares at £8.08.

## APPOINTMENTS

## Scandinavian Bank changes

Mr Douglas M. Johnson, a managing director of SCANDINAVIAN BANK GROUP, will be retiring on September 1. Mr Michael J. Jeffery will join the group on September 1, to take over Mr Johnson's management responsibilities. He is deputy managing director of Skandia Life in the US and in that position is responsible for treasury and capital market activities in North America. Mr Jeffery, who is British, was previously head of global treasury management at the Marine Midland Bank in New York.

**PREVIEW DATA SYSTEMS** has appointed Mr Peter Morgan financial director. He joins from Darbhon Specialised Mouldings, where he was the commercial director.

Mr Christopher Barton, formerly national sales manager for

Redland Bricks, has been appointed sales and marketing director of GUILDWAY, part of the Deelan Kelly Group.

PSIMAT has appointed Mr John Brown its chairman. He was chief executive of the Brodero Price Group.

THE CHILLINGTON CORPORATION has made the following appointments: Mr F. A. Yates and Mr Alan Chalmers, chairman and managing director respectively of The Chillington Tool Company; Mr Dennis Murray, managing director of The Chillington Tool (Thailand) Co. Mr Rolfe Barnes and Mr Alan Chalmers, directors of BOET; Mr Colin Ward, production director of The Chillington Tool Company (Uganda).

ADM GROUP has appointed Mr Brian Knightley as a non-executive director. He is as-

stant managing director of Babcock International.

At SAINSBURY'S Mr Peter Ingham is appointed departmental director—construction to succeed Mr Roy Lindsey on his retirement at the end of this year. On taking up this appointment Mr Ingham will retain his responsibility as chief engineer.

HAREFIELD RUBBER has made the following management appointments: Mr Barry Giddings, group chief executive; Mr John Lewis, managing director floor division; Mr Eric Marper, managing director door division, and Mr Roy Canning, sales director, door division.

MATTHEW HALL has appointed Sir George Jefferson to the board as a non-executive director. Sir George is chairman of British Telecommunications and a director of Babcock International and Lloyds Bank.

ST. BERNARD PLASTICS has appointed Mr Brian Trubshaw as an aerospace consultant to assist the company's expansion in the manufacture of composite structures within the aerospace industry.

Mr Leopold Sansone has been elected president and Mr Ron Ludwick vice president of the BRITISH CABLE MAKERS CONFEDERATION, representing UK manufacturers of wires and cables for the transmission and distribution of electric power and communications.

Mr Norman Hunter Smart has been appointed as chairman of CHARTERHOUSE DEVELOPMENT CAPITAL FUND following the resignation of Mr Kenneth Morgan. Mr Smart is a former senior partner of Hays Allen, and a former president of the Institution of Chartered Accountants of Scotland.

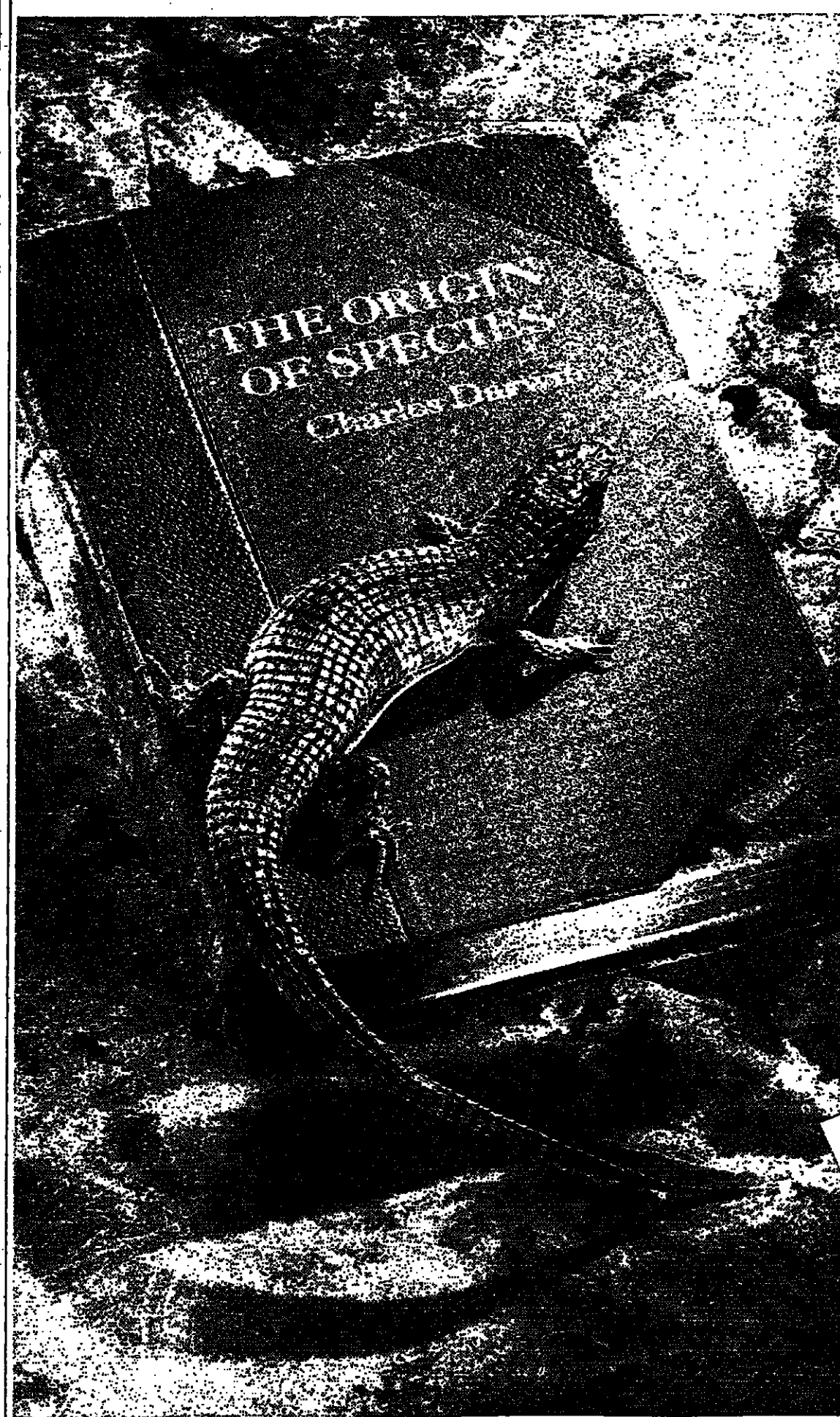
FLOYD OIL PARTICIPATIONS has appointed Mr Garry Frier its finance director. He has worked for County NatWest since 1978 in a specialist financing capacity and upon taking up his appointment with Floyd will resign from the board of County NatWest.

Expansion of the MELVILLE CONSTRUCTION division has resulted in the following appointments: Mr Bill Goelling and Mr David Hardy have been appointed to the board of Melville Construction Holdings. Mr Eric Day has been appointed managing director of Melville Construction. Mr Roy Newland has become managing director of Melville Projects and Mr Simon Gardner and Mr Bob Barker have been appointed to the board of H. Firmin & Son.

INTERNATIONAL THOMSON PUBLISHING'S business magazine's division has appointed a new director. Mr Andrew Gill becomes commercial director following the appointment of Mr Richard Jell as publishing director—building and construction group. Mr Gill joined International Thomson Publishing last year after holding several senior publisher posts within Reed Publishing.

Mr Nicholas Condon has been appointed deputy chairman and director of mergers and acquisitions for HARLESTONE GROUP. He was formerly associate director corporate finance with Allied Irish Investment Bank in London.

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ASSURANCE COMPANY LIMITED

**The Molson Companies Limited**  
(Incorporated with limited liability under the laws of Canada)  
U.S. \$38,000,000 Floating Rate Notes  
Issued date 14th July 1986  
Maturity date 14th July 1991  
For the three month interest period from 14th July 1987 to 14th October 1987 the rate of interest on the Notes will be 6 1/2% per annum. The interest payable on the relevant interest payment date will be U.S. \$8,784.72 per U.S. \$500,000 note.  
Morgan Grenfell & Co. Limited  
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**MANUFACTURERS' HANOVER CORPORATION**  
U.S. \$100,000,000  
Floating Rate Subordinated Notes due 1997  
In accordance with the provisions of the Notes, notice is hereby given that the coupon amount for the period 15th July 1987 to 15th October 1987 will be U.S. \$183.68 for the U.S. \$100,000 denomination and U.S. \$4,592.01 for the U.S. \$250,000 denomination and will be payable on 15th October 1987 against surrender of Coupon No. 9.  
Manufacturers Hanover Limited  
Agent Bank



## UK COMPANY NEWS

## Clay Harris looks at Next's surprise £28.5m purchase of Dillons News for mail order customers

BRITAIN'S NEWSBOYS, of all ages and sexes, can relax. Mr George Davies does not plan to add mail-order catalogues and parcels to the burdens of their daily rounds.

They may, however, find the storehouse at the newagent filled with more than back issues awaiting return to the wholesaler.

Next, the fashion and furniture retailer, caught watchers at the stores sector off guard yesterday with its unexpected purchase, for £28.5m, of the Dillons Group, a 270-shop chain of news agents in the West Midlands and Home Counties. Imaginations were stretched to envisage how the Next formula of design-led retailing (flattered by imaginative competitors in every high street) could be applied to the mundane quarter-of-penny drops, packet-of-20 and evening rag world of confectionary, tobacco and news.

The reaction of Mr Richard Hyman, a director of Verdier Research, was typical: "The only thing that this has got in common with Next is that they both happen to use shops. Everything else about it has nothing to do with Next."

In terms of shop retailing, Next would find no reason to challenge this verdict. The Dillons acquisition underlines,

however, the emphasis that Next is placing on its Grattan mail order business and soon-to-be-launched catalogue under its own name.

Next's innovation, in this case, has little to do with design or range of products or retail ambience — and everything to do with the often neglected customer service of delivery. It will use the shops to improve local collection and distribution.

David Jones, Grattan chief executive as well as deputy chairman of Next, said yesterday that market research in preparation for the Next catalogue launch had uncovered a deep lode of suggestions about how mail-order service could be improved.

Again, and again, researchers heard customers complain of the inconvenience of deliveries arriving when they were not at home. Why could parcels not be brought in the evening?

Many turned out to be quite willing to pick up the parcel themselves from a convenient neighbourhood location, if the trip could be combined with some other errand.

The research fits in with Grattan's previous experience. As Britain's fourth largest mail-order group, with about 10 per cent of a £3.3bn market, it

LEADING NEWSAGENTS (% CTN sales*)	
W. H. Smith	4.7
Martin McCall (Guinness)	5.1
NSS/Forbuys (Galtaher)	3.4
John Menzies	2.4
Finlay	1.2
Alfred Freedy	1.0
Dillons Group (Next)	0.9

\* Confectionery/tobacco/news  
Source: Verdier Research

had already established a delivery system unlike those used by its rivals.

Since 1953, Grattan has used "super agents," who break up bulk deliveries and distribute them around to perhaps half-a-dozen local agents. This system still depended, however, on a number of busy people synchronising their movements.

Why not, asked Grattan, establish a neighbourhood centre — open seven days, often for long hours, but underused apart from peak periods — a place where people are more likely to pop in sometime during the day? Agents, themselves, could use the premises as a base for their own deliveries.

Next's intention to buy a chain of newsagents had been sidetracked by the unexpected opportunity to buy Combined English Stores, the shops chain for which its £28.5m bid success-

fully gazzumped an offer from Ratners, the jewellery group.

The proceeds from the expected disposal of certain parts of CES (Allens chemist shops, and at least part of the group's wholesale activities) is certain to exceed the acquisition cost of Dillons.

Nevertheless, the £28.5m purchase price is far above the £16.9m which Mr Arundhail Patel paid Hanson Trust in March for the larger Finlays chain. Mr Jones said, however, that Dillons is being bought on an historic p/e multiple of 14 — based on results already a year old.

Next has no illusions about injecting any glamour into Dillons shops, although it foresees limited opportunities for stocking Grattan products and taking advantage of the combined group's enhanced purchasing power.

Despite the excursion into uncharted waters, Next is confident that it cannot lose, so long as the newagents' management maintain the stolid, but solid earnings performance.

If the distribution experiment does not work out, Next expects always to be able to find a buyer.

If it does succeed, however, Next will waste little time in expanding the operation from the initial regional base.

## £85m bid for Molins from TKM is rejected

By Terry Pavey

Molins yesterday robustly rejected the £85m bid from TKM, a consortium of Tower Kemsley & Millbourne, claiming that the offer was "an opportunistic attempt . . . dictated by short-term investment objectives."

In a formal reply to the TKM offer, the precision engineering company forecast that pre-tax profits for the year to February 1988 would not be less than £10m — £1.1m of which would come from first time receipts under patent licensing arrangements. For 1986-87 Molins reported £9m (up from £2.1m in 1985-86), of which £350,000 arose from a lower pension fund contribution — a benefit which continues into this year.

Mr Christopher Ross, Molins' managing director, accepted that the company had shown limited organic growth in the past two years, but said that this was feature of the capital goods industry.

"It would be very easy to boost our profits for a year or two by cutting its £8m a year of research and development spending but after five years there would be no more Molins," he declared. As a result the company's main appeal to shareholders had been as an income stock, although its shares had kept pace with the industrial index he noted.

Behind the TKM bid is the New Zealand-based Briarley group which has a 24 per cent stake in Molins. Mr Ross said that the Briarley holding had been built up "against the board's wishes and that a Mexican stand-off now existed."

The timing of this bid had led to the shelving of acquisition plans involving two overseas companies said Mr Ross. Molins was intent on building up its industrial applications of its high speed production technology outside its traditional cigarette applications.

Last night Molins closed up 4p at 289p ahead of the cash alternative from TKM of 251p and the shares-plus-cash offer worth 250p a share on the bidder's closing 139p, up 3p.

## Quest swings back to profit

Quest Group, computer products supplier, made pre-tax profits of £1.9m in the year to February 28 compared with a loss of £1.1m the previous year. Turnover also increased from £11.45m to £28.85m, an increase of 2.1 times. This was achieved by an increase in exports. The group has also reduced its borrowings and overheads.

As a result the directors have recommended that dividend payments be resumed with a final dividend of 1p. It is also proposed to capitalise reserves by a scrip issue of one new ordinary share for every ten ordinary shares in issue.

Extraordinary debits of £200,000 (£38,000) relate to costs in relation of liquidation of Quest's former associated company Quest C&E and costs relating to the capital reorganisation.

The group made an operating profit of £4.32m (£225,000). Tax took £200,000 (nil). Technical and development expenditure came to £636,000 (£603,000) and interest charges were £732,000 (£710,000). Earnings per share were 14.82p compared with a loss of 7.44p the previous year.

## Norbain back into black with £11,000 profit

Norbain Electronics, the USA quoted distributor of electronic components, got back into the black with a small pre-tax profit of £11,000 for the year to April 30 1987 compared with a previous loss of £232,000.

Mr John Nicol, chairman, said that measures taken during the past year to restore profitability of the group were already beginning to show positive results.

Turnover last year rose from £19.44m to £22.14m and the gross profit from £4.30m to £4.81m. Distribution and marketing expenses were a little lower at £2.67m (£2.89m) while administrative expenses were up from £1.4m to £1.55m. The operating profit emerged at £390,000 (£35,000), interest payable increased from £345,000 to £438,000 and there was an exceptional debit of £141,000 (nil).

Tax took £120,000 (£131,000) leaving a loss of £109,000 (£121,000 loss) and a loss per share of 1.6p (1.8p).

## £60m choice for W H Smith

W. H. Smith, the retailing and newspaper wholesaling group, has until August 19 to decide the fate of its 50 per cent interest in Book Club Associates, for which Bertelsmann, the West German publisher, has made an offer believed to be over £60m.

Mr Peter Bagnell, a W. H. Smith director, yesterday described Bertelsmann's offer

as "very attractive."

Bertelsmann acquired half of Book Club as a result of its takeover of Doubleday, the US publisher, last year. Book Club was established 21 years ago as a joint venture between W. H. Smith and Doubleday, and trading figures are not disclosed.

W. H. Smith had earlier tendered an offer for Bertelsmann's stake in Book

Club, as specified by clauses in the original joint venture agreement should one party to the joint venture sell its interest. According to the agreement W. H. Smith now has the option of either selling its interest to Bertelsmann at the offer price, or acquiring Bertelsmann's stake in Book Club at the same price.

Mr Bagnell said that W. H. Smith had not yet made a final decision whether to accept the offer. W. H. Smith has entered preliminary discussions with third parties who may be interested in acquiring the entire Book Club business from W. H. Smith should W. H. Smith exercise its option to acquire the Bertelsmann stake. The possibility that W. H. Smith would operate Book Club as a wholly owned subsidiary has not been excluded.

Mr Bagnell described Book Club as an integral part of the trade of W. H. Smith, but "somewhat apart from our normal retailing."

## WPP set for JWT victory

BY NIKKI TAIT

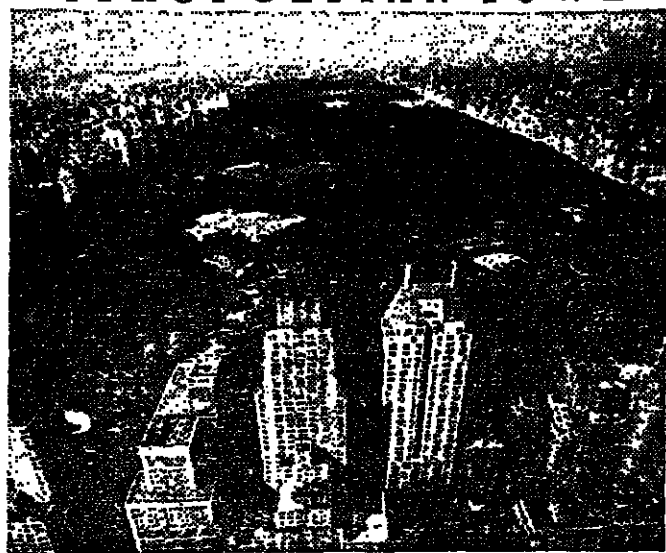
WPP, the UK marketing services group transformed from a shopping trolley manufacturer two years ago, yesterday looked on course for victory in its audacious \$566m bid for JWT Group, the esteemed New York advertising agency and PR group.

In New York, shares in JWT were trading at \$55.4 by lunchtime, a shade below the \$55.50

cash offer. The cash tender was due to close at midnight New York time.

In London, WPP's advisers, Samuel Montagu, said they expected most of the acceptances to come in during the afternoon. However, during the period of the revised offer — now agreed with the JWT board — there has been no sign of any rival bidder and only occasional flurries in the share price.

## METROPOLITAN TOWER



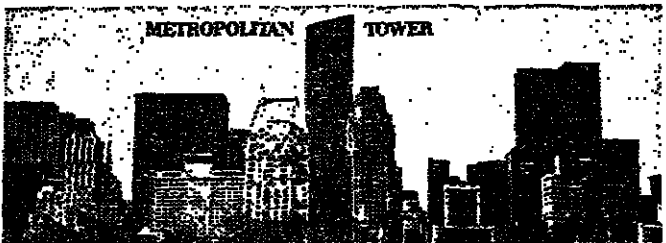
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## TECHNOLOGY

## Expert advice falls upon deaf ears

Sophisticated users have begun to demand more than just 'white collar robots' with the ability to mimic human judgments

THE problem with "expert systems" is that experts won't buy them. How many doctors can be persuaded that a computer program can make diagnoses? Which banker is willing to hand over loan decisions to a machine? Even computer systems managers, apparently, don't have enough faith to entrust the maintenance of their expensive machines to an "expert" program.

US software companies are beginning to recognise that all of the talk of "white-collar robots" and machines that can mimic human expertise and judgment has created a barrier to commercial applications of expert systems, rather than attracted potential buyers. Now

instead of boasting about their new technology, they are trying to become part of the "mainstream" computer program business.

For years, expert systems customers were new enough to the technology that they were at the relative mercy of the vendors. But users are becoming more sophisticated and more demanding, says Harvey P. Newquist III, of DM Data Inc., a US market research firm.

High on the list of customer demands is the notion that if expert systems are to be useful, they must fit into the existing business computer environment.

A major drawback of expert systems to date has been that they tended not to "get along" with conventional computer programs. Just as the value of a human expert can be seriously diminished if he or she does not work well with others, so these computerised experts have been losers, the potential of which is difficult to tap.

Taking a practical approach to the application of expert systems, Harry Reinstein, president of Aion Corporation, a silicon valley software firm,

maintains that the programs should be used to provide more economic solutions to traditional computer applications rather than to create the "brave new world" of computerised bankers, doctors and lawyers.

The real advantages of expert systems are that they can be developed far more efficiently than conventional computer programs, Reinstein maintains.

"Programming can be completed in a matter of weeks rather than months, if the application is well understood," he claims. "And applications can be built incrementally as the specifications evolve."

Many applications of Aion software are not "pure" expert systems, Reinstein freely admits. One example is a program developed by US computer services group Boole & Babbage, using Aion's development tools, to interpret the voluminous computer performance data produced by conventional systems analysis programs. The "expertise" in the B & B program is just a small part of a much bigger application.

As a major US supplier of software to IBM computer users, Boole & Babbage has no intention of calling its new product an "expert system," even though it incorporates elements of the new software technology.

"The term expert system has a lot of pizzazz, however, it can set up unrealistic, and even threatening, expectations," says Peter Wong, B&B's director of expert applications.

The emerging artificial intelligence industry, it seems, is beginning to learn the same lesson that consumers taught personal computer makers a few years ago when they began to ask "what is your product going to do for me?"

**Engineered answer to quest for better chips**

Another emerging technology that may have to overcome "hype" to prove its real value is superconductivity. As IBM president of science, Frances C. Chandler, told US Congressmen recently, "The leap from research to practical applications can be a great one. We did not invent rockets one day and walk on the moon the

next."

It will be years, if not a decade, before superconducting materials (which present virtually no resistance to electrical current) have any real commercial value. In the meantime, more mundane but better understood semiconductor materials will remain the stuff that most computers and electronics equipment are made of.

The limits of semiconductor performance remain well beyond reach using current chip production technology. The quest for ever denser, faster microcircuits is however becoming more expensive and complex.

A novel solution, proposed by Kopin Corporation of Taunton, Massachusetts is to "engineer" the basic materials used to make semiconductor chips. Kopin's materials researchers, who emanate from the Massachusetts Institute of Technology's Lincoln laboratory, have developed composite semiconductor wafers that combine the robust properties of silicon with faster but more fragile semiconductor materials such as gallium arsenide. Their multi-layer wafers could be used to produce a new generation of ultra-fast chips without having to invest in sophisticated and expensive new production equipment.

According to Kopin, US chip-makers are warning of the idea of "water engineering." Founder and chairman, John Fan, says that within a year major semiconductor makers will begin using composite wafers. The change will be instant because the need is acute.

**Changing climate for grape growers**

White wine drinkers have a new treat in store. Several California wineries, most notably Chateau de Beaulieu in Santa Rosa, have recently introduced a wine called "Symphony," made using a new variety of grapes created at the University of California, by Professor Harold Olmo.

Prof. Olmo spent 20 years perfecting his invention — a cross between muscat and grenache grapes. According to experts the result is a highly versatile fruit that produces

"very fruity wine with a distinct aroma." Grape growers are also impressed. Symphony vines will grow in almost any climate and yield up to twice as many grapes as other varieties.

California's premium wine-makers of the Nappa Valley are not however planning to experiment with Symphony. It is a hardy variety that can be grown in regions that do not have the climate and soil needed for traditional varieties. The growers of the Nappa Valley have no such problems.

But Symphony might do very well in less ideal conditions — maybe for winegrowers in Kent, the Garden of England.

**The map that has moved America**

Some things never change, at least, we don't expect them to. It came as a bit of a shock, therefore, for Americans to learn last month that the distance from California to New York has grown by 60 feet and that the Golden Gate Bridge has shifted 314 feet south west of where everyone thought it was.

The Washington Monument has also been on the move — 94.5 feet north west — while the Empire State Building is now 120.5 feet further north than it used to be, and in Honolulu the Sagitar on top of the Judicial Building has jumped by no less than 1,480.8 feet to the south east.

The explanation for these extraordinary events turns out to be quite simple. Modern surveying technology is more accurate than that of the early 1900s, when the relative distances of some 250,000 landmarks were first used to map the United States.



## EAGLE EYE

by Louise Kabele

In the first major revision of the US map since 1927, the National Geodetic Survey has used satellites and computers to pinpoint the exact positions of survey markers to an accuracy of 98.999 per cent.

Considering that the original surveyors travelled on foot and pack mules using only tape measures and sighting scopes to do the job, and made all of their calculations unaided by machines, their results were amazingly accurate. A difference of 60 ft in almost 3,000 miles represents an error of only 0.00037 per cent — according to my pocket calculator.



**Texans put new life into old bones**

Materials scientists at the University of Texas have high hopes for their latest development — a substance that appears to be ideal for making synthetic bones.

The material could find widespread use in orthodontics, the reconstruction of shattered bones and in the replacement of bone removed during cancer surgery.

The researchers have synthesised a very pure and strong form of hydroxyapatite, a mineral that makes up about 65 per cent of living bone. In nature, this material provides strength and rigidity and acts as a porous matrix that supports bone marrow, bone growth cells and blood vessels.

Animal tests of the synthetic material suggest that it can mimic the support functions of natural bone as well as being much stronger than current bone replacements. According to the researchers, implants of the synthetic material are slowly broken down by the body and replaced by living bone.

## Battelle's mind turns to profits

BY DAVID FISLOCK, SCIENCE EDITOR

PROFIT HAS been a forbidden word throughout the 60-year history of the Battelle Memorial Institute, the world's biggest contract research organisation. But no longer, says Professor Thomas Kabierschke, general manager of Battelle Europe.

Instead of jealously preserving its "charity" status, the target today is a profit of 17 per cent on capital to reinvest in fast-moving research where instrumentation can be out-of-date in as few as two or three years. In a more highly competitive world, the charity status has proved more of a handicap than an asset.

Battelle's top management team in Columbus, Ohio, headed by Ronald S. Paul, president and chief executive officer, has sharpened its view of the organisation's role in trying to solve other people's high-tech problems in an age of such rapid change. This could mean opening new laboratories in Britain and elsewhere in Europe, believes Professor Kabierschke, who has just been elected a corporate vice president of the company.

In the mid-1920s the company, through the vision of its founder, Gordon Battelle, pioneered problem-solving under contract. It has grown to a research team of 8,000 with an income last year of \$578m (about £350m). In 1986 it patented 81 of its own inventions. But it admits that it has not been particularly good at exploiting its patents in the past.

In Europe, Battelle has two research centres, established in the 1950s in Frankfurt and Geneva. But Europe has never developed the faith in contract research displayed by the US. The European laboratories, huddled for contracts worldwide, increasingly in competition with other Battelle research centres in North America. Last year they brought in business totalling about \$85m (£39m).

The Geneva laboratory in particular has languished and now employs only 530 of a total of 960 in Europe, although some of its activities have been hived off into a new software company set up by Battelle. Overall, about 55 per cent of the income of Battelle's European centres comes from industry (in the case of Geneva this includes Japanese industry) and 45 per cent from government (mostly from West Germany). A new European management

team headed by Professor Kabierschke and Klaus Staehle, manager of the Frankfurt laboratory, has integrated the European activities into a single operation, Battelle Europe, managed from Frankfurt. Professor Kabierschke says he has stopped the previous competition between Battelle laboratories, who have more time for research.

"Everybody's crying for high technology," says Professor Kabierschke. Italy has invited him to manage a national research centre, as Battelle does in the US. The contract to manage the Pacific North West

laboratories of the US Department of Energy is worth \$160m a year. But the practice is novel for Europe.

The Frankfurt centre alone once had research in 27 different areas of technology. Battelle Europe has now redefined just five business sectors in which it wants to be active: technology management and assessment; biological and environmental sciences; electronic systems; advanced materials; and engineering.

"This is a different business," says Staehle. "When Battelle first came to Europe 30 years ago, industry needed long-term research and development," he says. Today, the demand is for short-term development and ready-made products. But another big challenge is to attract business from the large number of small companies in Europe which neither invest in research nor seem to want to co-operate.

Meanwhile, Battelle Europe, armed with its own portfolio of patents, is seeking joint ventures. Where previously it was interested only in licensing patents, today it is seeking a share of profits. Prof. Kabierschke says the organisation is transforming itself "from an ivory tower into a hard-nosed systems house." Battelle Europe already has about ten partnerships under negotiation. As management sees it, West

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Germany is the premier European market for Battelle Europe today — "no doubt about it," confirms Staehle. Then comes Switzerland, Italy, France and Britain, in that order.

More than once in the past, Battelle has considered Britain seriously as a location for a research centre, but turned it down on grounds that the nation showed too little interest in contract research. Not until the atomic energy research laboratories at Harwell launched a big effort in the late 1960s, after carefully studying the Battelle experience, was contract research taken seriously by the UK.

Battelle has a London-based team specialising in management assessment. It is a team of eight professionals forecasting what the future may hold for companies a decade or so away. "We will broaden our activity in the UK," Prof. Kabierschke promises.

One possibility is a specialist automotive laboratory concentrating on special-purpose vehicles across a spectrum spanning, incongruously, military vehicles and transport for the handicapped. Another is that Battelle will build on Britain's expertise in environmental sciences.

But Italy is probably the most attractive prospect for expansion of Battelle Europe. Staehle believes, the Italian Government has made it clear it is eager to see Battelle expand from its present marketing base in Milan. The way ahead may be a joint venture, either with the state or with a private company, says Staehle. France is also courting the company and has offered land as an inducement. But it wants the research centre in a provincial setting, away from Paris. Battelle has already won a state contract to discover which French schools may have had asbestos used in their construction.

Although not strictly research — and Battelle's charter still precludes undertaking mere "testing" — Battelle executives justify this contract on the grounds that it harnesses the organisation's special expertise in environmental toxins. "It's what we call high technology services," says Klaus Staehle.

## Company Notices

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ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Consolidated Quarter ended 30 June 1987	Consolidated Quarter ended 31 March 1987	Consolidated Six months ended 30 June 1987
OPERATING RESULTS (tons 000)			
Total mined	2,320	2,581	4,901
Tons sold	2,016	2,180	4,196
FINANCIAL RESULTS (R000)			
Sales and other revenue	44,324	48,609	92,933
Cost of sales	35,884	36,493	72,377
Profit before tax	8,440	12,116	20,556
Tax	3,578	3,060	6,638
PROFIT AFTER TAX	4,862	9,056	13,918
Capital expenditure	1,522	2,688	4,210
Dividend	5,839	—	5,839

## NOTES:

- (1) Capital Expenditure: The unexpended balance of authorised capital expenditure at 30 June 1987 was R6.3 million.
- (2) Dividend: A dividend (No. 148) of 30 cents per share declared on 11 June 1987 is payable to members on or about 5 August 1987.

On behalf of the Board  
P. R. JANISCH  
A. M. D. GNODDE  
Directors

10 July 1987

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## COMMODITIES AND AGRICULTURE

## Soviets join UN Common Fund

BY WILLIAM DUFFELL IN GENEVA

THE Soviet Union announced yesterday it would join the UN Common Fund for Commodity Development. Its action opens the way for the price-stabilising agency, strongly sought by commodity producers, to come into effect after seven years of procrastination by key consuming countries.

Moscow's move, announced by Mr Boris Arstov, the foreign trade minister, to the seventh session of the UN Conference on Trade and Development (Unctad), was described as "of great political significance" by Mr Kenneth Daddie, Unctad's secretary-general.

Mr Arstov said the Soviet Union was responding to appeals from the non-aligned movement and the developing countries. It hoped the fund would "promote the creation of a more stable and predictable situation on the world commodity markets in the interest of both importing and exporting countries."

Agreed in June 1980, the fund was framed with a potential initial capitalisation of \$750m. To come into force, it needed to be ratified by 90 countries accounting for two-thirds of the \$470m in direct contributions payable by governments.

Until this week 94 countries, providing 59.06 per cent of the capital, had ratified. They included Japan and all the European Community members apart from Portugal.

Two countries blocking the measure were the US—scheduled to contribute 15.7 per cent of the capital—and the Soviet Union (6.21 per cent including the shares of Byelorussia and the Ukraine). Under President Carter, the US signed the agreement, but the Reagan Administration has refused to ratify it.

Before Mr Mikhail Gorbachev took over, the Soviet Union had declined to join because, it claimed, lack of development in the Third World was the fault of the capitalist countries.

The Soviet move will not be enough to provide the required two-thirds of capital, but the Unctad staff expects the remaining 10 per cent to be pledged during the current three-week assembly.

This could be achieved either by other East Bloc countries or by some of the 10 developing

countries which have not yet accepted offers from Norway and from the Organisation of Petroleum Exporting Countries to pay their contributions.

The primary objective of the Common Fund is to support international commodity agreements, such as those covering rubber and cocoa, in their efforts to keep prices stable. It is divided into two accounts of "windows".

The first, with \$400m available in direct contributions, would act as a line of credit to international commodity organisations for financing their buffer stock operations and would provide back-up guarantees for the organisations' borrowing.

No existing commodity agreement would be immediately eligible for such financial backing, which depends on an agreement of association between the fund and the commodity organisation. But cocoa might become a candidate for such support.

The IPC has suffered serious setbacks during the 1980s in the collapse of the tin agreement and growing antagonism to commodity agreements.

Of more immediate interest would be the fund's second

account, originally scheduled to be equipped with \$280m in voluntary contributions plus a further \$70m from the first account. Its purpose is to finance productivity improvement, research and market promotion.

It is also supposed to give priority to commodities of interest to the 40 least developed countries. These aims are much closer to the support for projects to help countries diversify from primary commodity production which some industrial countries, including those of the EC are willing to entertain.

Agreements such as those covering tropical timber and jute would be eligible for second account funding. Originally, the fund's creators had in mind 18 commodities.

Unctad staff see the Soviet move as reviving the prospects for the fund. It is a candidate for the Integrated Programme for Commodity Development. The IPC has suffered serious setbacks during the 1980s in the collapse of the tin agreement and growing antagonism to commodity agreements.

Of more immediate interest would be the fund's second

## LONDON MARKETS

Cocoa prices advanced in an active day's trading as the International Cocoa Organisation began its emergency five-day meeting in London on possible changes to the price levels defended by the operation of the buffer stock. The three-month position ended at \$1,317.50—\$16 up on the Friday close. Dealers said that contracts were buoyant for most of the day in response to reports of continued dry weather throughout the African cocoa growing areas over the weekend. ICCO's latest forecast is for world production of cocoa to exceed demand by 57,000 tonnes for 1986/87, compared with its March forecast of 94,000 tonnes. In contrast, coffee prices drifted lower, with slight buying interest and little fresh news to stimulate activity. The price of three-month coffee rose by a further \$12.50 following the \$57.50 a tonne advance seen on Friday. This took it to a 16-month high of \$2,917.50 a tonne. However, analysts believe that the market remains vulnerable to pressure either way.

LME prices supplied by Amalgamated Metal Trading.

## INDICES

REUTERS  
July 13/July 10 1987 % change  
1641.6 1640.0 0.1%  
1641.6 1640.0 0.1%  
1641.6 1640.0 0.1%

DOW JONES  
July 13/July 10 1987 % change  
289.12 289.12 0.0%  
289.12 289.12 0.0%  
289.12 289.12 0.0%

## MAIN PRICE CHANGES

July 13/4 or Month 1987 or Ago

Aluminium 1641.6 1640.0 0.1%  
Copper 1641.6 1640.0 0.1%  
Gold 1641.6 1640.0 0.1%

July 13/4 or Month 1987 or Ago  
Silver 1641.6 1640.0 0.1%  
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## US MARKETS

IN THE ABSENCE of major news, most markets tended to trade in light volume, reports Drexel Burnham Lambert. Crude oil rallied on light trade buying. Gold, silver and platinum recovered on trade buying following earlier declines on commission house selling. Copper remained weak on overseas selling and profit-taking. Sugar featured two-sided trading activity. Coffee rallied on local and commission house buying which was joined by trade buying. Cocoa rallied on arbitrage and commission house buying before profit-taking and liquidation eased prices. In cotton new contract highs in the December contract resulted from aggressive early commission house buying, but persistent trade selling saw the market fall back. Orange juice rallied on commission house buying. In the grains and soybean complex, easier prices across the board reflected long liquidation which touched off stops on the opening in response to cooler weather, but fund and technical buying pared losses. Pork bellies and hogs were lower, reflecting weaker cash prices and a more consistent flow of live slaughter. Cattle featured eroding prices in response to easier cash prices.

## NEW YORK

ALUMINIUM 42,000 lb. cents/lb.

Month	Close	Prev	High	Low
July	12.50	12.50	12.70	12.30
Aug	12.50	12.50	12.70	12.30
Sep	12.50	12.50	12.70	12.30
Oct	12.50	12.50	12.70	12.30
Nov	12.50	12.50	12.70	12.30
Dec	12.50	12.50	12.70	12.30
Jan	12.50	12.50	12.70	12.30
Feb	12.50	12.50	12.70	12.30
Mar	12.50			



## Good start for Japanese bond

US Treasury bonds opened at 92-08 for September delivery but eased to trade a couple of ticks on either side of 92-00 before the start of the session in Chicago. Some volatility followed the report that oil prices tended to undermine confidence and the price slipping to a low of 91-21 before closing at 91-20 on Friday.

UK long gilt prices opened at 123-12 1/2 and fell to 123-00. Little changed from 153-20 on Friday but touched a low of 123-10 before coming back to 123-24 just before the announcement of a 10 per cent rise in UK producers' prices and a 0.9 per cent rise in manufacturing input prices.

**LIFE FTSE 100 INDEX**

Series	Jan	Aug	Oct	YTD
12500	14.81	15.62	0.01	0.82
22000	12.94	13.51	0.04	1.21
32000	12.45	12.95	0.03	0.50
25500	7.63	9.70	0.33	2.40
20000	6.55	8.55	0.43	1.98
14000	3.75	6.55	1.45	3.75
14250	2.34	5.25	2.54	5.45
14500	1.85	4.55	2.54	4.95

Estimated volume 102K, Call 13 Puts 15  
Previous day's open Call 99 Puts 120

Bids—Last			Puts—Last		
Dec.	Mar.	Apr.	Sept.	Oct.	Dec.
90	11.30	12.90	1.50	—	1.10
90	11.30	11.35	0.25	0.30	0.60
90	6.75	7.30	0.40	0.80	1.35
90	3.50	4.30	1.40	2.30	3.15
100	1.60	2.30	2.65	5.45	6.25
100	0.70	1.20	0.40	0.75	10.25
100	—	1.20	14.80	15.30	16.50
Cuts 940			Puts 253		

Bids—Last			Puts—Last		
Dec.	Mar.	Apr.	Sept.	Oct.	Dec.
44	1.23	—	0.14	0.15	—

	1974	1975	1976	1977	1978
25	1.05	—	0.01	0.18	0.20
26	0.85	—	0.01	0.34	0.27
27	1.68	—	0.03	0.31	0.25
28	0.70	—	0.05	0.40	0.45
29	0.53	—	0.05	0.50	0.57
30	0.53	—	0.14	0.47	0.71

Oct. 1, 1974 Pts 2,098  
Oct. 15 Pts 125

JAPANESE YEN (YEN)				
Y12.25 vs Y100				
	Latest	High	Low	Prev.
Sept.	0.6465	0.6567	0.6449	0.6449
Dec.	0.6713	0.6716	0.6649	0.6719
Mar.	—	—	—	0.6782
June	—	—	—	0.6852

DEUTSCHE MARK (DM)				
DM25.00 vs \$100				
	Latest	High	Low	Prev.
Sept.	0.5458	0.5460	0.5442	0.5449
Dec.	0.5500	0.5500	0.5482	0.5489
Mar.	—	—	—	0.5539

THREE-MONTH EURO-DOLLAR (100%)				
--------------------------------	--	--	--	--

	Latest	High	Low	Prev.
Sept.	92.85	92.90	92.84	92.90
Dec.	92.55	92.60	92.54	92.57
Mar.	92.33	92.36	92.32	92.37
June	92.12	92.14	92.11	92.13
Sept.	91.92	91.94	91.92	91.95
Dec.	91.73	91.75	91.72	91.76
Mar.	91.53	91.55	91.53	91.54
June	91.34	91.37	91.34	91.37

	Latest	High	Low	Prev.
Sept.	307.00	308.90	306.80	307.45
Dec.	309.35	310.20	309.35	310.45
Mar.	—	313.30	311.70	314.25
June	—	—	313.90	316.25

	Latest	High	Low	Prev.
Sept.	307.00	308.90	306.80	307.45
Dec.	309.35	310.20	309.35	310.45
Mar.	—	313.30	311.70	314.25
June	—	—	313.90	316.25

VALUE OF £ STERLING	COUNTRY
99.20	Chang
10.0738	Brazil
7.5327	Greece
9.92	Switzerland
205.30	Canada
48.8425	Czechoslovakia
4.35	Guam
2.7853	Guatemala
2.9115	

2,26.65	Guinea
20,965	Guinea-Bissau
235.52	Guyana
1,617.75	Haiti
0.6070	Honduras
253.70	Hong Kong
49.10	Hungary
3,253.3	India
(form) 1,180	Indonesia
(fin) 62.05	Iran
3,230	Iraq
496.00	Irish Republic
1,637.5	Israel
20.80	Italy
(a) 3,355.0	Jamaica
2,745.0	Japan
71.63	Jordan
1,617.5	Kampuchea
3,430.8	Korea
1,433.4	Korea
496.10	Kuwait
10,884.5	
202.94	

Cape Verde Islands .....	Cape V. Escudo	144.39	Laos .....	
Cayman Islands .....	Cayman Isles \$	1,3506	Lebanon .....	
		135.06		

0.7850	Malawi
(6) 8.95	Malaysia
(7) 23.54	Maldives
	Male Republic
	Mali
11.3075	Malta
283.00	Martinique
4.35	Mauritania
5.7826	Mauritius
(6) 257.55	Mexico
(7) 301.29	Mexico
3.55	Micronesia
8.0870	Monaco
496.00	Monrovia
3.3425	Morocco
1.0	Mozambique
11.3075	Namibia
2.1098	Nauru Islands
7.2248	Nepal
9.9200	Netherlands
476.00	Netherlands Antilles

9.92	Hongkong	_____
177.00	Hungary	_____
496.00	India	_____
1.00	Indonesia	_____
2.98	Iran	_____
2.98	Israel	_____
	Italy	_____
	Japan	_____
	Kenya	_____
	Malaysia	_____
	Mexico	_____
	Morocco	_____
	Netherlands	_____
	Nigeria	_____
	North Korea	_____
	North Vietnam	_____
	Oman	_____
	Pakistan	_____
	Philippines	_____
	Poland	_____
	Portugal	_____
	Romania	_____
	Saudi Arabia	_____
	Senegal	_____
	Singapore	_____
	Sri Lanka	_____
	Sudan	_____
	Switzerland	_____
	Taiwan	_____
	Tanzania	_____
	Thailand	_____
	Togo	_____
	Tunisia	_____
	Turkey	_____
	Uganda	_____
	Ukraine	_____
	United Kingdom	_____
	United States	_____
	Yemen	_____
	Zambia	_____
	Zimbabwe	_____

(1) Now use official rate. (2) Essential goods. (3) Free rate for luxury imports. (4) Free rate for luxury exports. (5) Free rate for luxury imports. (6) Free rate for luxury exports. (7) Free rate for luxury imports. (8) Free rate for luxury exports. (9) Free rate for luxury imports. (10) Free rate for luxury exports. (11) Free rate for luxury imports. (12) Free rate for luxury exports. (13) Free rate for luxury imports. (14) Free rate for luxury exports. (15) Free rate for luxury imports. (16) Free rate for luxury exports. (17) Free rate for luxury imports. (18) Free rate for luxury exports. (19) Free rate for luxury imports. (20) Free rate for luxury exports. (21) Free rate for luxury imports. (22) Free rate for luxury exports. (23) Free rate for luxury imports. (24) Free rate for luxury exports. (25) Free rate for luxury imports. (26) Free rate for luxury exports. (27) Free rate for luxury imports. (28) Free rate for luxury exports. (29) Free rate for luxury imports. (30) Free rate for luxury exports. (31) Free rate for luxury imports. (32) Free rate for luxury exports. (33) Free rate for luxury imports. (34) Free rate for luxury exports. (35) Free rate for luxury imports. (36) Free rate for luxury exports. (37) Free rate for luxury imports. (38) Free rate for luxury exports. (39) Free rate for luxury imports. (40) Free rate for luxury exports. (41) Free rate for luxury imports. (42) Free rate for luxury exports. (43) Free rate for luxury imports. (44) Free rate for luxury exports. (45) Free rate for luxury imports. (46) Free rate for luxury exports. (47) Free rate for luxury imports. (48) Free rate for luxury exports. (49) Free rate for luxury imports. (50) Free rate for luxury exports. (51) Free rate for luxury imports. (52) Free rate for luxury exports. (53) Free rate for luxury imports. (54) Free rate for luxury exports. (55) Free rate for luxury imports. (56) Free rate for luxury exports. (57) Free rate for luxury imports. (58) Free rate for luxury exports. (59) Free rate for luxury imports. (60) Free rate for luxury exports. (61) Free rate for luxury imports. (62) Free rate for luxury exports. (63) Free rate for luxury imports. (64) Free rate for luxury exports. (65) Free rate for luxury imports. (66) Free rate for luxury exports. (67) Free rate for luxury imports. (68) Free rate for luxury exports. (69) Free rate for luxury imports. (70) Free rate for luxury exports. (71) Free rate for luxury imports. (72) Free rate for luxury exports. (73) Free rate for luxury imports. (74) Free rate for luxury exports. (75) Free rate for luxury imports. (76) Free rate for luxury exports. (77) Free rate for luxury imports. (78) Free rate for luxury exports. (79) Free rate for luxury imports. (80) Free rate for luxury exports. (81) Free rate for luxury imports. (82) Free rate for luxury exports. (83) Free rate for luxury imports. (84) Free rate for luxury exports. (85) Free rate for luxury imports. (86) Free rate for luxury exports. (87) Free rate for luxury imports. (88) Free rate for luxury exports. (89) Free rate for luxury imports. (90) Free rate for luxury exports. (91) Free rate for luxury imports. (92) Free rate for luxury exports. (93) Free rate for luxury imports. (94) Free rate for luxury exports. (95) Free rate for luxury imports. (96) Free rate for luxury exports. (97) Free rate for luxury imports. (98) Free rate for luxury exports. (99) Free rate for luxury imports. (100) Free rate for luxury exports.

**AID ASSOCIATION**  
*Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother*  
**Dept 7, Vicarage Gate House, Vicarage Gate,**  
**London W8 4AQ. Tel: 01-229 9341**  
**90th ANNIVERSARY YEAR**  
 (Please make cheques payable to "DGAA")

## OF THE POUND

The table below gives the latest available rate of cure for the named...

at various currencies on July 13, 1987. In some cases rate is nominal. Market rate is otherwise. In some cases market rates have been calculated from those to which they are tied.

[illegible]

(2) Preferential rate for priority imports such as foodstuffs. (4) Preferential rate for Public instances of money abroad and foreign travel. (7) Parallel rate. (9) Banknote rate. (10) Rate (16) Bolivia, New Currency introduced (Bajiwano, worth 1m Pesos) Jan 1 1967. (17) Zambia

[illegible]

**CREDIT INSURANCE** 01739 9939

1. DATE OF RECEIPT \_\_\_\_\_  
 2. NAME OF THE DONOR \_\_\_\_\_  
 3. NAME OF THE ADDRESSEE \_\_\_\_\_  
 4. AMOUNT OF THE CONTRIBUTION \_\_\_\_\_  
 5. NAME OF THE CONTRIBUTOR \_\_\_\_\_  
 6. NAME OF THE CONTRIBUTOR'S FIRM \_\_\_\_\_  
 7. NAME OF THE CONTRIBUTOR'S ADDRESS \_\_\_\_\_  
 8. NAME OF THE CONTRIBUTOR'S CITY \_\_\_\_\_  
 9. NAME OF THE CONTRIBUTOR'S STATE \_\_\_\_\_  
 10. NAME OF THE CONTRIBUTOR'S COUNTRY \_\_\_\_\_  
 11. NAME OF THE CONTRIBUTOR'S POSTAL ADDRESS \_\_\_\_\_  
 12. NAME OF THE CONTRIBUTOR'S TELEPHONE ADDRESS \_\_\_\_\_  
 13. NAME OF THE CONTRIBUTOR'S TELETYPE ADDRESS \_\_\_\_\_  
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## WORLD MARKETS

## FT ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JULY 13 1987				FRIDAY JULY 10 1987				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)
Australia (95)	146.86	+2.3	134.61	135.87	2.86	143.53	131.84	134.72	146.86	99.92	76.90
Austria (16)	86.66	+0.3	79.43	82.96	2.48	86.40	79.37	82.64	101.42	85.53	81.80
Belgium (148)	125.12	+0.2	114.68	118.39	4.04	125.38	115.17	118.73	126.49	96.19	81.80
Canada (132)	136.29	+0.2	124.92	130.27	2.16	136.95	124.95	130.17	136.49	100.00	97.01
Denmark (29)	115.21	+0.4	105.60	109.53	2.53	114.71	105.37	109.21	124.10	98.18	92.59
France (121)	109.90	+0.2	100.74	105.72	2.67	109.64	100.71	105.72	121.82	98.39	87.15
West Germany (92)	96.58	+0.6	88.62	92.61	2.04	96.14	88.51	92.21	100.33	81.00	82.29
Hong Kong (45)	128.24	+0.2	117.52	128.57	2.81	127.98	117.56	128.29	128.88	96.59	69.84
Ireland (14)	144.32	+0.4	132.28	139.77	3.20	140.97	129.49	136.80	144.32	99.50	91.08
Italy (76)	94.13	+0.1	113.27	97.77	1.93	94.71	87.00	94.57	111.11	94.13	80.85
Japan (498)	124.50	+0.1	123.27	128.39	0.55	124.68	123.27	128.27	161.28	100.00	85.21
Malaysia (36)	189.02	+1.1	169.59	180.91	2.07	188.52	167.63	178.49	189.02	98.24	80.64
Mexico (14)	278.84	+1.6	255.58	274.36	0.72	274.44	252.09	270.43	278.84	99.72	50.06
Netherlands (26)	125.97	+0.3	115.47	119.28	3.70	125.64	115.41	119.10	126.69	95.45	90.20
New Zealand (24)	147.59	+0.3	135.28	148.87	2.02	147.09	135.11	134.56	148.16	100.00	97.00
Singapore (27)	157.91	+0.9	144.74	154.49	1.59	156.58	143.83	153.19	157.91	99.29	78.24
South Africa (61)	168.58	+0.1	154.89	164.19	3.57	168.05	154.94	163.48	176.74	100.00	72.30
Spain (43)	126.44	+0.6	115.52	122.17	3.29	126.11	115.10	120.70	126.09	100.00	92.89
Sweden (33)	118.39	+0.5	108.51	112.56	2.06	117.73	108.16	111.91	124.68	90.85	91.29
Switzerland (53)	98.20	+0.2	90.01	93.52	1.81	98.02	90.04	93.61	104.06	92.01	83.92
United Kingdom (336)	157.80	+0.5	144.64	144.64	1.57	156.96	144.13	144.18	157.80	99.45	96.23
USA (591)	125.62	+0.2	115.34	125.62	2.89	125.90	115.64	125.90	125.68	100.00	99.68
Europe (933)	125.48	+0.4	115.02	118.09	2.75	125.00	114.83	117.87	125.48	99.78	88.78
Pacific Basin (687)	134.74	+0.0	123.50	128.54	0.70	134.77	123.80	128.41	134.77	100.00	84.39
Asia-Pacific (1620)	131.09	+0.1	120.16	124.35	1.48	130.92	120.26	124.18	131.09	100.00	86.15
North America (723)	125.64	+0.1	115.34	125.64	2.16	125.44	115.34	125.44	125.64	100.00	91.54
Europe Ex. UK (597)	105.41	+0.2	96.62	101.43	2.51	105.17	96.61	101.37	107.75	98.02	84.30
Pacific Ex. Japan (227)	137.78	+0.5	126.29	130.84	2.76	137.79	126.74	129.97	137.78	99.92	74.14
World Ex. US (1827)	131.78	+0.1	120.79	124.76	1.53	131.62	120.91	124.58	131.78	100.00	91.12
World Ex. UK (2082)	126.57	+0.1	115.34	126.57	1.53	126.46	115.34	126.46	126.57	100.00	91.12
World Ex. So. Afr. (2357)	129.09	+0.1	118.32	125.20	2.03	129.09	118.32	125.20	129.09	100.00	91.67
World Ex. Japan (2960)	126.92	+0.1	116.33	123.70	2.81	126.94	116.31	123.72	126.92	100.00	94.58
The World Index (2418)	129.34	+0.0	116.56	125.23	2.05	129.35	116.82	125.22	135.15	100.00	91.55

Base value: Dec 31, 1986 = 100

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## EUROPEAN OPTIONS EXCHANGE

		Aug 87		Nov 87		Feb 88		
Series	Vol.	Last	Vol.	Last	Vol.	Last	Stock	
GOLD C	3470	710	300	43	346	55	\$477.50	
GOLD C	3440	35	15.20	20	12.50	10	"	
GOLD C	3480	11	1.50	304	12.90	1	"	
GOLD C	3520	—	—	14	—	10	"	
GOLD C	3530	—	—	5.508	180	13.50	"	
GOLD P	3440	420	6	—	—	15.50	"	
		Sep 87		Dec 87		Mar 88		
SILVER C	5700	—	—	15	130	6	180	\$771
SILVER C	5750	15	80	—	—	—	—	"
SILVER C	5800	—	—	10	60A	—	—	"
SILVER C	5900	—	—	10	50A	—	—	"
		Jul 87		Aug 87		Sep 87		
S/PFL C	FL200	413	2.90	11	7.40	—	—	FL207.55
S/PFL C	FL208	138	0.40	48	1.108	39	2.10	"
S/PFL C	FL210	30	0.20	48	1.108	39	2.10	"
S/PFL C	FL212	7	0.20	5	3.60	200	4.70	"
S/PFL P	FL210	—	—	—	—	—	—	"
		Dec 87		Mar 88		June 88		
S/PFL C	FL205	21	b	4	7.90	550	—	FL207.55
S/PFL C	FL210	102	1.30	30	5.50	44	6.10	"
S/PFL C	FL212	138	0.40	1	—	2	4.90	"
S/PFL C	FL195	102	1.30	1	2.90	—	—	"
S/PFL C	FL200	101	0.40	—	—	3	6.50	"
S/PFL C	FL205	4	4.80	20	6.60	—	—	"
		July 87		Oct 87		Jan 88		
ABIN C	FL500	9	3.208	73	19.508	31	17.50	FL477.50
ABIN P	FL500	3	3.80A	21	13	13	9.20	"
AEON C	FL509	138	0.70	617	4.70	12	6.80	FL49.80
AEON P	FL511	150	0.40	231	1.30	13	3.50	"
AEON P	FL512	138	0.40	231	1.30	13	3.50	"
AEON P	FL513	102	1.30	231	1.30	13	3.50	"
AEON P	FL514	102	1.30	231	1.30	13	3.50	"
AEON P	FL515	102	1.30	231	1.30	13	3.50	"
AEON P	FL516	102	1.30	231	1.30	13	3.50	"
AEON P	FL517	102	1.30	231	1.30	13	3.50	"
AEON P	FL518	102	1.30	231	1.30	13	3.50	"
AEON P	FL519	102	1.30	231	1.30	13	3.50	"
AEON P	FL520	102	1.30	231	1.30	13	3.50	"
AEON P	FL521	102	1.30	231	1.30	13	3.50	"
AEON P	FL522	102	1.30	231	1.30	13	3.50	"
AEON P	FL523	102	1.30	231	1.30	13	3.50	"
AEON P	FL524	102	1.30	231	1.30	13	3.50	"
AEON P	FL525	102	1.30	231	1.30	13	3.50	"
AEON P	FL526	102	1.30	231	1.30	13	3.50	"
AEON P	FL527	102	1.30	231	1.30	13	3.50	"
AEON P	FL528	102	1.30	231	1.30	13	3.50	"
AEON P	FL529	102	1.30	231	1.30	13	3.50	"
AEON P	FL530	102	1.30	231	1.30	13	3.50	"
AEON P	FL531	102	1.30	231	1.30	13	3.50	"
AEON P	FL532	102	1.30	231	1.30	13	3.50	"
AEON P	FL533	102	1.30	231	1.30	13	3.50	"
AEON P	FL534	102	1.30	231	1.30	13	3.50	"
AEON P	FL535	102	1.30	231	1.30	13	3.50	"
AEON P	FL536	102	1.30	231	1.30	13	3.50	"
AEON P	FL537	102	1.30	231	1.30	13	3.50	"
AEON P	FL538	102	1.30	231	1.30	13	3.50	"
AEON P	FL539	102	1.30	231	1.30	13	3.50	"
AEON P	FL540	102	1.30	231	1.30	13	3.50	"
AEON P	FL541	102	1.30	231	1.30	13	3.50	"
AEON P	FL542	102	1.30	231	1.30	13	3.50	"
AEON P	FL543	102	1.30	231	1.30	13	3.50	"
AEON P	FL544	102	1.30	231	1.30	13	3.50	"
AEON P	FL545	102	1.30	231	1.30	13	3.50	"
AEON P	FL546	102	1.30	231	1.30	13	3.50	"
AEON P	FL547	102	1.30	231	1.30	13	3.50	"
AEON P	FL548	102	1.30	231	1.30	13	3.50	"
AEON P	FL549	102	1.30	231	1.30	13	3.50	"
AEON P	FL550	102	1.30	231	1.30	13	3.50	"
AEON P	FL551	102	1.30	231	1.30	13	3.50	"
AEON P	FL552	102	1.30	231	1.30	13	3.50	"
AEON P	FL553	102	1.30	231	1.30	13	3.50	"
AEON P	FL554	102	1.30	231	1.30	13	3.50	"
AEON P	FL555	102	1.30	231	1.30	13	3.50	"
AEON P	FL556	102	1.30	231	1.30	13	3.50	"
AEON P	FL557	102	1.30	231	1.30	13	3.50	"
AEON P	FL558	102	1.30	231	1.30	13	3.50	"
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AEON P	FL561	102	1.30	231	1.30	13	3.50	"
AEON P	FL562	102	1.30	231	1.30	13	3.50	"
AEON P	FL563	102	1.30	231	1.30	13	3.50	"
AEON P	FL564	102	1.30	231	1.30	13	3.50	"
AEON P	FL565	102	1.30	231	1.30	13	3.50	"
AEON P	FL566	102	1.30	231	1.30	13	3.50	"
AEON P	FL567	102	1.30	231	1.30	13	3.50	"
AEON P	FL568	102	1.30	231	1.30	13	3.50	"
AEON P	FL569	102	1.30	231	1.30	13	3.50	"
AEON P	FL570	102	1.30	231	1.30	13	3.50	"
AEON P	FL571	102	1.30	231	1.30	13	3.50	"
AEON P	FL572	102	1.30	231	1.30	13	3.50	"
AEON P	FL573	102	1.30	231	1.30	13	3.50	"
AEON P	FL574	102	1.30	231	1.30	13	3.50	"
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AEON P	FL577	102	1.30	231	1.30	13	3.50	"
AEON P	FL578	102	1.30	231	1.30	13	3.50	"
AEON P	FL579	102	1.30	231	1.30	13	3.50	"
AEON P	FL580	102	1.30	231	1.30	13	3.50	"
AEON P	FL581	102	1.30	231	1.30	13	3.50	"
AEON P	FL582	102	1.30	231	1.30	13	3.50	"
AEON P	FL583	102	1.30	231	1.30	13	3.50	"
AEON P	FL584	102	1.30	231	1.30	13	3.50	"
AEON P	FL585	102	1.30	231	1.30	13	3.50	"
AEON P	FL586	102	1.30	231	1.30	13	3.50	"
AEON P	FL587	102	1.30	231	1.30	13	3.50	"
AEON P	FL588	102	1.30	231	1.30	13	3.50	"
AEON P	FL589	102	1.30	231	1.30	13	3.50	"
AEON P	FL590	102	1.30	231	1.30	13	3.50	"
AEON P	FL591	102	1.30	231	1.30	13	3.50	"
AEON P	FL592	102	1.30	231	1.30	13	3.50	"
AEON P	FL593	102	1.30	231	1.30	13	3.50	"
AEON P	FL594	102	1.30	231	1.30	13	3.50	"
AEON P	FL595	102	1.30	231	1.30	13	3.50	"
AEON P	FL596	102	1.30	231	1.30	13	3.50	"
AEON P	FL597	102	1.30	231	1.30	13	3.50	"
AEON P	FL598	102	1.30	231	1.30	13	3.50	"
AEON P	FL599	102	1.30	231	1.30	13	3.50	"
AEON P	FL600	102	1.30	231	1.30	13	3.50	"
AEON P	FL601	102	1.30	231	1.30	13	3.50	"
AEON P	FL602	102	1.30	231	1.30	13	3.50	"
AEON P	FL603	102	1.30	231	1.30	13	3.50	"
AEON P	FL604	102	1.30	231	1.30	13	3.50	"
AEON P	FL605	102	1.30	231	1.30	13	3.50	"
AEON P	FL606	102	1.30	231	1.30	13	3.50	"
AEON P	FL607	102	1.30	231	1.30	13	3.50	"
AEON P	FL608	102	1.30	231	1.30	13	3.50	"
AEON P	FL609	102	1.30	231	1.30	13	3.50	"
AEON P	FL610	102	1.30	231	1.30	13	3.50	"
AEON P	FL611	102	1.30	231	1.30	13	3.50	"
AEON P	FL612	102	1.30	231	1.30	13	3.50	"
AEON P	FL613	102	1.30	231	1.30	13	3.50	"
AEON P	FL614	102	1.30	231	1.30	13	3.50	"
AEON P	FL615	102	1.30	231	1.30	13	3.50	"
AEON P	FL616	102	1.30	231	1.30	13	3.50	"
AEON P	FL617	102	1.30	231	1.30	13	3.50	"
AEON P	FL618	102	1.30	231	1.30	13	3.50	"
AEON P	FL619	102	1.30	231	1.30	13	3.50	"
AEON P	FL620	102	1.30	231	1.30	13	3.50	"
AEON P	FL621	102	1.30	231	1.30	13	3.50	"
AEON P	FL622	102	1.30	231	1.30	13	3.50	"
AEON P	FL623	102	1.30	231	1.30	13	3.50	"
AEON P	FL624	102	1.30	231	1.30	13	3.50	"
AEON P	FL625	102	1.30	231	1.30	13	3.50	"
AEON P	FL626	102	1.30	231	1.30	13	3.50	"
AEON P	FL627	102	1.30	231	1.30	13	3.50	"
AEON P	FL628	102	1.30	231	1.30	13	3.50	"
AEON P	FL629	102	1.30	231	1.30	13	3.50	"
AEON P	FL630	102	1.30	231	1.30	13	3.50	"
AEON P	FL631	102	1.30	231	1.30	13	3.50	"
AEON P	FL632	102	1.30	231	1.30	13	3.50	"
AEON P	FL633	102	1.30	231	1.30	13	3.50	"
AEON P	FL634	102	1.30	231	1.30	13	3.50	"
AEON P	FL635	102	1.30	231	1.30	13	3.50	"
AEON P	FL636	102	1.30	231	1.30	13	3.50	"
AEON P	FL637	102	1.30	231	1.30	13	3.50	"
AEON P	FL638	102	1.30	231	1.30	13	3.50	"
AEON P	FL639	102	1.30	231	1.30	13	3.50	"
AEON P	FL640	102	1.30	231	1.30	13	3.50	"
AEON P	FL641	102	1.30	231	1.30	13	3.50	"
AEON P	FL642	102	1.30	231	1.30	13	3.50	"
AEON P	FL643	102	1.30	231	1.30	13	3.50	"
AEON P	FL644	102	1.30	231	1.30	13	3.50	"
AEON P	FL645	102	1.30	231	1.30	13	3.50	"
AEON P	FL646	102	1.30	231	1.30	13	3.50	"
AEON P</								



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## Financial Times Tuesday July 14 1987

مذاکره



## LONDON SHARE SERVICE

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**INDUSTRIALS—Continued**

-1	20	25	19
+1	21	27	24
+10	22	28	25
	23	29	26
	24	30	27
+2	25	31	28
	26	32	29
+4	27	33	30
+3	28	34	31
+1	29	35	32
+10	30	36	33
	31	37	34
	32	38	35
+1	33	39	36
-2	34	40	37
	35	41	38
+4	36	42	39
+10	37	43	40
	38	44	41
	39	45	42
+1	40	46	43
-2	41	47	44
	42	48	45
+4	43	49	46
+10	44	50	47
	45	51	48
	46	52	49
+1	47	53	50
-2	48	54	51
	49	55	52
+4	50	56	53
+10	51	57	54
	52	58	55
	53	59	56
+1	54	60	57
-2	55	61	58
	56	62	59
+4	57	63	60
+10	58	64	61
	59	65	62
	60	66	63
+1	61	67	64
-2	62	68	65
	63	69	66
+4	64	70	67
+10	65	71	68
	66	72	69
	67	73	70
+1	68	74	71
-2	69	75	72
	70	76	73
+4	71	77	74
+10	72	78	75
	73	79	76
	74	80	77
+1	75	81	78
-2	76	82	79
	77	83	80
+4	78	84	81
+10	79	85	82
	80	86	83
	81	87	84
+1	82	88	85
-2	83	89	86
	84	90	87
+4	85	91	88
+10	86	92	89
	87	93	90
	88	94	91
+1	89	95	92
-2	90	96	93
	91	97	94
+4	92	98	95
+10	93	99	96
	94	100	97
	95	101	98
+1	96	102	99
-2	97	103	100
	98	104	101
+4	99	105	102
+10	100	106	103
	101	107	104
	102	108	105
+1	103	109	106
-2	104	110	107
	105	111	108
+4	106	112	109
+10	107	113	110
	108	114	111
	109	115	112
+1	110	116	113
-2	111	117	114
	112	118	115
+4	113	119	116
+10	114	120	117
	115	121	118
	116	122	119
+1	117	123	120
-2	118	124	121
	119	125	122
+4	120	126	123
+10	121	127	124
	122	128	125
	123	129	126
+1	124	130	127
-2	125	131	128
	126	132	129
+4	127	133	130
+10	128	134	131
	129	135	132
	130	136	133
+1	131	137	134
-2	132	138	135
	133	139	136
+4	134	140	137
+10	135	141	138
	136	142	139
	137	143	140
+1	138	144	141
-2	139	145	142
	140	146	143
+4	141	147	144
+10	142	148	145
	143	149	146
	144	150	147
+1	145	151	148

190	106	Marborn Group Sp	276	13
190	43	Medical Research	57	-
190	189	Medical Res	290	13

DATE	DESCRIPTION	AMOUNT	BALANCE
1/1/20	OPENING BALANCE		100.00
1/15/20	PAYROLL	50.00	150.00
1/31/20	RENT	25.00	125.00
2/15/20	SALES	75.00	200.00
2/28/20	EXPENSES	30.00	170.00
3/15/20	PAYROLL	50.00	220.00
3/31/20	RENT	25.00	195.00
4/15/20	SALES	80.00	275.00
4/30/20	EXPENSES	35.00	240.00
5/15/20	PAYROLL	50.00	290.00
5/31/20	RENT	25.00	265.00
6/15/20	SALES	90.00	355.00
6/30/20	EXPENSES	40.00	315.00
7/15/20	PAYROLL	50.00	365.00
7/31/20	RENT	25.00	340.00
8/15/20	SALES	100.00	440.00
8/31/20	EXPENSES	45.00	395.00
9/15/20	PAYROLL	50.00	445.00
9/30/20	RENT	25.00	420.00
10/15/20	SALES	110.00	530.00
10/31/20	EXPENSES	50.00	480.00
11/15/20	PAYROLL	50.00	530.00
11/30/20	RENT	25.00	505.00
12/15/20	SALES	120.00	625.00
12/31/20	EXPENSES	55.00	570.00
1/1/21	CLOSING BALANCE		570.00

67	61	Plastic Comm. 10p	258	+3	42	1
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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127	Star-Pins	340	-5	11.67	♦
140	Sterling Ins.	270	-3	3.1	♦
241	Stockdate	350	+1	12.0	3.2

125.0	2.0	42	16
110.0	3.2	17	16
93.5	1.9	16	32
109.2	1.9	16	32
100.0	0	45	0
11.82	4.0	18	33
4.0	3.8	11	31
65.39	1.4	47	0
2.0	5.3	11	22
15.0	3.2	3	29
11.0	1.9	13	17
3.0	3.4	3	34
102.2	27	25	0
2.89	1.8	48	17
19.3	3.8	17	16
16.21	3.5	16	0
67.5	1.6	16	32
5.0	2.3	17	17
103.2	1.5	43	0
7.5	2.2	35	17
0	28	14	25
97.9	24	33	25
97.9	24	33	25
12.5	3.2	15	28
11	61	15	28
10.2	2.9	15	28
107.6	5.0	22	17

7-1	131	Hilbert Packaging 10p	137		93.25	3.8
7-2	278	Vador	377-2+28		5.71	4.3

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1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26



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- \* "Tap Stock".
- \* Shares not marked that have been adjusted to allow for rights issues for cash.
- \* Inferior since increased or resumed.
- \* Inferior since raised, named or delivered.
- \* Tax-free to non-residents on application.
- \* Figures or report on *Stock Exchange* published under Law 535(4)(a).
- \* Available (UK listed) companies permitted under Law 535(4)(a).
- \* US\$; not noted as *Stock Exchange* and company not subject to same degree of regulation as listed securities.
- \* Death in estate of 50%.
- \* Price at time of suspension.
- \* Indicated dividend after paying stock and/or rights issues: cover relates to previous dividend or period.
- \* Member of reserves or other funds in progress.
- \* Note comparable.
- \* Same interest: reduced (real and/or reduced) interest indicated.
- \* Foreign or American; other than as indicated by latest *Interim Statement*.
- \* Does allow for conversion of shares not now ranking for dividends.

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## TRADITIONAL OPTIONS

### 3-month call rates

Industrials			
Allied-Lyons	4	NEI	12
Amstar	20	Nat'l Winc. Ind.	25
BA	25	P & O Old.	25
BDC Corp.	45	Plaster	82
BSR	37	Polly Fed'd	22
ETI	16	Racial Estate	34
Hubcock	19	RHM	30
Kellogg	35	Rum, Org Old	20
Reichman	47	Reed Int'l	45
Blue Circle	56	STC	38
Boeing	24	Sears	16
Bowditch	50	TI	34
Brk Aerospace	30	TSI	55
Brk. Telecom	37	Tesco	50
Cartus	20	Thorn EMI	70
Burns	22	Trust Houses	70
Comp. Cons.	40	Turner Newall	20

Conn Uth	39	Unliver	30
Corn Uth	39	Victors	26
Coun Uth	39	Welcom	36
Cr Acciden	39	Wptry	39
CEC	39	Brk Land	25
CEC	39	Brk Securites	25
Grand Rile	35	MFC	42
Grnd Rile	37	Peachy	42
Guand Jno	39	Gu	39
Guand Jno	39	Brk Petroleum	32
Johnson T	39	Britoil	32
Waver Sid	39	Barnab Off	46
ICI	52	Charwell	41
Adoride	39	Premier	39
Legal & Gen	32	Sho	39
Law Serv	39	Trievool	11
Loys Svc	39	Ultramar	24
Lucas Inds	62	Ming	32
Marcks & S	22	Cow Cont	36
McIntosh B	39	McIntosh B	36
Morgan Grenic	35	Rio T Zinc	30

A selection of Options traded is given on the







مكتبة ابن الصل

TORONTO									
	July 10	July 8	July 7	High		Low			
Metals & Minis	3,111.1	3,082.1	3,185.2	3,085.7	3,108.4 (7/10/78)	1,958.2	(2/7/78)		
Commodities	3,025.5	3,025.1	3,022.5	3,068.8	3,068.8 (8/1/78)	3,067.8	(2/1/78)		
MONTREAL Portfolio	1,891.34	1,893.40	1,892.55	1,897.41	1,887.4 (10/17/78)	1,534.3	(2/1/78)		
* Indicates pre-close figure									
NEW YORK ACTIVE STOCKS									
	Friday	Stocks traded	Closing price	Change on day	Friday	Stocks traded	Closing price	Change on day	
Corn/energy	8,118.00	17 1/2	17 1/2	+	MECA	2,809.00	52 1/2	+	1 1/2
Iron/steel	6,623.00	103	34 1/4	-	Pack Ice	2,809.00	52 1/2	+	1 1/2
ATV	5,498.50	29 1/2	+	+	Gold	2,800.00	41 1/2	+	1 1/2
Paper/Stone	2,673.40	26	+	+	Northern	1,746.50	7 1/2	+	1 1/2
Stock Control	2,564.00	30 1/2	+	+	Bankers	1,654.00	7 1/2	+	1 1/2
LONDON - Most Active Stocks									
Monday, July 13, 1987									
	Stocks Traded	Closing Price	Change on Day		Stocks Traded	Closing Price	Change on Day		
Brit Gov	12.85m	103	- 3/4	ASDA-SMT	8.45m	2,180 1/2	- 1 1/2		
Brit Airways	13.05m	183	- 8	BT	8.22m	481	- 7		
Shell	12.85m	180 1/2	+ 6	SW	7.77m	354	+ 10		
Shell East	11.05m	231	+ 4	BP Refining	5.55m	236	+ 8		
Shell West	11.05m	187 1/2	+ 5	Beats	4.85m	318	+ 8		
TOKYO - Most Active Stocks									
Monday, July 13, 1987									
	Stocks Traded	Closing Price	Change on Day		Stocks Traded	Closing Price	Change on Day		
Nippon Steel	99.82m	333	+ 18	Jesco	11.28m	825	+ 6 1/2		
Watanabe	77.27m	484	+ 27	Tokai Ind	18.87m	1,138	+ 10		
Kawasaki Steel	26.14m	258	+ 12	Nippon Koden	8.25m	278	+ 7		
Yamaguchi Steel	14.63m	484	+ 17	Tokai Kogyo	8.24m	1,050	+ 10		
Ichihara Ind.-Marine	11.95m	668	+ 12	Nissankai Heavy Ind.	7.38m	588	+ 10		
BASE VALUES OF ALL INDICES ARE 100 EXCEPT BRUNNEN SE-1,000 JSE GULF-255.7 JSE INDUSTRIALS-264.3 AND AUSTRALIA. ALL ORDINARY AND METALS-305; NYSE ALL COMMON-50; STANDARD AND POOR-10; AND TORONTO COMMODITY AND METALS-1000. TORONTO INDICES BASED 1975; AND MONTREAL PORTFOLIO 4/65.3 EXCLUDING BANKS AND 50 INDUSTRIAL PRICE 40 UTILITIES, 40 FINANCIALS AND 20 TRANSPORTS. (C) CLOSED, (U) UNAVAILABLE.									
N. AMERICAN QUARTERLY RESULTS									
Chief price changes (in pence unless otherwise indicated)									
RISER:									
BTR	354	+ 10	Fairbair	320	+ 29	Rank Organisation	821	+ 20	
Cape Inds	161	+ 14	Floyd Oil	81	+ 14	Sears	180 1/2	+ 6	
Control Sec	74	+ 5	Ford (Martin)	223	+ 29	Stanley (AG)	169	+ 18	
Courtlands	521	+ 21 1/2	Goat Petroleum	113 1/2	+ 10	Tarmac	342	+ 16	
			Goode Durrant	270	+ 19	Tricentrol	136 1/2	+ 8	
DOW JONES									
Newspaper publishing									
	1987	1986		1987	1986		1987	1986	
Second quarter	\$	\$	Second quarter	\$	\$	Third quarter	1987	1986	
Revenues	313m	285.3m	Revenues	313m	285.3m	Revenues	72.4m	64.4m	
Net income	49.1m	45.1m	Net income	49.1m	45.1m	Net income	27.5m	3.8m	
Per share	0.51	0.43	Per share	0.51	0.43	Per share	0.55	0.07	
Six months			Six months			Six months			
Revenues	598.6m	544.9m	Revenues	309.6m	254m	Revenues	309.6m	254m	
Net income	115.9m	72.4m	Net income	141.5m	14.5m	Net income	141.5m	14.5m	
Per share	1.25	0.75	Per share	1.25	0.25	Per share	1.25	0.25	
MGM/UA COMMUNICATIONS									
	1987	1986		1987	1986		1987	1986	
Third quarter	\$	\$	Third quarter	\$	\$	Second quarter	1987	1986	
Revenues	72.4m	64.4m	Revenues	72.4m	64.4m	Revenues	8.08m	7.67m	
Net income	27.5m	3.8m	Net income	27.5m	3.8m	Net income	4.31m	1.2m	
Per share	0.55	0.07	Per share	0.55	0.07	Per share	0.31	0.07	
Six months			Six months			Six months			
Revenues	309.6m	254m	Revenues	309.6m	254m	Revenues	30.9m	22.4m	
Net income	141.5m	14.5m	Net income	141.5m	14.5m	Net income	34.4m	1.4m	
Per share	1.25	0.25	Per share	1.25	0.25	Per share	3.44m	0.14m	
NORTHERN TRUST									
	1987	1986		1987	1986		1987	1986	
Second quarter	\$	\$	Second quarter	\$	\$	Second quarter	1987	1986	
Assets	43.9m	3.7m	Assets	43.9m	3.7m	Assets	43.9m	3.7m	
Net income	0.30m	0.03m	Net income	0.30m	0.03m	Net income	0.30m	0.03m	
Per share	0.31	0.03	Per share	0.31	0.03	Per share	0.31	0.03	
Six months			Six months			Six months			
Revenues	30.9m	25.4m	Revenues	30.9m	25.4m	Revenues	30.9m	25.4m	
Net income	14.5m	1.4m	Net income	14.5m	1.4m	Net income	14.5m	1.4m	
Per share	1.25	0.25	Per share	1.25	0.25	Per share	1.25	0.25	

**Lisboa 887844** And ask Roberto Alves for details.




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**Continued on Page 41**



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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Investors take stock of lull in activity

#### WALL STREET

WITH the help of a late-session rally of technology stocks, Wall Street managed to pull back most of the losses it suffered earlier yesterday, writes Roderick Oram in New York.

Stocks rallied in the face of a weak bond market. Preoccupation with a raft of economic statistics later this week helped drive down prices by nearly a point in light trading.

The Dow Jones industrial average closed down 3.02 points at 2,452.97 after sinking nearly 20 points at its worst during the day. Broader market indices showed comparable losses with the Standard & Poor's 500 closing down 0.75 to 307.63 and the New York Stock Exchange composite index off 0.39 at 1,718.18.

NYSE volume was moderate at 152.8m shares with declining issues outnumbering those rising by a ratio of four-to-three. Some investors remained on the sidelines out of concern for what Admiral John Poindeux might say in the Iran-Contra hearings today.

Strong technology stocks included IBM, up 5/8% to \$189.40, hopes it will report better than expected results today, while Apple Computer rose up 5/8% to \$40.40 and NCR gained 1/4% to \$74.40 after showing sharp profit rises yesterday. Other good performers in the sector were Digital Equipment, ahead 3/4% to \$183.30, Cray Research, 3/4% higher at \$100, Texas Instruments, up 5/8% to \$80.40, and 3M, ahead 1/4% to \$70.40.

The pace of second-quarter reports picked up with several banks turning in heavy losses from operations to Third World loan loss reserves and, in some cases, losses on bond trading. Chase Manhattan was off 5/8% to \$40.40 and First Chicago was unchanged at \$30.40.

In contrast, many industrial stocks were boosted by higher earnings. AFG Industries gained 5/8% to \$27.40 and Dana added 5/8% to \$47.40 while among companies reporting lower profits Whirlpool fell 3/8% to \$33.40 and Caterpillar Tractor rose 1/4% to \$59.40.

Transco Energy, a natural gas pipeline company, fell 5/8% to \$39.40 after halving its quarterly dividend to 24 cents a share.

CBS rose 5/8% to \$181.40. It agreed to a \$850m management buyout of its magazine division.

Arthur D. Little, a research and management consulting firm, rose 1 1/4% to \$48. It received a hostile takeover offer of \$30 a share from Plenum Publishing of New York. About 70 per cent of Little's shares are held by an employee retirement fund.

Gillette fell 5/8% to \$41.40. Someone, possibly Mr. Irwin Jacobs, the Minneapolis raider, has been accumulating the stock in recent weeks.

Grumman jumped 3/4% to \$29.40. Analysts were sceptical about a newspaper report which said the aerospace group had put itself up for sale.

Low volume in the credit markets left a partial vacuum in which prices slipped steadily through the morning leaving the benchmark 8.75 per cent Treasury long bond off 1/4 of a point at 102 1/2, yielding 8.54 per cent.

In contrast, Treasury-bill rates were little changed as they became more scarce. Expectations grow that the Treasury will be forced to curtail its auctions soon because of Congress's tardiness in increasing the federal Government's debt ceiling. The bond equivalent yield on three-month T-bills was unchanged at 5.75 per cent while the six-month and year bills were up three basis points at 5.74 and down one at 6.47 per cent respectively.

The Fed funds rate continued at the moderate level of 9 1/4 per cent. Analysts are divided over whether this is due to technical factors or a slight easing by the Federal Reserve of its monetary policy.

#### CANADA

TORONTO turned mixed in slow mid-session trading losing most of the early, moderate gains as a weaker Wall Street pulled the market lower.

Most major stock groups weakened slightly and issues listed on both Wall Street and Toronto nudged the market lower. Northern Telecom shed 3/8% to \$30.40 and Seagram lost 1/2% to \$2.40.

Oil issues lost their early advances with Gulf Canada Resources easing 3/8% to \$25.40 and Shell Canada losing 1/2% to \$24.40.

Gold shares resisted the weaker trend.

### Australian market cheers Labor victory

THE LABOR Government's election victory won a warm welcome from Australian share markets yesterday, with buy orders coming in fast during early trading before late profit-taking brought prices off their highs, writes Our Markets Staff.

The All Ordinaries index finished 14.6 higher at a new peak of 1,330.7, while the All Industrials gained 16.9 to 2,303.3 and the gold index managed a 42.5 rise to 3,307.2 despite a fall in the bullion price.

However, a sharp 31.5-point drop in the September share index futures contract introduced a nervous note to the market in late trading, signalling an imminent downward correction to share prices following their recent record-breaking run. Yesterday's was the 48th peak reached this year.

Turnover remained high at 111.97m shares worth \$241.74m.

Typical of the day's movements was BHP, Australia's largest company, which climbed to \$510.20 and then fell back to end 5 cents higher on the day at \$510.15.

A number of industrials posted strong gains, with Adsteam up 20 cents at \$58.70 and Pacific Dunlop gaining 16 cents to \$55.20, a new high for the year. However, News Corp fell back 30 cents to \$50.20.

Robert Holmes & Court's Bell resources was up 4 cents at \$54.82 while Bell Group gained 10 cents to \$58.50. Mr Holmes & Court has increased its stakes in Texaco, the US oil company, and in Sears, one of Britain's biggest retailers.

Banking and financial stocks tended weaker, with Westpac down 2 cents to \$55.26 and ANZ off 5 cents at \$54.35.

FAI Insurance ended steady at \$98.40 after reaching \$98.70 on hopes it could profit from selling its stake in British merchant bank HB Samuel if the Union Bank of Switzerland takeover bid succeeds.

Among golds, Whim Creek leaped \$1.20, or 11 per cent, to \$512. Some of Gwalia climbed 30 cents to \$513.50 and Poseidon was up 24 cents at \$55.30. Other miners to gain were MIM, up 3 cents at \$52.75, and Western Mining, 4 cents higher at \$57.50.

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